

NEWS SUMMARY

GENERAL

British Lions tour is on

The British Lions rugby tour of South Africa will go ahead in 1980 in spite of protests from sporting and political bodies.

The Committee of the Four Nations—rugby's governing body—defied a plea from Sports Minister Hector Monro and backed decisions by England, Scotland, Wales and Ireland to support the tour. Plans for the trip began immediately.

The decision brought jubilation to the South African Rugby Board, but protests from Mr. Monro and sporting bodies. The Minister said the decision would bring a great deal of unhappiness in international sport.

British Olympic Association chairman Sir Denis Healey said: "This is almost certainly the death-knell of the British Commonwealth Games in 1982."

Anti-apartheid campaigner Peter Hain said the Stop All Racism Tours Committee would try to get unions to back the Lions' fight to South Africa.

Two British subjects were kidnapped by Left-wing guerrillas from their ranch in northern Colombia. Military authorities said a large ransom was being demanded for the return of the pair. The 48-year-old son of the ranch's American owner and his 16-year-old son, Owen.

Britons seized

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Adams released

Provisional Sinn Féin vice-president Gerry Adams, held in a Belfast detention centre since last Wednesday, was released without charges being made. At a constitutional conference beginning today, the Government will make another attempt to find a political solution to the Ulster problem. Page 4.

NCB suspension

A senior National Coal Board project manager has been suspended on full pay while police investigate allegations of possible payment to sub-contractors. The suspended manager works at the Board's London headquarters.

Adamson 'murder'

Kenyan police are working on a theory that a naturalist and author John Adamson may have been murdered and not killed by a lion, according to a Nairobi newspaper report. Police declined to comment.

Gower's 98

An unbeaten 98 by David Gower helped England to make 287 in their second innings at the end of the third day of the Second Test at Sydney. Australia set to score 216 to win, were 25 without loss at close of play. Page 2.

EEC talks

Sir Ian Gilmour, Lord Privy Seal, will begin talks in Rome today with Sig. Francesco Cossiga, Italian Prime Minister and European Community President, in an effort to find a solution to the dispute over Britain's contribution to the EEC Budget. Italian officials are relatively optimistic about a settlement. Back Page.

Briefly...

French authorities disclosed that 70-year-old journalist Pierre-Charles Pathe, son of the founder of Pathe News, had been held since July on spying charges.

Guam killed the regional president of Sicily, Santi Matarella, as he sat in a car outside his home.

Controversial player Ili Nastase has been fined \$5,000 by World Championship Tennis for "conduct detrimental to the sport of professional tennis." Page 13.

BUSINESS

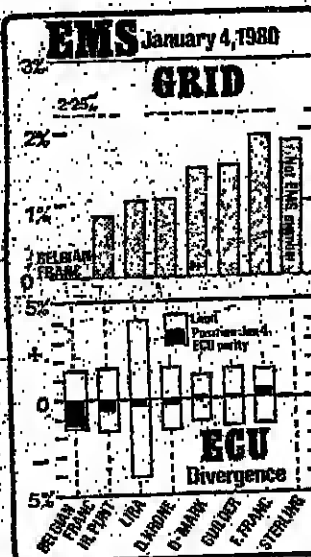
NEDC call to companies on jobs

MRS. THATCHER will join with CBI and TUC leaders at the National Economic Development Council meeting on Wednesday to urge companies to take the lead in applying technological developments to increase productivity and create new jobs. Back Page; Protection for "core" industries, Page 3.

D-MARK rose sharply in the foreign exchange market last week, touching a record level against the dollar on Thursday. This was mainly a reflection of the U.S. currency's weakness following the sharp rise in the value of gold after the Soviet invasion of Afghanistan.

Demand for precious metals and the stronger European currencies pushed the D-Mark near to the top of the European Monetary System on Thursday after a steady appreciation during the week. On Friday the German unit edged slightly to be replaced by the Dutch guilder as the second strongest EMS member.

Last summer the D-Mark also rose within the EMS to become the second strongest currency, and was revalued in September against all other members. Other EMS currencies showed little change last week.



The charts show the two constraints on the European Monetary System exchange rates. The upper grid, based on the weakest currency in the system (the DM), shows rates from which no currency (except the DM) may move more than 2% per cent. The lower chart gives each currency's divergence from the DM's central rate against the European Currency Unit (ECU), itself a basket of European currencies.

HIGHER energy prices are expected to stimulate a significant increase in North Sea oil and gas exploration work this year, but a drilling rig shortage may hinder work. Back and Page 2.

CENTRAL bankers meeting in Basel today are expected to discuss possible concerted gold sales to cool speculative bullion fever, although a majority in the group oppose such sales. Back Page and Lombard, Page 12.

A BITTER row has broken out between top executives of C. T. Bowring, the British insurance broker with large London and international interests, and Marsh and McLennan Companies of the U.S., the world's largest insurance broker which is considering making a bid for Bowring. Back Page.

F.T. SURVEY of Business Opinion sees weakening business confidence in the UK, with depressed order levels and accelerating inflation. Back and Page 19; Editorial comment Page 14.

HOPES of a significant reduction in short-term interest rates depend on the Government's willingness to take measures to limit public sector borrowing to about \$9bn, say stockbrokers Phillips and Drew. Page 3.

PRUDENTIAL Assurance is to raise its motor insurance rates by an average 9 per cent from February 1. Page 3.

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Further U.S. response to Afghan invasion likely

Grain exporters to discuss enforcing anti-Soviet sanction

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

The U.S. has convened a meeting in Washington on Friday of representatives from the major grain exporting countries and the EEC. The move is to ensure that the Soviet Union will not be able to buy grain elsewhere to compensate for President Carter's sanction in retaliation for its invasion of Afghanistan.

In addition, the U.S. government made it clear over the weekend that the package of measures announced by the President in his televised address to the nation on Friday night was not necessarily the final word on the response of the U.S. and its allies, should Soviet aggression persist.

Mr. Warren Christopher, Deputy Secretary of State, who conferred with European governments last week, said in a television interview yesterday that in addition to ensuring an internationally effective grain sanction against the USSR, the U.S. also expected its allies:

● To terminate existing aid programmes to Afghanistan; Canada announced on Saturday that its aid programme, albeit small, was being suspended.

● To cut diplomatic representation in Kabul and perhaps to order a reduction in embassy staffs in Moscow and Washington if the U.S. does so.

● To take action parallel to the U.S. in the economic field, including the withholding of export credits to the Soviet Union so that it cannot switch sources of imports.

The partial grains embargo, whereby the U.S. will hold back 17m tonnes already bought by the Soviet Union while allowing it to import 8m tonnes previously contracted for—is much the most controversial measure in domestic political terms.

In a debate featuring six Republican candidates for the presidency in the farm state of Iowa on Saturday night, all except Congressman John Anderson, the liberal outsider from Illinois, argued that it was wrong to hit the American farmer in this manner.

The two Democratic rivals to the President, Senator Edward Kennedy and Governor Jerry Brown, issued similar statements.

The President is doing his best to alleviate domestic damage. Mr. Christopher, for example, revealed that today the administration will propose a major new gasoline programme, converting 5m tonnes of maize into fuel this year.

On Saturday, Mr. Bob Bergland, Agriculture Secretary, promised "to take every action, under every authority we have," to minimise any loss in farm income.

John Edwards, Commodities Editor, writes: The U.S. is the only country capable of supplying the large amount of grain—especially maize—required to feed the growing Soviet livestock herd.

One of the 32m tonnes of grain, which it is estimated the Soviet Union will need to import this season to make up for its bad 1979 harvest, some 25m tonnes was supposed to come from the U.S. This would have comprised 18-20m tonnes of wheat and 6-8m tonnes of feed grains (mainly maize).

The U.S. supplies around 38m tonnes of wheat out of total world trade of 77m tonnes and is even more dominant in feed grains, where it supplies some 70 per cent of total trade of 100m tonnes.

The U.S. had record grain harvests in 1979 and prices would have been much lower if the Soviet Union had not contracted to buy such large quantities. It is likely that prices will now fall sharply.

Other developments, Page 2
Editorial comment, Page 14

Chinese may get help for defence

By Our Own Correspondent

THE U.S. may be prepared to supply China with some defence-related equipment, according to an official accompanying Mr. Harold Brown, the U.S. Defence Secretary, who yesterday began a one-week official visit to China.

The U.S. official did not specify items of equipment which may be supplied, but said further details were expected to be made available later this week. He said the transfer of certain categories of communications equipment, for example, would not infringe the U.S. embargo on arms sales to China.

Mr. Brown has called for wider co-operation on security matters with China, including more exchanges between the two defence establishments.

In an address to a banquet in his honour given by Xu Xiangqian, the Chinese Minister for Defence, Mr. Brown said increased co-operation could be an important element in "the maintenance of global tranquility."

The Defence Secretary strongly criticised recent Soviet actions, accusing Moscow of exacerbating local tensions and seeking to exploit them for its own strategic benefit.

The Defence Secretary will discuss the Soviet thrust into Afghanistan, the war in Indo-China and other regional developments with Chinese leaders, including Mr. Xu and Vice-Premier Deng Xiaoping.

The growing community of interest between Peking and Washington in the face of Soviet action in Afghanistan and elsewhere appears to bury a previously declared U.S. policy of "ever-handedness" towards both China and the Soviet Union.

Deng Xiaoping has strongly condemned the Soviet invasion of Afghanistan. Speaking at a banquet for Mohamed Hosni Mubarak, the visiting Egyptian Vice-President, Mr. Deng said Moscow's crude interference in Afghanistan posed a threat to world peace.

The Vice-Premier pledged that "the Chinese government and people will work together with the Afghan people to frustrate Soviet acts of aggression and expansionism."

In the second day of the United Nations Security Council debate on Afghanistan, the U.S. called for the immediate removal of the 50,000 Soviet troops.

Soames uses Rhodesian security men

BY QUENTIN FEEL

LORD SOAMES, the British Governor in Salisbury, has ordered a further deployment of Rhodesian security forces to combat lawlessness, it was announced yesterday.

But his decision to use the security forces—and the poorly-trained auxiliary forces in particular—to police the ceasefire after 18,500 guerrillas reported to ceasefire assembly camps, seems certain to provoke a major political storm.

A British spokesman also admitted that regular South African military units were still operating inside Rhodesia—at Belthridge near the railway line to South Africa—after the ceasefire deadline and under the Governor's jurisdiction. This is also likely to be highly controversial.

A last-minute rush by guerrillas to report to the rendezvous and assembly points set up for them to observe the ceasefire doubled the numbers in the camps in the last 24 hours before the deadline of midnight Friday. Hundreds more reported after the deadline.

Maj. Gen. John Acland, commanding the monitoring force, described the exercise as a "comparative success." But a British spokesman also admitted that the numbers had been swollen by guerrilla sympathisers and by guerrillas infiltrating into Rhodesia from neighbouring countries.

The figure of 18,500 in the camps nevertheless compares very favourably with the general estimate that there are between 15,000 and 20,000 guerrillas inside the country. Mr. Nicholas Fenn, the spokesman for Lord Soames, said "The Patriotic Front has clearly made serious effort to assemble their forces. Nevertheless, some force are still unaccounted for."

He said the decision to allow units of the Rhodesian security forces—including the controversial auxiliaries loyal to Bishop Abel Muzorewa, the former Prime Minister—to deploy in support of the police, had been taken recently by the Governor.

They would "support the police to the extent this is necessary to maintain effective law and order, and deal with hordes of the peace."

Patriotic Front officials have claimed that the presence of the auxiliaries in protected villages was a major reason for guerrillas being unwilling to obey the ceasefire.

In an interview with a Rhodesian newspaper, Bishop Muzorewa called for the banning of the Front from the forthcoming elections.

"I think the Government should be firm and implement the ceasefire in the letter and spirit. I would say the Front has not fulfilled the conditions and should therefore be penalised," he said.

Similarly, the Rhodesian military claims that Mr. Robert Mugabe's Zanu forces are under orders to keep 20 per cent of their men in the field. Mr. Joshua Nkomo's Zipra forces have been told to hide their arms, put on civilian clothes and move among the people.

Bishop Muzorewa launched his re-election campaign yesterday in Salisbury with a further bitter attack on the PF. Speaking to a crowd of about 50,000, he said: "Zanu (Mr. Mugabe's party) and Zipra (Mr. Nkomo's) are warring, bloodthirsty political organisations that must not, and will never be allowed again, to turn our country into a human slaughter house."

The crowd was noticeably smaller than some of his rallies before and during the internal-settlement elections in April 1979 despite the fact that his United African National Council had bussed in supporters.

The Bishop promised "a dramatic land distribution system," free compulsory primary school education, free health services and a new housing policy.

At his press conference yesterday, General Acland said that only 60 men had actually reported to guerrilla assembly points unarmed, but refused to commit himself on how many were genuine guerrillas. He did say that some 5,000 of the 18,500 were believed to belong to the Zipra army and the Zanu army.

It became clear yesterday that the British authorities and the Commonwealth monitoring force had allowed an effective extension of the ceasefire to cope with the large numbers of guerrillas arriving late. The last rendezvous points were closed in the early hours of yesterday morning. The Governor also announced that guerrillas could still give themselves up provided they surrendered their arms.

However, the decision by the Governor to deploy more members of the security forces suggests that the first British priority is to tackle the guerrilla forces who do not observe the ceasefire, and to leave allegations of ceasefire breaches by the Rhodesian forces until later.

Massive swing restores Mrs Gandhi to power

BY DAVID HOUSEGO IN NEW DELHI

MRS. INDIRA GANDHI seemed set last night to return as India's next Prime Minister in as dramatic an electoral victory as the reversal that swept her from power three years ago.

The massive swing in favour of her Congress (I) party seemed to extend across the country, stretching from the Punjab to Haryana in the north to the coastal states of Gujarat and Orissa, and Karnataka in the south.

There was no doubt that she would have an overall majority in the parliament and some possibility that—against all expectations—she could even achieve a two-thirds majority, enabling her to carry through constitutional amendments.

The strength of her comeback

reflects both disenchantment with the two-and-a-half-years of indecisive rule by the coalition Janata Government and the desire for strong leadership in a country fearful of sharply rising prices, growing violence and squabbling among its politicians.

Mrs. Gandhi will undoubtedly take her victory as a vindication of the 1975-77 emergency under which she ruled virtually with total power. The judicial charges against both her and her son Sanjay, who is also expected to win a seat in Parliament, are expected to be dropped.

As the enormity of her victory became clear, only small crowds gathered around her house and on the streets of Delhi, in sharp contrast to the

jubilation of 1977. Her success has happened against a background of public spats and what will probably emerge as the lowest turn-out in any general election since 1957.

Even before the counting of votes began, Mrs. Gandhi was considering appointments to her administration. A key voice in policy making will now rest with Sanjay, who is likely to have a strong body of supporters in the parliament loyal to him and thus providing him with his own power base.

Mrs. Gandhi declined to make any statement last night but the Congress Party said the results showed that the people of India were "unequivocal in condemning the persistent persecution of Mrs. Gandhi and that of her family."

More steel strike talks today

BY ALAN PIKE, LABOUR CORRESPONDENT

TRADE UNION leaders meet the British Steel Corporation Board this morning but have to bridge some wide and difficult gaps if there is to be an early end to the national steel strike.

Today's meeting is not a negotiating session. A meeting with the full board was requested by the union side after eight hours' talks with BSC negotiators failed to produce a solution on Friday. The most that can be hoped for today—and it is far from certain that it will be achieved—is that it will provide enough common ground to keep the two sides talking.

Mr. Bill Sims, general secretary of the Iron and Steel Trades Confederation, said yesterday that the difference between Friday's meeting and today's was that the unions would be putting their arguments to different people.

"The BSC negotiators have been hiding behind the board. If we are rejected by the full board then we are in for a long, long haul—but the board will be very foolish if it does not take the opportunity to get back into negotiations."

BSC's pay offer consists of national and local elements and the two sides are acutely divided over both.

At Friday's talks the corpora-

tion offered to increase the value of its national-level package from 6 to 8 per cent. But most of this has to be self-financing.

The two sides are, if anything, even further apart on their approach to local productivity deals, where BSC has said 10 per cent or more may be available on top of any national deal.

If today's initiative fails—and with the unions keen to push the national element of any settlement well into double figures prospects cannot be considered good—BSC is likely to step up its efforts to sell the idea of local productivity schemes to the strikers.

Tories challenge union immunity

BY RICHARD EVANS, LOBBY EDITOR

THE PRIME MINISTER confirmed yesterday that the Government intends to change the law that gives trade union immunities will be introduced during the Bill's committee stage in the next few weeks, but it is more likely that separate legislation will have to be introduced next session.

Mrs. Thatcher, in a major interview on Thames Television's Weekend World programme, made clear that lengthy consultations would be needed before a fundamental change in the law could be introduced.

But she emphasised that in spite of admitted difficulties, the Government's objective of rolling back trade union power and influence remained firm. Equally, she confirmed that

James Prior's Employment Bill, now before Parliament.

There remains the possibility that amendments altering trade union immunities will be introduced during the Bill's committee stage in the next few weeks, but it is more likely that separate legislation will have to be introduced next session.

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Ministers are engaged in a further series of public expenditure cuts for 1980-81 amounting to around £2bn, and that the Cabinet is also studying the question of indexing and the withdrawal of certain social security benefits to strikers' families.

The Prime Minister devoted more than half her comments in the hour-long interview to the state of the trade union movement.

In the longer term, Mrs. Thatcher said Ministers were considering the question of union immunities, particularly those granted by the Labour Government in 1976, and the "distant blacking" highlighted by the recent House of Lords ruling, overturning a Court of Appeal decision.

Justinian, Page 12

Weatheralls for property
Frankfurt Paris London Leeds



Weatherall
Green & Smith

Chartered Surveyors

OVERSEAS NEWS

Iran clashes leave 43 dead

BY SIMON HENDERSON IN TEHRAN

IN SEVERAL incidents of violence in Tehran, 43 people have been killed and several hundred injured over the past three days. There was no unifying factor in the outbreaks but together they represent increasing anarchy and tension, particularly between rival religious and ethnic groups.

Sensing the threat to Ayatollah Khomeini's regime, the authorities declared Saturday a holiday. Thousands marched in demonstrations throughout Iran blaming the U.S. and imperialism for the trouble.

The worst incident occurred on the same day at Bandar Lengeh on the Gulf Coast, not far from the Straits of Hormuz, where 41 died and about 110 were injured in fighting between groups of Shi'ite Muslims and minority Sunni Muslims. Several more people were reported injured yesterday. The police and gendarmes posts were besieged by armed men. All the shops were shut and there was no movement in the town.

In Tabriz, the provincial capital of Azerbaijan near the Turkish and Russian borders, more than 100 people were reported injured in clashes between supporters of Ayatollah Khomeini and those supporting

Ayatollah Shariat-Madari, Iran's other leading clergyman. Fighting has broken out in the holy city of Qom on Friday where both Ayatollahs live. On Friday night the local radio and TV station was held briefly by followers of Ayatollah Shariat-Madari before being recaptured by revolutionary guards.

Another 200 people were injured in clashes in the oilfields town of Masjed Soleiman, in the south-west, following a sit-in by unemployed school-

leavers in the Governor's office. A pipeline in the oilfields was also blown up. The resulting fire was quickly brought under control and several other bombs were found.

An important official in the local revolutionary committee was assassinated by unknown gunmen outside his home in Isfahan, Iran's second largest city. Hundreds of people have recently been occupying the Governor's office in the city in protest at the activities of the revolutionary committees.

In Tehran, the Afghanistan embassy was briefly occupied by students protesting at the Russian action against Afghanistan. They left the building after reading a note of protest.

The director general of foreign Press in the Ministry of National Guidance said in a weekend interview with the Iranian news agency, Pars, that he was considering asking American, British and West German journalists to leave the country because of protests he has received about them.

Western oil groups may get refining stake

BY RAY DAFTER, ENERGY EDITOR

SEVERAL Western oil companies, including British Petroleum, are likely to refine a significant part of Iran's crude oil production under an agreement now being finalised in Tehran.

The move marks yet another development in the increasingly complex world oil market. Under the plan, about 20 per cent of all Iran's output, some 700m barrels a day, based on current production levels, will be refined abroad by the Western companies. The refineries would act as secondary contractors, a senior official of the National Iranian Oil Company said.

The NIOC would buy back from the refiners a large proportion of the processed oil, perhaps as much as 50 per cent, at cost price. This oil would then be sold on the high value products market. The remaining oil would be sold to the refiners although details of the financial arrangements have not been disclosed.

Mr. Ali Akbar Mohtashami, the Iranian Oil Minister, told the official Pars News Agency yesterday that the move would enable them to increase its oil revenues without raising production levels.

An average of 3.5m b/d of crude oil. According to new industry figures, Iran has refining capacity for some 920,000 b/d of crude, mostly at Abadan and Tehran. About 700,000 b/d of the refined products are used in Iran.

BP confirmed last week that it was hoping to refine some of Iran's oil. Along with the Royal Dutch-Shell group and a number of Japanese companies, BP has just signed a new crude oil supply agreement with Iran at a basic price of \$30 a barrel. Shell and BP have had to face a severe cut in their crude oil supplies from Iran, however.



Afghans free prisoners

BY OUR FOREIGN STAFF

THE GOVERNMENT of President Babrak Karmal, installed in Afghanistan with Soviet military backing 11 days ago, this weekend released between 10,000 and 15,000 prisoners from Pul-e-Chakri, Kabul's main jail, according to diplomats arriving in Pakistan.

At the same time, the first western journalists to arrive in Kabul since the coup which deposed President Hafizullah Amin on December 28 reported that the capital was quiet.

Soviet ground forces in Afghanistan, estimated to number between 40,000 and 80,000, are reported to have fanned out from the capital in an attempt to secure provincial capitals.

Fierce fighting has been reported, with heavy casualties, particularly among the Moslem rebels waging a "jihad", or holy war, against the invading Soviet army.

First reports that the gates of Pul-e-Chakri prison had been opened came from diplomats flying into Islamabad from the Afghan capital. They claimed they had seen cars and people strung for miles along a main road from Kabul to Pul-e-Chakri, on the city's eastern outskirts.

Also over the weekend, a rebel radio station thought to be broadcasting from inside Afghanistan admitted that Moslem guerrillas have suffered heavy casualties in their battles with Soviet troops.

The broadcasts back up reports by Western journalists now in Kabul that most of the Soviet forces have moved into the border regions.

Reported around Jilalabad, east of the capital and near the Pakistan border, Afghan rebel leaders said yesterday in Peshawar, capital of Pakistan's north-west frontier province bordering Afghanistan, that they planned a Vietnam-style war of attrition against the Soviet troops in their country.

Rebel leaders are also claiming numerous defections by regular Afghan troops. A garrison at Urgam, in Pakistan's south, was reportedly in have joined the rebels, "taking with it" several dozen tanks and armoured personnel carriers. The rebels admit they are very poorly equipped.

President Zia-ul-Haq, Pakistan's military leader, met defence chiefs at the weekend. As well as discussing Afghanistan, the subject of the supply of U.S. arms was evidently high on the agenda.

Roger Matthews adds from Cairo: Egypt is demanding a cut in the number of Soviet diplomats and technical staff in the country, as a protest over the invasion of Afghanistan.

It was also announced that Egypt is to sever all remaining relations with Syria and South Yemen because of their support for the Soviet invasion, that it is to offer military training for Afghan rebels.

Mr. Mansour Hassan, Minister of State at the Presidency, said last night that a full diplomatic break with the Soviet Union might be considered.

Swedish car makers urge action to support exports

BY WILLIAM DUFFLOR, NORDIC EDITOR, IN STOCKHOLM

THE SWEDISH car manufacturers Volvo and Saab have urged their Government to bring automobile regulations into line with those adopted by the EEC countries. Sweden could not afford far-reaching environmental control measures, they said.

New proposals for legislation to control fuel consumption, the lead content in petrol and exhaust emissions could be interpreted as setting up trade barriers to foreign car imports and could provoke reprisals against Swedish car exports. Mr. Pehr Gyllenhammar, Volvo's managing director, warned.

He and Mats Gustafsson, managing director of Saab, which outlined to three Cabinet ministers the strong objections

of the car makers and car importers to the proposed regulations.

One committee advising the Government has suggested that Sweden adopt the new U.S. exhaust emission regulations. The Swedish manufacturers could meet these regulations, but the result would be cars which could not be sold within the EEC and which Swedish car owners could not use on the Continent. Mr. Gustafsson told a press conference.

Under guidelines recently passed by the Swedish Parliament, the petrol consumption of cars sold in Sweden in the mid-1980s should be no higher than 0.85 litres per 10 km, while cars sold in 1980 should use no more than 0.75 litres per 10 km.

Cars of the weight and engine volume produced by Volvo and Saab could meet the 1985 limit only through expensive product development programmes, the delegation said. The further reduction to 0.75 litres in 1990 would be impossible if the Swedish car industry were to remain competitive on foreign markets.

From January 1 this year Sweden has cut the permissible lead content in petrol, and a Government working group has recommended that lead-free petrol should be introduced in Sweden during 1983.

Volvo and Saab said that they could not accept further restrictions on the lead content on the Swedish market before similar steps had been taken by other European countries.

Steyr reduces Greek holdings

BY PAUL LENDVAY IN VIENNA

STEYR-DAMLER-PUCH has concluded a complex package deal with the state-controlled Greek bank, under which the Austrian interest in Steyr-Hellas, the Steyr subsidiary in Greece, would be reduced from 86 per cent to 32 per cent.

At the same time the Greek share would be increased from 23.3 per cent to 60 per cent through a \$13.8m capital increase. The remaining 8 per cent is held by Steyr's personal agent in Greece. Most of the contracts for the deal were signed recently but an additional one, already initialled, will be signed this month.

The deal substantially changes a controversial foreign engagement, dating from 1972, when the original agreement signed under the rule of the Greek military junta, provided for plant manufacturing trucks and tractors. These deals have since been changed by the Karamanlis Government, and Steyr has had difficulties in finding a mutually acceptable compromise.

Under the new arrangement, the operation will be based on supplying the Greek army with military trucks.

In addition to an earlier order for 3,500, the Greek side has awarded a second contract for 3,500 lorries and 1,500 trucks. The order is worth Sch.2.5bn (\$90.9m) and has to be carried out in 31 years.

Steyr will retain management and will provide know-how.

Steyr also will be required to buy 10,000 motors from the Greek subsidiary over the next five years. These deliveries will be absorbed into the framework of third country co-operation projects such as the deal in Nigeria.

UK-N. Yemen row hits trade

BY JAMES BUXTON

BRITISH EXPORTERS are having problems obtaining import licences for goods bound for North Yemen as a result of a serious row between the British and North Yemeni Governments.

The row is over the impounding of a Yemen Airways Boeing 727 airliner at Heathrow at the end of November. The aircraft was due to fly home the N. Yemeni Prime Minister, Mr. Abdul-Aziz Abdul-Rahani, after an official visit to Britain but was seized under an injunction pending settlement of a dispute between Yemen Airways and British Midland Airways.

The Department of Trade says that some British exporters have had import licences for their goods refused. Other companies have had to make special efforts to smooth the way for their regular exports.

The Foreign Office is trying to work out a formula for settling the dispute which has badly damaged relations between the two countries and so far has cancelled out the results of what had been a successful official visit to Britain by the visiting Prime Minister.

British Midland claims it is owed \$4.2m by Yemen Airways as a result of the alleged cancellation in early 1979 of a contract to lease two Boeing 707 jets. The British airline says it heard nothing from Yemen Airways and that the Foreign Office made no attempt to settle the issue during the year.

Iraq buys Mirage jets

PARIS — Iraq has ordered 24 French Mirage F-1 fighter bombers in a \$300m (£153.9m) deal, bringing the total F-1s sold to Iraq to 64. Reuter reports.

French arms industry officials said at the weekend that the Iraqi Air Force has also taken an option on the Mirage 2000 combat aircraft, now in production, and is negotiating the purchase of the French Crotale missile defence system, they added.

Iraq is seeking increased co-operation with France in the military field and has offered to increase oil supplies to France to pay for additional French weaponry, the officials said. Iraq has recently turned from

the Soviet Union to France for new weaponry, and the army has bought more than 100 French AMX-30 medium tanks. Panhard light armoured cars equipped with SS-11 anti-tank missiles as well as Super-Frelon and Alouette 111 helicopters.

The UK Export Credits Guarantee Department has guaranteed a \$68.5m loan which Lazard Brothers, acting for a syndicate of banks, has made available to the Rumanian Bank for Foreign Trade, Michel Doune writes. The loan will help finance a contract awarded to Rolls-Royce by the Central National Aeronautic Bucuresti and Central National Al Industriale Aeronautice Rumanie, for the supply of Spey jet engines.

Egypt and Israel meet in Aswan

The ninth summit meeting between the leaders of Egypt and Israel which opened in Aswan today will deal both with bilateral issues and with the latest developments in the Middle East, particularly the Soviet invasion of Afghanistan, David Lennon writes. Tel Aviv.

High on the agenda will be the beginning of normal relations at the end of this month, after Israel completes its military withdrawal to a new interim line in Sinai. Ambassadors are to be exchanged on February 26. Israel feels that Egypt has been slow to complete the technical arrangements for opening consulates on January 26, a day after the withdrawal is complete.

U.S. car makers hit

Ford Motors, traditionally the U.S. number two motor manufacturer, was last year outsold in the domestic market by imports, Ian Hargreaves writes from New York. This is one of many gloomy facts for the Detroit car makers to emerge from the year-end statistics, which show that the home manufacturers' sales (including those of Volkswagen of America) dropped from 9.3m in 1978 to 8.3m last year. Ford and Chrysler were equally hard hit. Both companies saw their sales slip by 17.4 per cent, compared with only a 9 per cent drop for General Motors, the industry leader.

Doctors visit Tito

President Josip Broz Tito of Yugoslavia was examined yesterday by U.S. and Soviet medical professors, according to an official announcement in the Yugoslav national news agency, Tanjug. Reuter reports from Belgrade. Professor Michael de Bakay, the U.S. heart specialist, and Professor Marat Knaizkyev of the Soviet Union examined the 87-year-old president at his home in Brdo, and later consulted Yugoslav doctors. President Tito left hospital on Saturday after examination of blood circulation problems in his legs.

Polisario 'kills 370'

Polisario front guerrillas fighting for an independent Western Sahara said yesterday they killed nearly 370 Moroccan soldiers in two attacks around a desert garrison town near the Moroccan frontier last week, Reuter reports from Algiers.

Syrian Baathists change leaders

BY IHSAN HJAZI IN BEIRUT

THE LEADERSHIP of the ruling Baath Party in Damascus has been reshuffled, but the main figures in President Hafez Assad's regime have been retained.

After two weeks of deliberations, the party congress on Saturday night elected a 21-man national command of the party, as well as a 75-member central committee. It also named a five-man watch-dog body called the "Inspection and Control Committee" to enforce party discipline.

President Assad has been

re-elected Baath Party general secretary, a post he has held since he seized power in a bloodless coup 10 years ago.

Fourteen prominent Baathists have been dropped from the leadership, including Mr. Mohammed Ali Al-Halabi, the Prime Minister, and Mr. Mohammed Hadid, the Speaker. Their removal is seen by analysts as reflecting growing complaints about Government inefficiency, dereliction of duty, and even corruption, and has revived speculation that a new Cabinet will be formed soon.

Two prominent members of

the regime have retained their membership in the party leadership. They are Lt-Col. Rifaat Assad, the President's brother and commander of the special forces, and Maj-Gen. Mustafa Tlas, the Defence Minister.

Three others, Maj-Gen. Hikmat Chehab, the Chief of Staff, Mr. Iskandar Ahmed Iskandar, the Information Minister, and Mr. Mahmoud Al-Ayoubi, the former Prime Minister, have been elected to the party command. Mr. Ayoubi is tipped to form the new government.

Republicans gather in Iowa

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

SIX REPUBLICAN Presidential candidates assembled in Des Moines, Iowa, on Saturday night to debate with each other, but found it profitable instead to attack two men who were not there—President Jimmy Carter and the man they most first best if they are to reach the White House, Mr. Ronald Reagan.

The first such debate of the election year, prior to the Iowa party caucuses two weeks from now, was televised and home-run: anybody caught footling the mouth disease and to the extent that anybody scored clear points it was Congressman John Anderson from Illinois, who succeeded in establishing to a wider audience than he has enjoyed so far that he

is indeed the most candid, original and, of course, liberal of the Republican pack.

Unlike Senator Howard Baker, Mr. George Bush, Mr. John Connally, Mr. Philip Crane, and Senator Robert Dole, only Mr. Anderson said the President was right to impose a partial grain embargo on the Soviet Union.

But it was Mr. Anderson, too, who, in a fine rhetorical concluding speech, drew the only unsolicited applause of the evening. Otherwise, Iowans were only moved by the wit of Mr. Connally, who was in benign good form, and Mr. Dole, who reminded people who might have forgotten his performance in 1976 as President Ford's

running-mate that his humour may be quick but is often savage.

Conceivably, the only loser was Mr. Reagan, the Republican front runner, who long ago said he would not take part. He had argued that it was potentially divisive for Republicans to speak ill of each other.

Nevertheless, his absence did allow the six on stage to get in a few unanswered cracks about his refusal to face the Iowa public and to remind the audience that he had a record for losing national elections.

It was also noticeable that the attacks on President Carter's record steered clear of substantive criticism of his handling of the Iranian crisis.

Dutch propose freeze on wages

BY CHARLES BATCHELOR IN AMSTERDAM

THE Dutch Government will ask unions and employers to agree to a three- to four-month voluntary wage freeze to allow a discussion of wage levels and the problems of the labour market. This proposal was made as the two sides of industry are gearing up for the 1980 wage round.

The Government will be forced to impose controls unless the two sides can agree to the freeze, Mr. Willem Albeda, the Social Affairs Minister, said in the magazine of the largest Dutch union federation, the FNV. Wage controls are a "rough and ready" answer to the problems, but the worsening economic outlook requires the Government to take some action if persuasion is not effective, he said.

Central wage talks between unions, employers and the Government are due to resume on January 10. After the talks broke down twice at the end of last year, the two sides were nevertheless persuaded to resume discussions by gloomy new forecasts made for the Dutch economy.

The outlook has worsened to such an extent that the agreement which was nearly reached in December for a rise of 1 per cent, plus bonuses for unpleasant work, as well as full compensation for increased prices, would place too great a strain on the economy, Mr. Albeda said.

The Dutch economy is now expected to grow by only 0.5 per cent next year, compared with the previous forecast of

2.5 per cent. Recent increases in the price of oil alone would lead to a balance of payments deficit of Fl 1.5bn (£358m), while excessive wage demands would increase that figure.

The executives of the major unions are due to meet on Monday to discuss their response to the new forecasts and to the Government's threat of wage controls. The unions accept that the situation is now much more serious than when the early rounds of the wage talks were held, a senior union official said. The smaller CNV federation said, however, it would reject any attempt to reduce still further the demands the unions have made.

The VNO employers' federation also said it opposed wage controls.

Robert Mauthner, in Paris, explains why M. Barre, forced to try and impose his budget on France, is still Prime Minister.

Uncertain shelter beneath De Gaulle's constitution

IF THE French political system was anything like that of the other Western European democracies, the Government led by M. Raymond Barre would have fallen several weeks ago. It is hardly conceivable that any British, Dutch, Scandinavian or, at least of all, Italian government could have survived the rejection of its Budget by Parliament. Nor would the governments of those countries be able to carry on without a Parliamentary majority to back them and pass their legislation.

It is only thanks to that carefully-tailored instrument, the Constitution of the Fifth Republic, that the present Government's life has been saved—perhaps only temporarily. It was specifically devised to fit the outsize figure of General De Gaulle, but also to prevent the political instability which was the outstanding feature of previous French Republics.

Not only does the constitution give the French President a dominant role in the government of the country—he is elected for a seven-year term by universal suffrage and his position is not affected by an adverse Parliamentary vote—but it contains a number of special safeguards to ensure the durability of governments.

The President himself can change his Prime Minister and Government any time he likes and can also dissolve Parliament. But in the absence of such a move the Government can be overthrown only by a vote of no confidence in the Assembly deputies.

When, at the end of October, M. Barre was faced with a Gaullist revolt over the 1980 Budget, the Prime Minister did not hesitate to resort to a special procedure, permitted by the constitution, but which can hardly be considered acceptable by the standards of any other Western democracy.

The non-notorious Article 49 of the constitution allowed him to "engage the responsibility" of the Government on the Finance Bill, or indeed any other piece of legislation, which could then be defeated only if a censure motion was adopted by the National Assembly.

From a purely political point of view, the Prime Minister was on safe ground. The Gaullists had made it clear that in spite of their opposition to the Budget they were not prepared to back censure motions tabled by the opposition Socialist and Communist parties.

Nor were the Gaullists willing to take the initiative in censuring the Government, a move which could have provoked a general election in which they risked losing a large number of seats.

M. Barre has emphasised that he intends to use this extraordinary constitutional procedure whenever necessary. But since it was first employed the political climate has deteriorated so much that a major crisis can no longer be ruled out.

SHIPPING REPORT

Carriers hit by U.S. grain move

By William Hall, Shipping Correspondent

THE U.S. decision to halt grain exports to Russia has dealt a nasty blow to operators in the dry bulk carrier market. For most of last year the market was recovering strongly on buoyant Soviet grain imports. The U.S. embargo on further grain sales has now thrown the market's recovery into jeopardy.

It is much too early to predict what will happen to freight rates but the initial impression is that it could lead to a serious setback if the embargo is prolonged. World shipments of grain are currently running at around 150m tons a year, and before the embargo the U.S. had agreed to export 25m tons to Russia in 1979-80.

In 1978/79 Russia imported around 14m tons of grain but it has been estimated that total imports in 1979/80 would be as high as 36m tons.

The sharp increase in imports has been accompanied by heavy (but often secret) Russian chartering. This has been one of the mainstays behind the improvement in the bulk carrier market in 1979 and U.S. Gulf/Europe grain rates for 50,000-toners rose from a 1978 low of \$4.43 per ton to close to \$20 per ton late last year.

As the U.S. accounts for roughly 60 per cent of world seaborne grain trade, the Russians will find it difficult to find alternative supplies from the three other main grain exporters—Canada, Argentina and Australia.

The initial conclusion for the bulk carrier market is that rates will soften in the wake of the U.S. decision.

World Economic Indicators

| | INDUSTRIAL PRODUCTION | | | | % change over previous year | Index base year |
|----------------|-----------------------|---------|----------|---------|-----------------------------|-----------------|
| | Nov. 77 | Oct. 77 | Sept. 77 | Nov. 78 | | |
| U.S. | 149.0 | 149.6 | 152.3 | 148.2 | +0.5 | 1947=100 |
| UK | 113.0 | 110.7 | 111.7 | 109.3 | +3.4 | 1975=100 |
| France | 133.0 | 135.0 | 137.0 | 129.0 | +3.1 | 1970=100 |
| Germany | 127.6 | 130.3 | 106.1 | 124.6 | +2.4 | 1970=100 |
| Holland | 124.0 | 126.0 | 124.0 | 123.0 | +0.8 | 1970=100 |
| Italy | 157.0 | 143.6 | 78.5 | 142.6 | +10.1 | 1970=100 |
| Japan | 134.3 | 135.3 | 134.7 | 124.7 | +7.7 | 1975=100 |
| Belgium | 111.0 | 75.7 | 131.0 | 187.8 | +3.0 | 1970=100 |
| † Provisional. | | | | | | |

according to most observers, continue to rule virtually by decree for another 16 months without seriously damaging President Giscard's prospects of being elected for a second seven-year term.

However, President Giscard—whose standing in public opinion polls has been surprisingly unaffected by the various scandals which have beset his regime recently—still has an intimate and deadly weapon up his sleeve. He can dissolve Parliament and call a general election. Given the present state of relative unpopularity of the Gaullists, this might be the best way of strengthening his Parliamentary support and his own electoral prospects.

Though President Giscard still appears to be ruling out a general election in his public statements, political developments over the next few months could make him change his mind. One way or the other, France faces a hot political spring and an even hotter autumn.

Clearly, the present situation cannot last very much longer, either from the Governments or the Gaullists' point of view. The Government cannot, however, afford to be seen to

UK NEWS

Silicon chip shortage likely

BY ELAINE WILLIAMS

UK EQUIPMENT manufacturers are finding it increasingly difficult to obtain supplies of silicon chips. Some components are now taking up to six months to reach manufacturers. Semiconductor companies believe that the shortage will continue well into the year.

Mallard, part of the Dutch Philips group, said that the whole industry was having problems meeting deliveries for industry, especially for components such as microprocessors and associated memory circuits.

Mr. James, one of the largest users of components in the UK, said that delivery times for memories were at least 20 weeks. Even established ranges of other types were taking between 10 and 30 weeks.

To ensure a continuous supply of components, Feranti uses four major suppliers and orders well in advance of its needs. International Computers also said that it was planning six months ahead, so had no long term difficulties.

In the U.S., the major semiconductor manufacturers have reported that the level of ordering for components is still very high though not as strong as last year. However, manufacturers fear that many companies have made "double orders" to ensure continuity of supply. If a recession hits, sudden cancellations could hurt the industry. This happened in 1974 following the oil crisis.

Part of the problem stems from a failure by semiconductor manufacturers to invest in new plant and equipment in 1978 in anticipation of a recession. Instead, demand for electronics components increased rapidly and semiconductor manufacturers have been hard pressed to build more production capacity quickly enough, due to lack of manpower and other resources.

A spokesman for Mallard said that supply flow difficulties could be avoided in future if equipment manufacturers were more willing to discuss their needs with the chip suppliers.

Plan to link county councils

A NORTH West county council's association could be set up to promote the interests of the region as a whole, following the decision by the Government to abolish the Economic Planning Councils.

Mr. Michael Heseltine, Environment Secretary, has already said he would welcome machinery to maintain a dialogue between local authority groups and central government. Now the leaders of the Cheshire, Cumbria, Greater Manchester, Lancashire and Merseyside county councils have decided to recommend the project to their authorities.

The association would consider matters of common interest and concern and would seek to represent united views to the Government, the EEC, and non-elected bodies in the region.

Plan to protect 'core' industries

BY MAURICE SAMUELSON

THE BRITISH economy is likely to face unprecedented competition in the 1980s, and special protection may be needed for "core" industries vital for a balanced economy, according to a discussion paper on trade policy circulated by the Confederation of British Industry.

The CBI stresses that it is still strongly wedded to the principles of free and fair trade and that the concept of safeguarding core industries is only one of the options put forward in its document. Nevertheless, compared with its present policy, there is a distinctly protectionist flavour about it.

Mr. Hugo Herbert-Jones, the CBI's international affairs director, said the discussion paper was a step towards evolving a new policy document which would be presented to the Government and to European employers' organisations. By core industries, he and his colleagues had originally meant those which were a precondition

of industrial activity, such as steel.

The final document might refer to the need to preserve the core of key industries, rather than to core industries as such.

The proposal follows a warning that on present trends "all British manufacturers of consumer goods and other standard technological products will become vulnerable in the 1980s."

The concept of core industries, such as electronics and engineering, is then advanced as an alternative both to the outright rejection of protectionism and to the present CBI policy of trying to deal piecemeal with particular sectors.

A possible advantage of this strategic approach, the paper says, would lie in the application of a settled policy to individual sectors as soon as the need became apparent and not as at present, after lengthy deliberation and when the damage had been done.

It would apply to those industries which must survive to

ensure a balanced economy, the production of essentials in wartime and for the social well-being of the community. In theory, it would be a move towards the "Fortress Britain" or "Fortress Europe" concept, the paper says.

Some of the strongest threats to British industry will come from what the paper calls the four "supercompetitive" countries of the Third World—Hong Kong, South Korea, Taiwan and Singapore, which are likely to be joined soon by India and Brazil.

Consequently, the paper suggests, "it seems no longer right or necessary to treat all developing countries on the same basis and to accord them the same special status to trade policy matters irrespective of their stage of economic development."

This could be rectified by creating a new category of countries defined by recognised criteria such as GNP per head of population. These countries would have to lower their high

protective tariffs, dismantle their quota systems, accord most favoured nation treatment to other GATT members and, in general, accord to GATT disciplines.

Alternatively, the EEC, with the possible support of the U.S. and Japan, could launch a political initiative to persuade the newly industrialising countries voluntarily to move out of the "developing" category for trade policy purposes as a matter of national prestige.

But, if both these failed, the EEC could take a strong line with the newly industrialising countries and restrict their exports to the Community if they failed to conform to normal GATT rules and provide better access for imports from industrialised countries.

The paper also envisages the renewal of the Multi-Fibre Arrangement on textiles which expires next year, and the possibility of concluding MFA-type agreements for other sensitive items such as footwear and petrochemicals.

Interest rate reductions 'rest on borrowing curbs'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

HOPES OF a significant reduction in short-term interest rates this year depend mainly on the Government's willingness to take the measures needed to limit public sector borrowing in 1980-81 to about £900, stockbrokers Phillips and Drew argue in their monthly forecasts published today.

The brokers expect minimum lending rate, at 17 per cent, to remain above 15 per cent early in 1980. After that further reductions in MLR (to perhaps 12 per cent by the end of 1980) will depend mainly on whether such action is taken.

Without the required deflationary measures of around £2bn in the spring Budget, the outlook for interest rates would be every much less favourable than this.

This analysis underlines the growing City view that public sector borrowing will have to be held down in 1980-81. The Government appears to recognise this, as is shown by the further public spending review now under way.

sive reduction in the growth of the monetary aggregates without producing the inconsistency between monetary and fiscal policy, which has so disrupted financial markets in the 1970s.

A broadly similar view is taken by Cambridge Econometrics in its latest medium-term analysis published today. This is the commercial side of the Cambridge Growth Project, a university research study which has developed one of the largest forecasting models of the economy. It is separate from the New Cambridge group of economists under Mr. Wynne Godley.

Cambridge Econometrics says the build up of North Sea oil revenues should allow public sector borrowing to fall from 6.4 per cent of Gross Domestic Product in 1979 to 3.2 per cent by 1983. As a result, money supply growth targets of around 7 to 8 per cent can be achieved in the medium-term while at the

same time a substantial fall in interest rates can occur.

However, the increase in public sector wages, associated with the Clegg Commission's pay comparability awards, leaves no scope for significant cuts in income tax this year.

The forecasters believe that the 1980s as a whole will show poor, but not catastrophic, growth performances with Gross Domestic Product at factor cost growing by 1.6 per cent a year. If the more stringent monetary policy now being pursued successfully moderates wage settlements, the growth of consumer prices would average 8.2 per cent between 1980 and 1980.

A run of small current account surpluses in the early 1980s will be followed by a run of deficits in the latter half of the decade. But unemployment will be a major problem, since it will exceed 2m for most of the decade.

Analysts question UK economics

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE Government's economic strategy is challenged by Chase Econometric Associates, the U.S. forecasting organisation, in its new long-term analysis published today.

Chase, has carried out computer simulations on its forecasting model into the Government's economic policies. Its main conclusion is that any success in conquering inflation and stimulating the supply side of the economy would be moderate and the costs in terms of lost output and additional unemployment would be severe.

This view is in line with that reached by a number of City stockbrokers using conventional forecasting models of the economy.

Consequently, Chase believes that the Government will start to relax its tight fiscal and monetary policies around the middle of this year. In the absence of outward exchange controls, this is expected to trigger a significant decline in the exchange rate which will be a major deflationary force.

In the long-run, the forecasters expect to see a monetary and exchange rate policy

of preserving competitiveness and a long-run of fiscal policy of using any emerging balance of payments surpluses to stimulate a higher level of economic activity.

After a lacklustre economic performance this year, total output, as measured by real Gross Domestic Product, is likely to rise by 2.9 per cent in 1981 and by 5.5 per cent in 1982. But the momentum may not be developed and the annual growth output may settle down at about 2 per cent a year in the second half of the decade.

The main criticism of this analysis is likely to focus on the impact on inflation and expectations of a relaxation in fiscal and monetary policy and a falling exchange rate. Chase, however, believes that a pick-up in the level of economic activity will have a favourable impact on unit costs and that therefore the annual rate of increase to consumer prices will slacken from 15.1 per cent this year to single figures in 1983. Income policies would have no permanent effect on the rate of wage inflation.

Job task force urged

AN INDUSTRIAL task force to combat unemployment caused by closures in major industries such as British Steel has been suggested by Mr. Dennis Stevenson, chairman of Aycliffe and Peterlee Development Corporations and a member of the National Enterprise Board.

"The purpose of this task force would be to tackle the problem at two levels—short and long term," he said.

Among short-term requirements would be identification of job opportunities within commuting distance for those who wanted to remain in the community, and within the region or county for those who did not.

A "flexible organisation with the resources—financial and professional—to deal humanely

with human problems and efficiently and professionally with the community's industrial needs" was required.

Only a "theoretical organisation" exists at the moment to help in closures, Mr. Stevenson said. Its staff is employed full-time in local government, new towns and industry.

Princess recovering

PRINCESS MARGARET was yesterday in the London Clinic recovering from a minor operation for a skin lesion. She is expected to leave in the next few days.

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FINANCIAL TIMES SURVEY

Monday January 7 1980

DENMARK

With its host of economic problems, Denmark could well do without the political paralysis caused by its splintered Parliament. Despite the courageous efforts of Mr. Anker Joergensen, the Prime Minister, to set corrective measures in motion, the country seems to be sliding steadily towards a crisis which only international financial help will resolve.

Need to break political impasse

By William Dullforce
Nordic Correspondent

IF THERE were a prize for trying to break the political impasse in Denmark, Mr. Anker Joergensen would be a strong candidate. With only minority support behind him in a splintered and fractious Folketing (Parliament), he has doggedly persisted in seeking political solutions for his country's severe economic problems.

The question is whether trying is enough. After a devaluation of the krone last November Mr. Joergensen tried to get the Folketing to accept an incomes policy package embodying the most ambitious attempt so far to correct the imbalances in the economy.

Even then the Finance Ministry pointed out that follow-up measures would have to be introduced later this year. The compromises Mr. Joergensen had to make in December to secure a majority

in the Folketing blunted the impact of the package and will have brought forward the need for further intervention.

The time at which the International Monetary Fund may have to be called in to perform deep surgery on the economy is drawing closer. Some Danish economists now believe this will be the only way to break the political impasse.

Denmark's symptoms are an enlarged and seemingly intractable payments deficit, a net foreign debt equal to 20 per cent of Gross Domestic Product (GDP), a high level of unemployment and a susceptibility to inflation aggravated by the link between wages and consumer prices. Underlying these overt signs are a grossly swollen expenditure on public services and the inadequacy of manufacturing industry.

The economic diagnoses and the problems of industry are outlined in other articles in this survey. There is on the whole a fair amount of agreement over the analysis of these issues within Denmark. The difficulties are political. There is, first, the problem of getting a Folketing divided into 10 parties to agree on concerted action. Secondly, there is the relationship between the Folketing and the trade unions.

Three times over the past five years—in 1975, 1977 and 1979—the Folketing has imposed an incomes settlement after negotiations between the employers and the unions had broken down. But these settlements have always been based on compromises among the parties, have been grudgingly

accepted by the unions and have not laid the foundation for the expansion of industrial output which the economy needs.

The weakness of the Social Democrat Party in the Folketing and the necessity for it to come to terms with other parties has seriously affected its relationship with its natural partner in the labour movement, the trade union federation LO. The sensitivity of this relationship has been highlighted in the frequent public collisions between Mr. Joergensen and the temperamental LO chairman, Mr. Thomas Nielsen.

The change of direction in economic policy which any government now has to make is impossible without the co-operation of the unions. Since it is bound to entail wage restraint and a dismantling of the mechanism which links wages to the consumer price index, this has been obvious throughout the second half of the 1970s.

Mr. Nielsen has put a high price on LO co-operation in the shape of demands for greater "economic democracy," including a profit-sharing scheme which would call for the setting up of a central investment fund under trade union control. This is an almost revolutionary departure from the present system.

Nurtured

Danish industry is essentially small-scale and has been nurtured on the tradition of free private enterprise to a greater extent than in the other Nordic mixed economies. Mr. Nielsen's claims have enabled the non-



Mr. Anker Joergensen

Socialist opposition in the Folketing to make a major political issue of trade union power.

Mr. Joergensen has been compelled on the one hand to piece together majorities within the Folketing for essential legislation and, on the other, to secure the co-operation of the LO. He has been permanently in a cleft stick.

In an attempt to get out of this position in August 1978 he took the daring step of forming a coalition government across the Socialist/non-Socialist barrier with the Liberals (Venstre) who had just elected a new leader, Mr. Henning Christophersen. This move was bitterly and roundly condemned



Mr. Thomas Nielsen

by Mr. Nielsen, who predicted the coalition would not last six months.

In fact it lasted 13 months. But true enough, Mr. Joergensen found that he could not get the LO to swallow the kind of economic action to which the Liberals were willing to commit themselves. The LO also had strong minority support within the Social Democrat Parliamentary group.

The government coalition collapsed when Mr. Joergensen made a separate deal with Mr. Nielsen in which he traded off profit-sharing and tax reliefs for wage restraint and public spending cuts. His Liberal partners would not buy the deal. Rather to their surprise the

Social Democrats gained four seats in the Folketing in the subsequent election on October 23. This was probably prompted more by the electors' recognition of Mr. Joergensen's personal efforts than by backing for the party programme. But with only 69 of the 179 Folketing seats the Social Democrats' position had not basically changed.

The election eliminated the Communists from the Folketing and trimmed the wings of Mr. Mogens Glistrup's Progress Party. This anti-tax party slumped from 26 to 20 seats, recording its first real setback since it crashed on to the political scene in 1973.

The Conservatives made the biggest gain, advancing from 15 to 22 seats, to bring them on to level terms with the Liberals who were disappointed by their one-seat advance. Moreover, the losses sustained by the Christian People's Party and the Centre Democrats despoiled the hopes of the four non-Socialist parties which had declared their intention of forming a government.

Trouble

The Folketing still sported 10 parties. Mr. Joergensen was back at the position from which he had started in August 1978, when he tried the coalition with the Liberals. Only this time his economists, the National Bank and in particular Mr. Knud Højtenes, the former Finance Minister who declined to serve in the new Cabinet, were warning him that the

country was sliding into a deep economic crisis.

Mr. Joergensen slapped on a price and wages freeze until the end of the year, devalued by 5 per cent, re-negotiated his bargain with Mr. Nielsen and submitted an 18-point package of incomes policy and fiscal measures to the Folketing. Mr. Nielsen let it be known that the package had to be approved as a whole or else there would be trouble.

That was impossible. There was no majority within the Folketing for the union-controlled investment fund on which Mr. Nielsen had set his heart, although some industrialists were willing to accept a decentralised profit-sharing scheme. Mr. Joergensen promised. The unions lost the investment fund but the wage restraint will be less severe than originally planned.

Mr. Nielsen was furious. Relations with Mr. Joergensen are again at boiling point—and Denmark has entered the 1980s with a prescription for curing its ills in which few Danes have any faith.

Mr. Joergensen tried an approach based on co-operation with the Right, only to have it blocked by the LO. Then co-operation with the unions was blocked by the non-socialist majority in the Folketing.

Where does he go from here? However much the non-Socialist parties may dislike the idea, the political key would still seem to rest with the unions. Denmark cannot break out of its economic straitjacket without at least a temporary

BASIC STATISTICS

Area 16,629 square miles; (43,000 square kilometres)

Population 5.1m

GNP (1978) DKr 302.7bn

Per capita DKr 59,551

TRADE (1978)

Exports DKr 65.3bn

Imports DKr 81.4bn

TRADE WITH UK (1978)

Exports to: £962.5m

Imports from: £841.4m

Currency £ = DKr 11.91

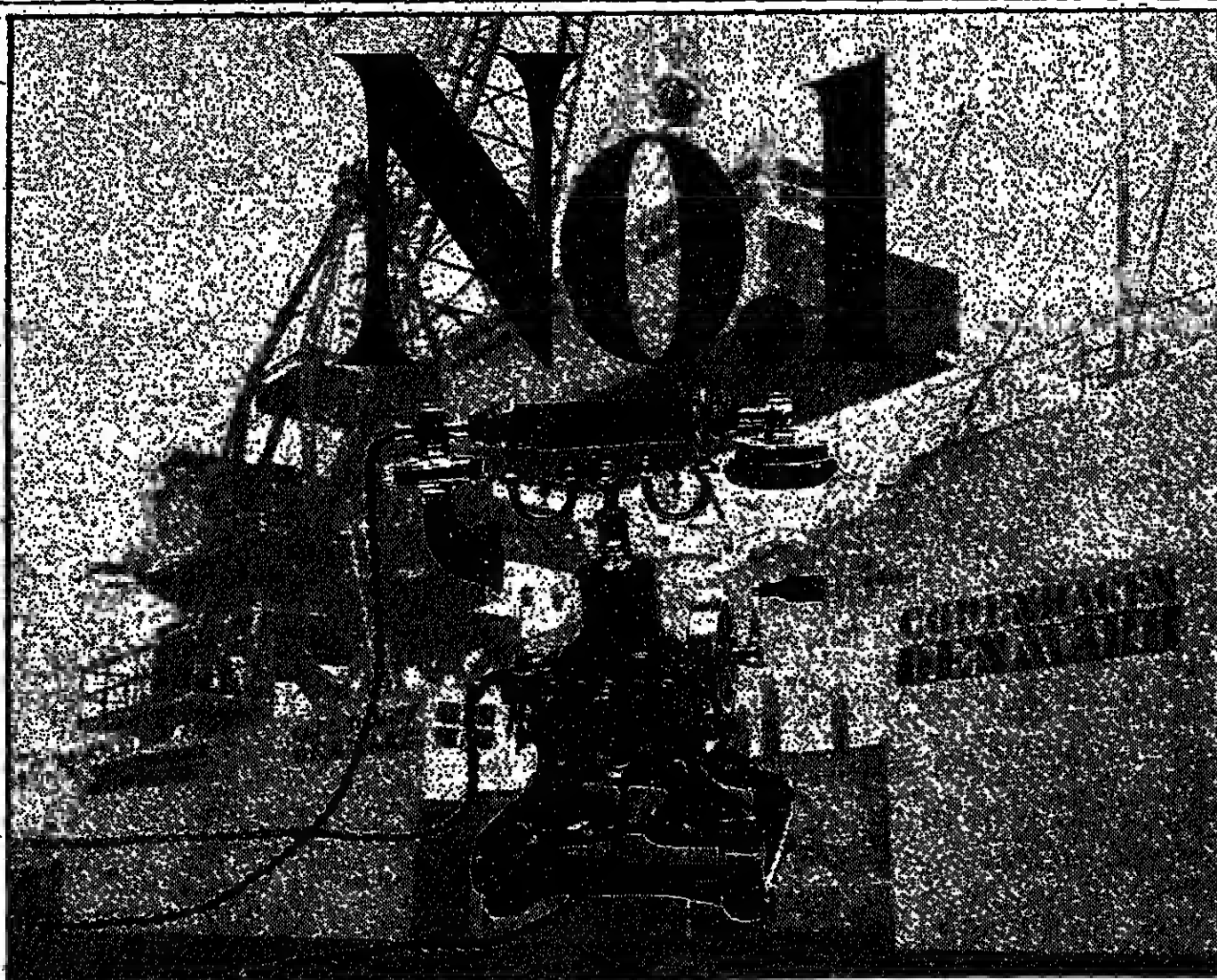
reduction in living standards and a substantial cutback in real incomes. This cannot be achieved without union consent.

It might be achieved without Mr. Nielsen's consent. The question is whether he has correctly assessed the price his 1.5m members would demand for their co-operation. Some form of profit-sharing for employees is probably essential, but not perhaps on Mr. Nielsen's terms. He may well be more militant than the majority of his members.

There could be an opening here for Mr. Joergensen. There have been suggestions—indignantly denied—of a movement within the unions to replace Mr. Nielsen. That would in any case not be easy and would take time.

At the same time as it was piloting its incomes policy pack,

CONTINUED ON NEXT PAGE



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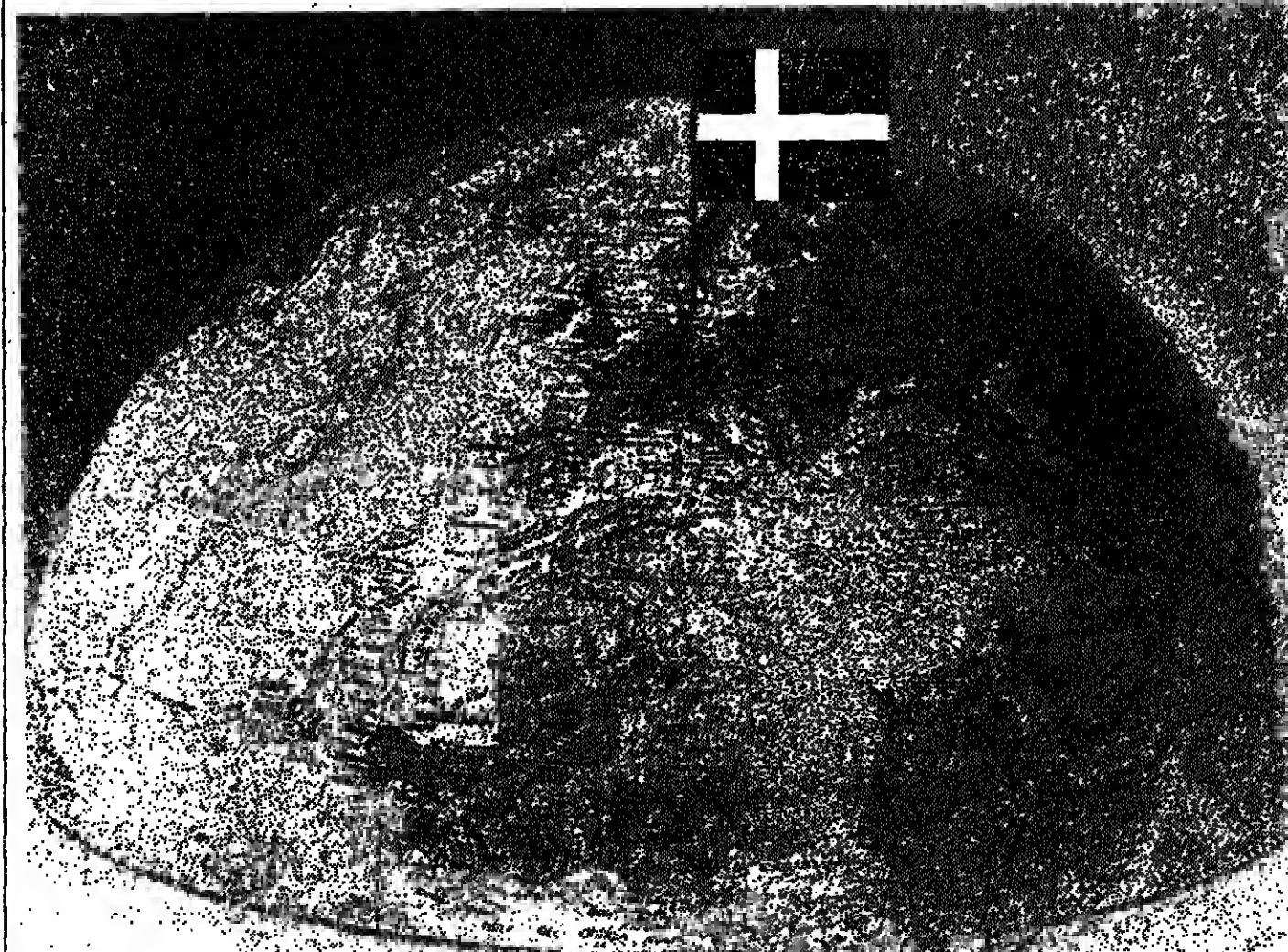
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DENMARK II

Political impasse

CONTINUED FROM PREVIOUS PAGE

age through the Folketing Mr. Joergensen's Government had to deal in December with a foreign political crisis within its own Parliamentary group. This arose over NATO's plan to introduce new tactical nuclear weapons to Europe.

Denmark like Norway stipulated from the moment it joined NATO that it would not have atomic weapons on its soil or have foreign bases there in peacetime. It was not therefore asked to receive the new Pershing and Cruise missiles due for deployment in 1983 or 1984. But the Americans, Germans and British were calling for unanimous acceptance of the nuclear modernisation plan.

A minority within the Social Democrat Parliamentary group did not want Denmark to support the NATO recommendation to go ahead with the nuclear plan, at least not until further efforts had been made to negotiate disarmament with the Soviet Union. The strength of the objections within the group apparently surprised the new Foreign Minister, Mr. Kjeld Olesen.

A party crisis was averted when the Government decided

to ask NATO to postpone for six months the decision to go ahead with the modernisation programme. The Danish action aroused considerable irritation among other NATO members, but Mr. Olesen was able to persuade his NATO colleagues to include a reference to the Danish (and Dutch) reservations in the communiqué announcing the decision to produce the new missiles and the Social Democrat opposition was appeased.

Solid

Denmark's membership in NATO is backed by a solid majority in the Folketing and its defence programme is based on a four-party agreement across the Socialist/Non-Socialist line. There is no evidence of any change in attitude towards NATO among the party leaders.

On the other hand criticism from pro-NATO members of the Folketing that Denmark is not responding as well as most other NATO members to the joint recommendation that defence spending be brought up to 3 per cent of Gross National Product

has some foundation, even though the reason may lie rather with Denmark's current economic difficulties than with any doubts about the need for defence. Denmark has been co-operating in NATO plans to prepare airfields and stock material so that reinforcements can be moved into the two NATO north flank countries more quickly in a crisis.

Within the EEC context the Danes are far from happy about Mrs. Thatcher's abrasive methods of obtaining a reduction in Britain's contribution to the Community budget. Mr. Joergensen, in fact, reprimanded Mrs. Thatcher at the Dublin summit for her reference in a heated moment to "my money."

In true Community tradition the Danes believe that Britain's budget problem cannot be dealt with in isolation but must be linked with a number of other outstanding problems. Among these are the pricing of Britain's North Sea oil exports to the other members of the Community and its fisheries policy. In other words the Danes would back a cut in Britain's budget contribution if they got something in return.

THE DANISH economy is now pinned back by inflation and the country's big foreign debt to an inevitable period of minimal growth, falling real incomes and rising unemployment. Although the Social Democratic Minority Government has shown considerable courage and determination in pushing through an incomes policy which involved the unprecedented step of mid-term amendments to the current collective wage contracts, the best that can be said about these efforts is that they will make 1980 a less disastrous year than it otherwise would have been.

The key problem facing policy makers is the external deficit and the accumulated net foreign debt. The deficit on the current account in 1979 was about Dkr 15bn, of which Dkr 5bn Dkr 6bn can be attributed to higher oil prices. This is on the upper side of 4 per cent of the Gross Domestic Product (GDP) and it brings the net foreign debt to well over Dkr 70bn, or about 20 per cent of GDP.

Inflation and foreign debt plague the economy

The debt problem has been with Denmark for over a decade and each year questions have been asked about the ability to go on financing such large external deficits, but so far there have been no problems. As a stable Western democracy with efficient manufacturing and agricultural industries, Denmark has found bankers only too happy to lend it money.

But the knowledge that this cannot go on for ever was rubbed home last autumn when Mr. Knud Heinesen, Finance Minister from 1975 until last October, and now serving as chairman of the Social Democratic parliamentary group, publicly warned that if the ever-mounting deficits were not checked it would only be a couple of years before international banks declined to lend on acceptable terms and the country found itself having to appeal to the International Monetary Fund (IMF), a step which Mr. Heinesen described as the edge of the economic abyss.

The Government's incomes policy measures introduced in November were intended originally to bring the projected increase in wages in 1980 of about 15 per cent down to seven per cent, but in the form in which they were finally accepted most economists expect wages to rise in 1980 by about 10 per cent. This is better than 15 per cent, but even allowing for the five per cent devaluation of the Danish krone on November 30 against the other European Monetary System (EMS) currencies it will not bring about a significant improvement in export competitiveness, and in view of the latest round of oil price increases not much improvement in the current balance of payments can be expected next year either.

As for the foreign debt, not only will it go on rising in nominal terms for several years to come, but according to the Government's own projections (made when wages were still expected to rise by only seven per cent a year) it will also rise in relation to the GDP.

The main elements in last

month's incomes policy are a freeze on new wage, salary and similar income increases not contractually agreed prior to November in the period to March 1981. There is also a freeze on prices, profit margins, dividends, fees and charges by the professions and the public authorities.

In addition there were a series of redistributive tax changes, all part of the need to compensate the trade unions for wage restraint by hammering all other incomes as well. Corporation tax goes up from 37 per cent to 40 per cent, a 10 per cent investment allowance on machinery and equipment is ended, wealth tax almost doubled, a new form of property tax introduced, the tax on capitalised private pension savings schemes goes up from 25 to 40 per cent, and the deduction against income for interest on private debt will be changed to a deduction against assessed income tax, which will hit home owners with large mortgages.

While the whole point of the package, including the devaluation, was to improve the competitiveness of Danish industry, the actual impact of a situation in which costs will go rising relatively rapidly but prices will be frozen, and in which higher taxes and reduced investment incentives will apply to business, is hardly a recipe for business revival.

Forecast

The Finance Ministry projections which accompanied the incomes policy package in its original form—i.e., assuming wage increases of only 7 per cent a year—forecast an increase in the GDP in 1980 of 1 per cent, rising to about 3 per cent a year in the years 1981-1983, mainly under the influence of export increases in real terms of about 7 per cent a year and business investment accelerating steadily from a rise of 1 per cent in 1980 to 7 per cent in 1983.

But 1980 will be a hard year. Private consumption is expected

to fall by 3 to 3½ per cent, imports by 2 per cent and public investment by 2½ per cent, while exports are to rise by 6 per cent, public consumption by 3½ per cent and private non-residential investment by 1 per cent.

Unemployment is expected to rise from an average figure of 165,000, or about 6½ per cent, to 175,000 in 1980 and 190,000 in 1983—but without the incomes policy says the Finance Ministry—unemployment in 1983 would have been about 250,000.

The stabilisation of the current balance of payments deficit will come about by a reduction in the deficit on the balance of goods and services from Dkr 10bn in 1979 to about Dkr 1½bn in 1983, but the deficit attributable to net interest payments, reflecting the foreign debt, will rise from about Dkr 6bn in 1979 to Dkr 12bn in 1983. Current account deficits of Dkr 20bn and over by 1983 were forecast in the absence of the incomes policy measures.

Monetary policy has for over a decade been based on the control of credit expansion, with a ceiling on the loan commitments of the banks as a vital instrument and interest rates high enough to ensure that short-term trade credits and a substantial proportion of medium-term business investments are financed in foreign currency, helping to finance the current external deficit, although since 1975 an increasing share of the external deficit has been financed by Government borrowing abroad.

Since 1975 there has also been a substantial budget deficit, averaging on operating account about 3 to 4 per cent of GDP but generating a total borrowing requirement of 10 to 11 per cent of GDP. The Government has succeeded in financing most of the borrowing requirement by sales of Government paper to the non-bank public, though there was a lapse in the second half of last year, when monetary financing of the deficit exceeded Dkr 10bn, or more than double the monetary financing resorted

to in the whole of 1978.

The deficits have helped push up the effective yields on bonds to 17-17½ per cent on average over the past couple of years, but the central bank has managed to keep the broad definition money supply (M3) increase to about 9 to 10 per cent, just about in line with the rise in nominal national income.

Struggles

The incomes policy package, although it will trim both public spending and revenue in nominal terms, will have little influence on the size of the borrowing requirement. The budget deficit before loan transactions will be in the region of Dkr 11½bn, about Dkr 1½bn lower than in 1978, and the gross borrowing requirement, including refinancing of loan redemptions, will also fall by about Dkr 1½bn to Dkr 8½bn. The central banks struggle to control the money supply without further rises in interest rates will clearly not be any easier from now on.

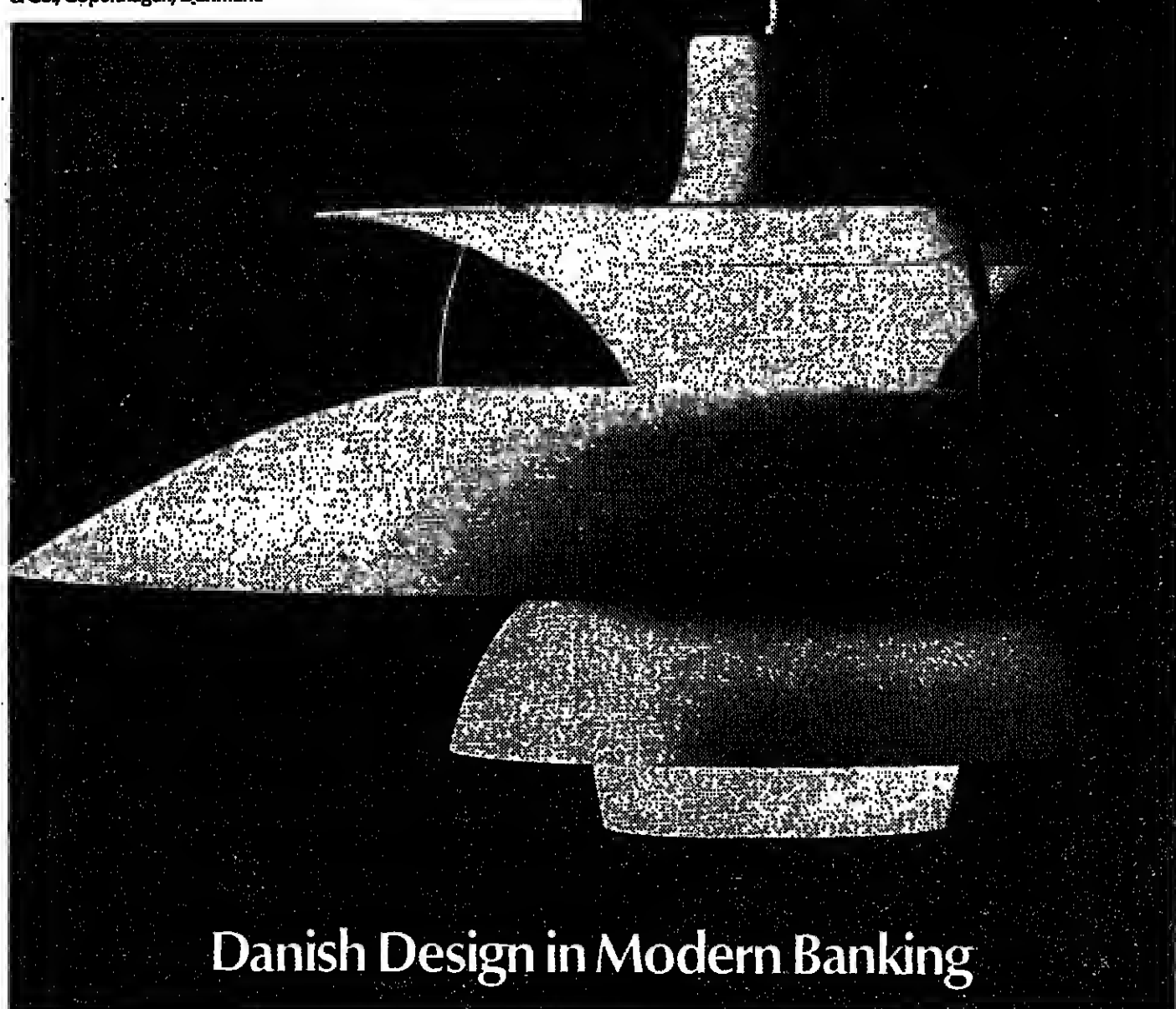
As a correspondent who has lived in Denmark for 16 years, I find much to admire about the way the country is run, especially at the micro level—the efficiency of the social services, the high education standards, the resilience and high productivity of its industries and the sound thinking of its labour relations in all but the unions' self-defeating insistence on inflationary wage increases.

It is sad therefore to have to conclude at the beginning of this decade that the country's leaders have still not found, or been able to agree on, anything more than half-solutions to the destructive problems associated with inflation and indebtedness—and solutions indeed which may defer the crunch for a few more months or years but will only make the crunch worse when it comes. And that is Mr. Heinesen warned, may not be far away.

Hilary Barnes

Copenhagen Correspondent

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Price control threat to pharmaceuticals

THIS SURVEY coincides with the implementation by the Danish Government of various economic measures—in particular new and increased taxes—which the country's industry regards as inimical to its future. As it happens, the pharmaceuticals industry is in addition once again battling to prevent the monopolies authority from winning the right to control prices and profit margins on individual preparations. If it loses this battle it feels that its future will be seriously impaired.

The industry has succeeded over the past 30 years in becoming a major export industry. Total production is worth about Dkr 2bn, with almost 80 per cent exported. As total imports of ready-to-sell and semi-manufactured pharmaceuticals are considerably smaller, the industry makes an important net contribution to export earnings.

Small

It is nevertheless a small industry. There are only eight member companies of the pharmaceutical manufacturing association, and one of them, Novo Industri, with 1979 sales in the region of Dkr 1.2bn, stands head and shoulders above the others.

Pessimists regularly predict that it will not be long before the smaller companies disappear, unable to bear the costs of research and documentation (the blanket word covering the process of convincing the authorities that new preparations are safe to introduce). But the smaller outfits themselves are far more hopeful about their future.

They admit that with small research budgets there is an element of luck in coming up with new or improved preparations (and in not having an existing line knocked out of the market by a competitor's improved version), but the research and development problem peculiar to pharmaceuticals is a world-wide problem and the smaller companies see the solutions arising through the growth of co-operation with manufacturers in other countries.

Danish companies are constrained anyway, co-operate with counterparts elsewhere in the process of conducting field trials, and as they do not have the financial strength to embark on an independent international marketing campaign, they sell licence rights to foreign companies. This arrangement operates both ways, to mutual benefit, and both sides hope

that this will prevent the entire market being taken over by a few international giants.

They will, however, find it difficult to operate the system if the monopolies authority wins its current case against the industry. In 1977 the monopolies authority, under political instruction, called on several companies to reduce the price of various products on the grounds that they were making excessive profits. The Monopolies Appeal Board upheld the appeal by the companies, taking the view that the companies must be able to make a reasonable overall profit. The industry concluded after this that it had nothing more to worry about.

Attack

But last autumn the authorities returned to the attack, calling on Ferrosan, which besides pharmaceuticals also specialises in vitamin preparations and disinfectants, to cut the price of an imported contraceptive pill by 30 per cent. The test case will have wide repercussions. If the authorities win the case they will be able to bring cases against other Danish and foreign companies. Ferrosan has appealed, and the Appeal Board is expected to report in the spring.

Ferrosan's 1978 earnings before depreciation were Dkr 16.4m on sales of Dkr 285m. Pre-tax profits were Dkr 11m. Pre-tax earnings gave a return of 3.75 per cent on sales, 15.2 per cent on equity capital and 6.4 per cent on total assets. The company warned that if it were not allowed to continue its profitable sale of contraceptive pills it would have seriously to reconsider whether it could take the risk of going ahead with a Dkr 35m factory extension on which building is due to start this spring.

The monopolies authorities claim that they have the right to information on how prices of imported products are established, including the right to require information from parent companies abroad of companies operating in Denmark. The Danish companies see not only their immediate profit position threatened but their management autonomy as well. If management cannot set their own price levels they cannot determine their own research and development or investment budgets either.

The smaller companies have substantial research budgets in

relation to sales, but much of it goes to developing new versions of existing drugs or improving the quality of existing preparations. H. Leo, H. Lundbeck and Co., and Novo H are three companies which have a research effort which is directed primarily towards finding and establishing new products and bringing them on to the market.

While all of these are big exporters, Novo is much more. It is one of the handful of Danish companies which are well-known internationally for their technological achievements. It is one of the world's leading insulin producers, and a front-runner in the development of insulin and insulin research.

Insulin is the most important of its range of pharmaceuticals, which account for rather more than half of group sales. The other main division is the production of industrial enzymes, in which it is also an important world producer. Among the most interesting projects in which it is engaged is the use of enzymes to convert manioc starch to alcohol as part of the Brazilian programme to substitute alcohol for petrol.

Exports by the Danish industry per head of the population are among the highest in the world (though Switzerland easily leads the field on this reckoning). It traces its post-war success to several factors which continue to give support to the industry.

The requirements of the agricultural sector and the raw materials derived from food processing are an important source of inspiration. Insulin production is a good example of the links between pharmaceuticals and farming.

High educational standards (although oddly enough the country has no academic grade training for pharmacologists) are another key point, together with the rapid post-war expansion and quality of the hospital services. The latter has enabled the companies to carry out reliable field trials, achieving results which are widely accepted abroad (indeed Denmark is one of the countries where foreign manufacturers are keen to be able to test products).

If they are not killed off or maimed by the misdirected (as the companies see it) efforts of the monopolies authorities, the companies are hopeful that these factors and their own ingenuity will enable them to continue to flourish.

Hilary Barnes

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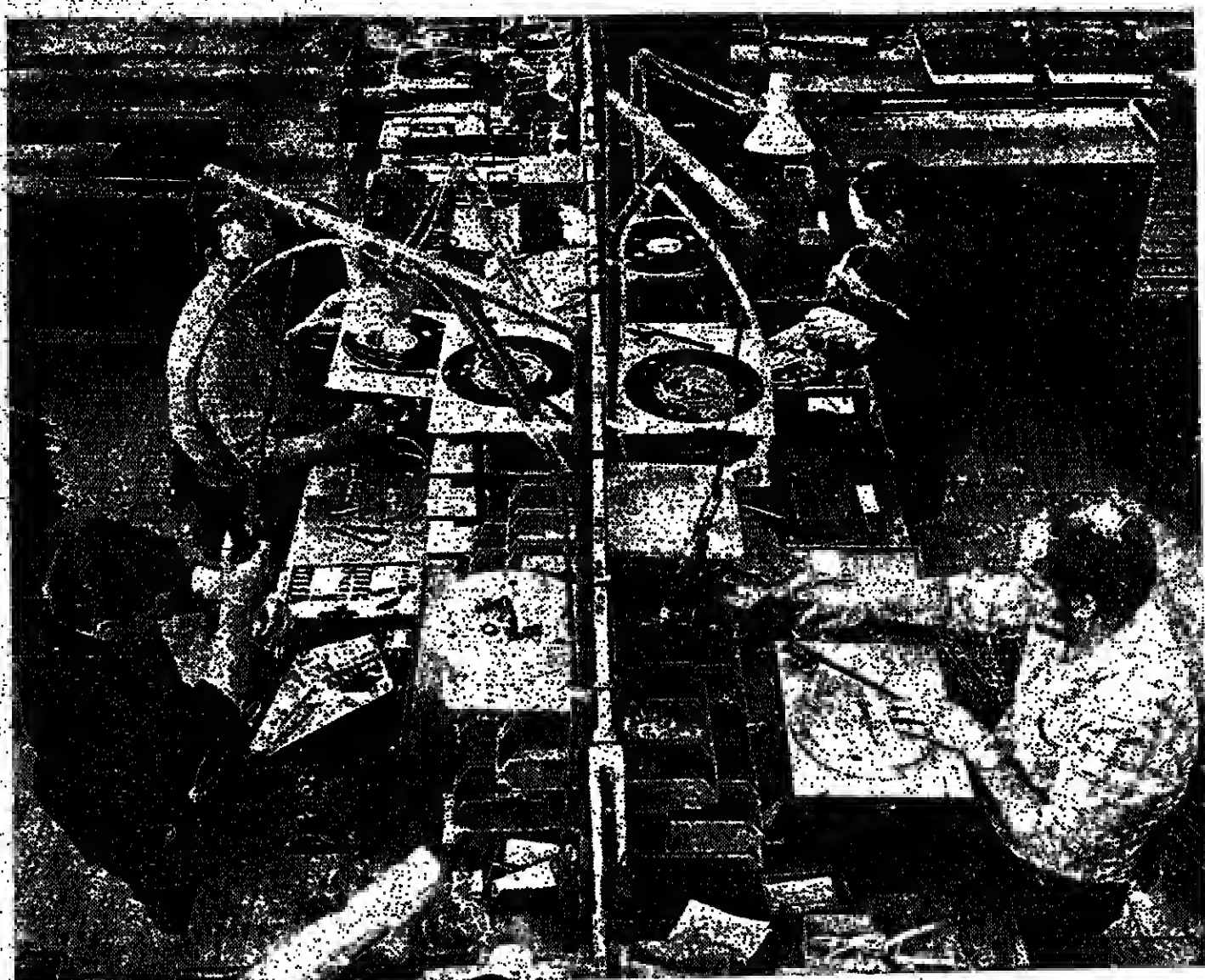
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DENMARK III



Electronics is among the advanced technology industries where Denmark has established a useful presence. Here record players are being assembled at the Struer factory of Bang and Olufsen, which rates Britain as its biggest single export market

Industry too small for its burdens

OUR INDUSTRY today is reasonably efficient, has a reasonable economic base and the capacity to develop to a reasonable degree. Unfortunately, it is too small and is not developing rapidly enough to create greater output, employment and foreign exchange.

The speaker was Mr. Georg Poulsen, chairman of the Danish Metalworkers' Union. The occasion was a meeting of the governing body of the Industrial Council (Federation of Industries equivalent). His message was not disputed. Danish employers and unions agree about the basic problem of Danish industry: it is simply that it is too small.

Denmark is widely regarded abroad as an agricultural country with highly efficient farmers. While it is true that farm produce continues to make a major contribution to the country's exports, it has long been overtaken by industry, and it is to industrial production that the Danes must look for the economic expansion needed to sustain their high standard of living and social services.

The strength of Danish industry is that it has not been heavily subsidised, even during the recent business recession, and has operated largely under free market conditions. Small companies provide the bulk of output. If they run into trouble they go bankrupt.

Employers have the right to lay off workers, with the State taking charge of maintaining the living standards of the unemployed. The surviving companies are therefore, as Mr. Poulsen put it, "reasonably efficient."

Employment figures, however, indicate the inadequacy of Danish industry in terms of size. It has never employed more than 15 per cent of the country's labour force, a low proportion for an industrialised nation.

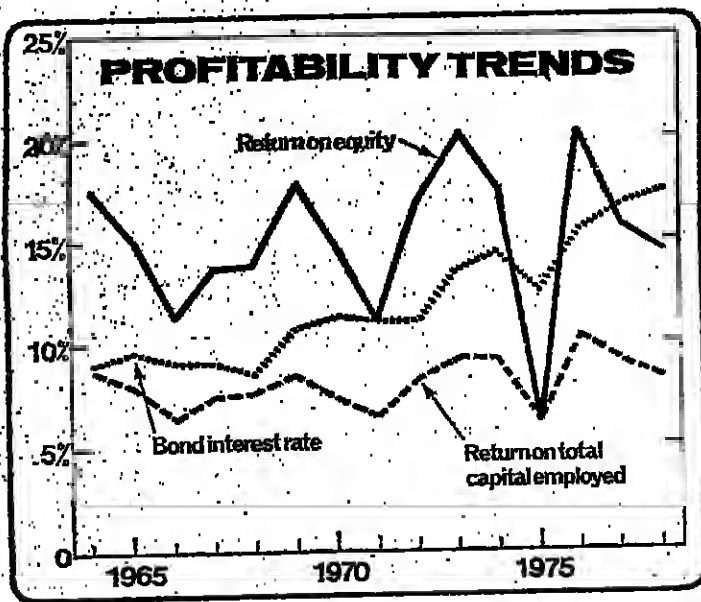
At its peak in 1973 industry employed 428,000. Last year the decline in industrial employment was broken. Companies took on 10,000 new employees, but that brought the total to some 380,000 only.

The picture of industrial employment must be set against the employment trends in agriculture and the public sector. Since World War II some 375,000 jobs have been lost in farming. From the beginning of the 1960s the numbers working in the public sector have grown from about 500,000 to over 800,000.

Consensus

By any measure Danish industry is at present too small to support the increased burden of expanded social services. One measure is the vain struggle during the past few years to bring down the deficit on the country's current account. However, a consensus has emerged that Denmark has to "produce" its way out of its present economic problems.

This calls first for an increase in industrial output corresponding to some DKr 15bn (£1.27bn, \$2.5bn) in foreign exchange earnings. In Mr. Poulsen's estimate, which was not challenged by the employers, to achieve this goal a further 100,000 jobs would have to be created within the export



INDUSTRIAL INVESTMENT (DKr bn)

| | 1976 | 1977 | 1978 | 1979 |
|-------------------------|------|------|------|------|
| Buildings | 1.75 | 1.83 | 1.67 | — |
| Machinery and equipment | 3.64 | 3.70 | 3.75 | — |
| Total | 5.39 | 5.53 | 5.42 | 6.0* |

* Estimate.

industries and productivity would have to be improved by 4 to 5 per cent a year compared with the 2 per cent recorded in recent years.

The accompanying table gives the industrial investment during the 1976-78 period and the official estimate of investment in 1979. During the three-year period investment averaged DKr 5.45bn a year. The jump to DKr 6bn last year was accompanied by an increase of some 10,000 jobs within industry.

A significant feature of the figures, however, is the continuing decline in investment in building and the emphasis on spending on machinery and equipment.

Companies have been looking for quick returns on their capital and have been on their guard against investment in labour-saving investments. Investment of DKr 5.45bn a year has not provided for any substantial expansion.

One reason for industry's reluctance to invest in expansion may be found in the accompanying diagram, which illustrates the cost of the capital they need to raise. While bond rates have been steadily rising, the return on capital invested by companies has remained largely unchanged.

Interest rates have been kept deliberately high in Denmark so as to induce companies to borrow abroad and help in covering the payments deficit. But with rates nudging 18 per cent, only the most efficient projects are likely to attract investment and companies taking up loans will be aiming to obtain quick returns.

The interest rate shown on the diagram is for mortgage (housing) bonds. A special feature of the Danish capital market is the dominance of these bonds. The bond market in far outweighs the market in company shares. It has provided the Danes with an enviable high standard of housing. But it means that housing is at the same time a formidable competitor for loan capital.

Moreover, housing is favoured

by the tax system, which allows borrowers to deduct the interest they pay on housing loans from their taxable income. In its recent economic emergency package the Social Democrat Minority Government has tried to right the balance slightly by curbing the interest deduction allowance.

In his address to the industrialists Mr. Poulsen postulated that industrial investment needed to be trebled. He assumed that in current prices it costs DKr 1m to create a new job in industry and that if the target was to establish 100,000 new jobs over the next 10 years, an extra DKr 10bn a year would have to be invested in addition to the present level of roughly DKr 5bn a year.

Magnitude

Not all economists would accept Mr. Poulsen's premise that as much as DKr 1m must be invested to provide work for an extra employee in industry. But his calculation illustrates the magnitude of the task. An alternative would be to lower Danish industry's cost level relative to those of its competitors. This would mean in effect a heavy reduction in real incomes, for which it would be extremely difficult to obtain political backing.

On the other hand, no industrialist would quarrel with Mr. Poulsen's conclusion that a tripling of the present investment level calls for an analogous tripling in the profit rate. Finance for Danish Industry (FDI) in fact believes that the key issue is not the availability of investment capital but the need for higher profitability.

The FDI issues an annual analysis of the performance of the companies to which it supplies finance. The latest study covered 687 concerns, whose combined sales of DKr 23.2bn corresponded to just under 18 per cent of total industrial turnover.

The customers of the FDI are

mostly younger expansive companies which in recent years have borrowed and invested fairly heavily. Their average return on total capital employed, measured as earnings before tax and before interest charges, fell from 10.5 per cent in 1976 to 8.5 per cent in 1978. Net profits declined from 4.9 per cent to 3.7 per cent of sales during the same period.

The picture of Danish industry portrayed by the FDI is "characterised by stagnating earnings, which in the nature of things has restricted the [companies'] desire and possibility of expanding through wider investment in new plant."

Funded

In 1979 the FDI lent some DKr 900m to its clients, of which DKr 700m were so-called K-credits. These credits are funded by foreign loans taken up by the Government, which carries the exchange risk and passes them on to export companies through FDI at 10 per cent interest.

While the FDI believes that these credits have had a positive effect on investment, it finds that the interest rate is a relatively modest cost factor in companies' calculations. If a basis for real industrial expansion is to be created "action must be taken on the only significant cost factor we can ourselves influence, namely salaries and wages," it states.

This is precisely what Mr. Anker Joergensen's Government tried to do in its latest package of emergency economic measures. It aimed to reduce the automatic linkage between consumer prices and wages which has hitherto ruled in Denmark and to restrain the growth in industry's labour costs.

But if the unions and industrialists largely concur in the foregoing analysis of Danish industry, and even on the need for greater wage restraint, conflict erupts over the trade-off which has to be paid for the reduction in labour costs. Mr. Poulsen told the industrialists that the workers, who would have to contribute the savings needed to boost investment, would also want rights to co-ownership and co-determination.

Thus as in other countries where the necessity of expanding industrial output to meet the costs of the welfare state has now been generally recognised, two opposing attitudes are emerging in Denmark. The Socialist line calls for greater worker participation and control in industry as the price for bigger industrial capital spending. The Liberal line sees this approach as a threat to the free play of the market which it believes has so greatly benefited Danish industry.

Denmark lacks big groups. Small companies employing between 20 and 100 account for 60 per cent of industrial employment and they, it is argued, would not be amenable to the kinds of control implied in the Socialist line.

The Government has already compromised over its economic package. Further compromises will no doubt be needed in the next couple of years. The danger is that political concessions will be made to the detriment of the main goal—industrial expansion.

William Dullforce



Aktieselskabet De Danske Sukkerfabrikker, the Danish Sugar Corporation Ltd., has over the years become one of Denmark's largest industrial companies, with widely diversified activities based primarily on the production and marketing of sugar.

Even if sugar still forms the heart of the Group's activities, technological know-how and production of machinery and complete factory plants for the food industry are, however, of growing importance and form the basis of extensive exports. Other fields of activity are the manufacture of paper and packing, and the production and marketing of sugar beet seed and feedstuffs.

Within the framework of the DDS Group, a staff of some 9,000 is employed in about 60 Danish and foreign companies, having a total annual turnover of more than 3 billion D.Kr. The Group consists of independent companies having their own profile and identity, including companies such as Niro Atomizer, Pasilac, Danish Turnkey Dairies, DDS-Krøyer, Møller & Jochumsen, and De forenede Papirfabrikker.

Aktieselskabet De Danske Sukkerfabrikker
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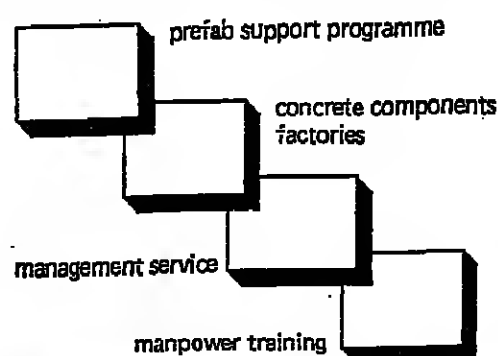
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Left: Mr. Simon Spies, founder of Conair. Right: Pastor Eilif Krogager, founder of Sterling Airways

Private airlines flourish with tourist traffic

KAstrup, Copenhagen's airport, is the hub of Scandinavian Airlines System's services, and civil aviation in the area is dominated by the international airline (SAS) jointly owned by the three Scandinavian countries—Denmark, Norway and Sweden. But under the shadow of SAS's wings privately owned Danish air carriers have built up flourishing businesses which bear witness to the Danes' entrepreneurial skills.

In fact, Sterling Airways, Maersk Air and Conair claim to carry more passengers out of Scandinavia in a year than SAS itself. Their relationship with the major airline is a delicate one. Maersk Air co-operates with SAS in Danair, the Danish domestic line, and operates charter flights for Vingresor, SAS's tour subsidiary, but both Maersk and Sterling have been chipping away at SAS's monopoly rights.

Sterling is hoping for assistance from the EEC Commission in Brussels in opening the way for it to compete against the established European airlines by flying scheduled flights at cheaper ticket prices—a Laker operation for Europe. Maersk is pressing the Scandinavian governments to revise their charter regulations so that it

can move into the so-called split charter business, picking up cargoes in many lots from several different points.

The private Danish aviation companies have not been favoured by local legislation. On the contrary, the Scandinavian countries have co-ordinated their regulations to the advantage of their own airlines.

One private carrier was heard to comment bitterly that SAS has more protection than any other major national airline with the exception of Russia's Aeroflot.

The source of the private Danish companies' success is the winter search for sun. The companies have grown as charter carriers to the Danish tour companies which from the late 1950s onwards have been flying hundreds of thousands of Scandinavians to Spain, Majorca, the Canary Isles, Greece and other southern climes. They are now carrying Germans and Britons as well.

Colourful

Two colourful individuals originated this business. The first is Pastor Eilif Krogager of the small town of Tjæreborg, who started by organising bus tours to satisfy his own and his friends' lust for travel after the war. Hitting on the idea of putting a seat on an aircraft together with a hotel bed and offering customers a package, he founded the company, which bears the name of his parish.

The second character is Simon Spies of the untidy beach—the permanent escort of pretty secretaries, owner of the gold-topped cane (for which he once bought a seat in the Royal Theatre in Copenhagen) and other eccentric luxuries. Spies is happy to keep his operation at its present size with a capacity of around 500,000 passengers a year and is not planning to follow Tjæreborg into the German and British markets.

He earned Dkr 107m before tax and showed a net profit of Dkr 63m on sales of Dkr 697m in 1978-79. If the internal sales of the group's own air charter concern, Conair, are included, total turnover was over Dkr 1bn.

Mr. Spies set up Conair in 1968 when he took over an aviation company that had gone bankrupt. He bought five Boeing 720s for Dkr 50m cash in 1970 but has not been interested in expanding Conair's operations beyond the needs of his own tour business.

Pastor Krogager started Sterling Airways in 1962 by buying two aircraft from Swissair but he quickly started to sell its services outside his own Tjæreborg concern. In 1963 and 1964 his aircraft flew charter flights for Spies; Sterling has always operated as an independent unit.

Its independence was underlined after the Pastor handed over the daily control of Tjæreborg to a new managing director, who put the contracts for his tours out to competitive bidding by the charter companies. Maersk Air now does considerable business with Tjæreborg.

Sterling, however, retains 37 per cent of the Scandinavian charter market and turned in pre-tax earnings of just under Dkr 40m on a Dkr 675m turnover last year. The figures do not include Sterling's subsidiary operations such as Aero-Chef, the catering unit, its forwarding company and an air training centre. Addition of their combined turnover would put total sales last year to the Dkr 750m level.

Maersk Air's entry was rather different from that of Sterling and Conair. It belongs to the A. P. Moller shipping and industrial group which originally saw its venture into aviation as operations into another branch of transport.

Maersk aimed at the freight market but when it was blocked by Danish regulations from developing a home base for freight charter it turned to scheduled domestic flights, including the service to the Faroe Isles, in partnership with SAS and to tour charters.

It has a 38 per cent stake in Danair, in which SAS holds a controlling 57 per cent, the third partner being another small private Danish operator, Climber Air. Maersk Air's inclusive

| GROWTH OF TRAFFIC (in revenue passenger kms flown) | | | | |
|---|-------|-------|-------|-------|
| | 1970 | 1973 | 1975 | 1978 |
| Sterling | 2,928 | — | 3,888 | 4,633 |
| Maersk Air | — | 566 | 1,349 | 2,190 |
| Conair | — | 1,505 | 1,579 | 1,152 |

* Estimate. † Half-year. Source: Danish Ministry of Public Works.

tour charter work still accounts for more than half its turnover, but its importance has been declining while outside leasing operations have been expanding.

Maersk has so-called "wet leasing" contracts with Iraq and Tunisia, has been collaborating with Air Lanka and has even had contracts with Air France and British Airways. It also operates a helicopter service for the Danish North Sea oil operations in which its parent A. P. Moller has a major stake. Maersk Air is a more diversified aviation company than either Sterling or Conair.

Following the A. P. Moller tradition it publishes no profit and loss account but managing director Johan Paus states that growth has averaged 25 per cent a year over the past decade. Even after allowing for the effect of inflation that represents a substantial expansion.

Sterling, Maersk Air and Conair together totted up just under 8bn revenue passenger kilometres in 1978, as the accompanying table shows. There was a decline last year, as the oil price rises began to be reflected in the prices of package tours, and the three companies anticipate a further drop in tour charter business this year.

Sterling's managing director Anders Helgstrand talks of "throttling back" operations while Johan Paus feels the need to put "the brakes on" Maersk Air, which he calculates is "well into its growth curve." Both men, however, hope the tour charter business will pick up again in 1980.

Sterling at present operates a fleet of five Boeing 727s, seven Caravelle 12s, six Caravelle 10B Supers and three small taxi aircraft. Three of the Car-

velles are leased out. It has been selling old aircraft and buying new, but Mr. Helgstrand calculates that it will have 230 fewer seats available this year and by the end of 1980 it will have three aircraft fewer than at the start of last year. But it will get a new Boeing 727 in the spring of 1981.

Fleet

Maersk Air has been "rolling its fleet forward," selling off older equipment at a profit and buying five new Boeing 737-200s, an aircraft with short take-off and landing characteristics, low noise level and low fuel consumption which Mr. Paus says was produced by Boeing to meet the specifications of Maersk Air and the Norwegian Braathen company. Maersk will have a fleet of four Boeing 730Bs and eight 737-200s, with options of take more of the latter, depending on the state of the leasing market.

The private Danish aviation companies will very probably have some spare capacity in the 1980s. Flexible and enterprising as they may have been in leasing out and in timing sales and purchases of aircraft the situation will make them all the keener to move into other kinds of operation where they claim to be able to offer cheaper services than the scheduled airlines.

The Scandinavian authorities are on the verge of permitting Maersk Air to operate a split charter service. A committee of senior civil servants has recommended Ministers to ease the present regulation, which states that an aircraft can be chartered by only one person, so as to allow seven charters to share an aircraft, but with a minimum

cargo weight of 500 kg for each charterer.

They have also suggested that split charters be confined to areas of the world not at present served by SAS scheduled flights. Maersk Air, the committee suggested, could operate to Australia, New Zealand, Mexico and Guatemala. It would not be allowed to fly the choicer routes to places like Nigeria and Hong Kong. Mr. Paus has commented caustically on this limitation.

The problem for the Danish authorities is that they have to get agreement from the Norwegians and Swedes for any alterations to the regulations. The three countries co-ordinated their legislation in the interests of SAS.

This was initially an important advantage for the private Danish carriers because it allowed them to operate in the Norwegian and Swedish markets as well as their own: they could not otherwise have grown to their present size. Now, however, it is not easy for the Danes to obtain changes in the joint charter flight regulations, which would favour their private companies against SAS.

SAS too has been responding to the challenge from the private companies. It has invested in aircraft which can "carry freight as well as passengers. In 1978, when the authorities were ready to change the freight charter rules, SAS introduced lower freight tariffs and managed to get a decision delayed.

Verdict

Sterling has not made a bid for the freight charter market but is fighting for scheduled flights. Two years ago it was blocked from flying Copenhagen-London flights for Dkr 600 on a Skytrain system and appealed to the EEC Commission. It hopes for a verdict some time this year.

Mr. Helgstrand believes that Sterling will eventually fly scheduled flights at cheaper prices than the major airlines even if it takes another 10 years to win the right. Sterling could fly the Copenhagen-London route at half the present scheduled price and make a profit, he claims.

W.D.

Maritime sector fighting hard

THE INTERLOCKING of Danish shipping and shipbuilding is a source of strength and flexibility which has helped both to survive the recession of the past few years more successfully than the shipping fleets and yards in some neighbouring countries. This has been achieved with far less State support than that provided for, say, the Swedish and Norwegian industries.

Of the eight main Danish shipyards seven belong to shipping groups. Their capacity has been cut but so far none of them has been closed down, mainly because they have received new orders from their associated shipowners. In turn the yards' ability to build specialised craft has helped the shipowners restructure their fleets to suit the changing market.

One cannot be over-confident about the survival of all the Danish shipyards and shipping companies. Several yards badly need new orders. The fate of the Burmeister and Wain yard in Copenhagen last year hinged on a Government export credit guarantee to enable it to obtain contracts for five new bulk carriers. There were bankruptcies among the shipping companies. But when their record is put alongside that of other countries, the Danes can justifiably claim to have demonstrated the resilience of the private enterprise system.

In fact 1979 was not too bad a year for Danish shipping at all. Freight rates went up for

product and bulk carriers. As the industrialised countries built up stocks of oil, all the large tankers of the A. P. Moller company were back in business. The improvement in shipping started in the autumn of 1978 and in some trades freight rates doubled in 1979.

Earnings

The result is that Danish shipping continues to be a major currency earner at a time when the economy is in crisis and export income desperately needed to bridge the country's current account deficit. In 1979 the Danish shipping companies brought in gross earnings of some Dkr9.5bn (£800m, \$1.76bn), and possibly as much as Dkr10bn.

This is close to 9 per cent of Denmark's gross foreign exchange earnings and about half is net export income. Shipping in fact is the country's third largest export earner and has maintained that position right through the world shipping crisis.

Inevitably the Danish shipowners have felt the impact of that crisis. Since the autumn of 1978 seven shipping companies have had to shut down and an eighth has sold off all its ships. The most dramatic of these incidents was the collapse last year of Dansk-Fransk Lines, a medium-sized shipping concern which had been in existence for about three-quarters of a century and had a special interest

in the West African trade. During the first 10 months of 1979 the Danish merchant fleet declined in both the number of vessels and tonnage. Shipowners sold abroad 91 vessels and five were broken up or lost. Against this 19 new ships were commissioned and five were bought second-hand.

The net result was a loss of 72 vessels or 203,000 dwt, leaving the Danish fleet on November 1 with a total of 786 vessels of 3.55m dwt. In tonnage this is actually 9 per cent more than when the shipping crisis started in 1975.

The shipping companies as a whole have been feeling a cash shortage. This is evidenced by the shipowners' request to the Government to arrange for a two-year moratorium on debt repayments. The shipowners also wanted the Ship Credit Fund to be allowed under a National Bank guarantee to raise a maximum of Dkr 2bn abroad over two years, to see the shipping companies through their cash difficulties. The Government did not respond.

The Dkr 2bn was a theoretical figure and not all companies would have taken advantage of the loan scheme, but it is a pointer to the extent of the liquidity shortage. Danish shipping operates with high labour costs and "flagging out," the transfer of ships to the flags of other countries, has been relatively limited. Even with the recent increases in tanker rates, for instance, few tankers earn enough to cover both operating

CONTINUED ON NEXT PAGE

Decentralization

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DENMARK V

Farmers incensed by new land taxation

AFTER A two-year boom in output, investment and earnings, Denmark's farmers are now feeling the impact of a financial squeeze.

If it were just a squeeze on their incomes they might have borne it stoically until things improved again, but for the first time since 1945 their capital assets are being squeezed as well. This has had a dramatic effect on the inflation-financed mechanisms by which younger farmers with large fixed interest mortgage debts have in the past been able to keep themselves going.

The value of farm properties suddenly and unexpectedly ceased to rise last year, partly as a result of new legislation which means that only a person with agricultural training can acquire a farm. Newly established farmers, with large mortgages and bearing the cost of modernisation investments, have rarely been able to make ends meet for the first few years until the inflation of prices has eaten into the real value of the fixed interest debt, but they have been able to finance their losses with security in the inflationary increase in the value of their farms. Last year many of them suddenly found that they could no longer borrow more money.

Under this twin threat to their livelihoods, farmers in Jutland attracted 4,000 to a meeting at the end of October to protest against the alleged passivity of their own leaders in face of the problems. Not even in the 1980s, when the farm population was decimated after the formation of the Common Market closed some of their main export markets, was there a comparable show of anger by the farmers.

Stiffened

If nothing else, the protests stiffened the resistance of the leaders of the Agricultural Council, the umbrella organisation which includes all the farmers' organisations, when the farmers received a new slap in the face from the Government. Following the 5 per cent devaluation of the krone and the Green krone on November 30, the Government proposed an 11 per cent special land tax on farms to cover off the short-term DKR 800m gain in farm incomes resulting from the devaluation. The Government argued that as everyone else was being expected to show income restraint, it was only fair that the farmers did too.

Declaring that the farmers' prospects were worse than at any time since the early 1960s, or even in the agricultural crisis of the '30s, Mr. H. A. O. Kjeldsen, president of the Agricultural Council, went to war on this proposal. At the time of writing he had persuaded the Government to reduce the tax to seven promille.

The farmers feel that the land tax is the last straw. Generally high Danish costs—and especially the mortgage interest rates, which for farmers average about 16 per cent—have put them at a disadvantage in relation to their Continental counterparts for several years. The



Farmers took their tractors to town to protest at the new land tax, blocking the streets of Copenhagen as they converged on the Parliament buildings

devaluation might have enabled them to claw back a bit of the difference. What to the farmers seemed particularly unfair was that their incomes have fallen over the past year anyway, and are likely to fall in 1980 as well, in nominal as well as real terms.

Gross factor-income (GFI)—sales income less the cost of inputs and changes in the value of inventories and herds, which defines what is available for investment and private consumption—fell from DKR 14bn in the year ending June 30, 1978 to DKR 13.9bn in the following year. Real incomes fell by 3.5 per cent, according to the Copenhagen University Institute of Agricultural Economics, which has also predicted a decline again in 1980, although following the devaluation nominal GFI may stabilise.

The income boom in 1977 was caused by a variety of factors including a bumper crop of quality harvest and improving producer prices for animal products. Investment was also stimulated by a number of changes made by the Government, not least the introduction of a system for guaranteeing farmers against exchange rate risks for part of their foreign exchange loans. The two factors caused a near doubling of investment in pig farms from 1976 to 1978, although the relatively high investment in dairying in 1974-76 tailed off sharply at the same time.

The farmers were taken back by the land tax plan, partly because it seemed an extraordinary treatment to mete out to a major export industry when the Government's entire strategy is based on stimulating exports.

Agricultural exports, including canned meat and canned end powdered milk, malt, sugar and mink pelts, account for about 32 per cent of total commodity exports of about DKR 25bn in 1979.

Pigmeat is the largest single item, worth about DKR 6.5bn in 1979, followed by cheese and butter DKR 4bn, beef DKR 2.9bn, canned meat DKR 2.5bn and canned and powdered milk DKR 1.5bn (the figures are provisional). Seed exports at DKR 300m do not loom so large, but Denmark is in fact one of Europe's largest seed suppliers, demonstrating that high quality is associated with its full range of products, not just bacon and butter.

Production

Last year milk production, under the influence of EEC policies, declined slightly from 5.90m tonnes for the first nine months to 5.92m tonnes. Beef production rose by about 7 per cent to 205,000 tonnes and pigmeat production by about 11 per cent to 698,000 tonnes. In the whole of 1979 well over 13m pigs were slaughtered compared with 11m in 1977 and 12m in 1978—easily a record.

But producer prices did not develop satisfactorily. Milk prices rose by about 2 per cent, beef prices were unchanged and pigmeat prices fell by about 6.5 per cent for the first nine months of the year, so that the seemingly satisfactory increase in agricultural export income of about 12 to 13 per cent did not bring much benefit to the farmers.

Pig farmers, in this era of

capital-intensive and fully automated pig houses, are extremely sensitive to price changes, even without changes in operating costs. As it happens, costs also increased last year, the ratio of the pigmeat price to fodder barley falling from 8.7 to 7.7 on average for the first nine months. As a rule of thumb, the farmer only makes a satisfactory return when the ratio is nine or over.

The 20 per cent pig production increase over two years has also increased producers' debt to feed suppliers, and with interest rates starting at about 20 per cent for three months' credit and compounding to over 25 per cent after this it is a significant factor in the overall balance.

Not surprisingly, some pig farmers feel they made a bad mistake when they accepted the urgings of their leaders to increase production, but ESS-Feed, the pigmeat export association, is unrepentant. It sees the present problems as largely cyclical, and as it has been highly successful both in holding on to old markets, such as the UK bacon market, and developing new markets, in Continental Europe, Japan, Malta, Venezuela and Argentina, it is confident that there is a profitable future ahead.

Despite the difficulties which the farmers face today, the prospects for the industry do not look as bad as the farmers' leaders are painting them.

Substantial investment in 1972-73 and again over the past two years have brought the primary producing as well as processing industries up to a high level of efficiency and there are no threats to the basic

factors which have made Danish agriculture an export success.

These might be defined as the very high degree of organisation, which has ensured enough other things the production of not only top quality, but uniformly top quality, products and facilitated immaculate veterinary and hygiene standards, combined with the almost universal self-ownership, which has provided the incentives for individual efficiency. These are the enduring characteristics of Danish farming, and they will not be lost because of temporary financial problems.

H.B.

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W.D.

Maritime

CONTINUED FROM PREVIOUS PAGE

and capital costs.

On the other hand tankers now account for no more than about 10 per cent of gross Danish shipping earnings, about half their previous share. The liner trade accounts for about half gross earnings. Liners experienced a higher load factor last year, while the shipping conference tariffs ensure them of stable freight rates. The rise in rates for product carriers has also helped. The Danes have been building up their product carriers fleet over the past few years and it is estimated today to account for about 14 per cent of the total tonnage. East Asiatic, for instance, had to take over two carriers built by its Naksof shipyard a couple of years ago, when Greek owners refused to accept delivery. It has been operating them at a good profit and is now expanding its product carrier fleet.

In the event the improvement in freight rates last year came at an opportune time and, although the shipowners have not withdrawn their request for a two-year debt moratorium, most of the bigger companies certainly feel less urgency about it. The situation is not so bright for the so-called "coaster" fleet, the 500 or so vessels of 2,000 gross tons or under, which are a special feature of Danish shipping.

"Coaster" is a misnomer, since many of these ships operate worldwide in the tramp and even liner business. They have also been a favourite form of investment for many Danes, encouraged by the tax system, with the result that most coasters have several part-owners.

However, wages make up a larger component in the operat-

ing costs of small ships and the companies usually have smaller reserves, on which to fall back when times are hard. Investors have suffered losses and potential new customers have been frightened off.

Recently the Ship Credit Fund had to give a six-month moratorium on debt repayments for some 100 coasters, a sum of DKR 80m or about one-tenth of the total debt due. Sales of ships have been particularly heavy within the coaster fleet. The Fund is seeking permission to grant moratoriums of up to one year but this will depend on Government authorisation for it to borrow more capital.

A committee of civil servants has been appointed by the Government to look into the cash problems of the shipping companies. It was due to report before the end of the year.

Cutback

Employment in Danish shipbuilding, including the manufacturing of marine engines and boilers, fell from 29,500 in May, 1975 to 19,400 by the end of July, 1979. The cutback was greatest in the yards building new vessels, where about 6,600 jobs, or roughly 40 per cent of the workforce, were lost. Further lay-offs are anticipated and some major yards have sought Government aid to avoid shutdowns.

So far, in sharp contrast to the situation in other European shipbuilding industries, Government support to the Danish yards has been confined to a scheme under which Danish shipowners can obtain credits covering 80 per cent of the contract price for new orders at

8 per cent interest over a term of 14 years, including an initial four-year grace period on interest payments.

In addition, in 1978 the Government brought forward some orders for State-owned ferries, naval, fishery inspection, anti-air pollution and marine research vessels and put together a package of orders worth about DKR 650m. Most of these vessels involved sophisticated technology and were labour-intensive, helping to curtail lay-offs.

Traditionally, about half the output of the Danish shipyards was exported. As a result of the subsidies granted by other governments to their industries, which blocked the Danish yards' access to their old customers, by mid-1979 only 10 per cent of their order books for new vessels were for foreign account.

At the end of December 1978 the Danish yards had 50 ships of 644,000 dwt on their order books. In January 1979 they had had orders in hand for 116 vessels totalling 3.6m dwt. Some new orders were placed during 1979 but in November five yards reported that they had work for no more than about six months.

Worst off was Burmeister and Wain and the small Sveodborg yard, which calculated that it would retain staff in its new building berth only until January. Burmeister and Wain negotiated the merger of its diesel engine division with that of Maschinenfabrik Augsburg-Nürnberg (MAN). This brought it a capital injection of some DKR 300m which induced the Government to revise its decision to reject credit guarantees for five bulk carrier orders

Bornemeister hoped to win from Hong Kong and Norway.

Some yards are better off. Odense Staalskibsværft, owned by the A. P. Moller group, has orders for 16 ships of 334,000 dwt, for a 7,500-ton steel barge and for four modules for offshore oil drilling platforms, stretching until the middle of 1982. But it must at the same time be remembered that this yard, capable of building giant ULCCs, has had to cut its labour force by about half.

Quickly

The Naksof yard, which belongs to the East Asiatic group, has an order from its parent for a 33,000-ton product carrier for delivery in the third quarter of 1981 and is building two ferries for the Danish State railways. Assuming that it takes about 18 months to get from contract negotiations to the delivery of the type of ships in which it specialises, it needs new orders quickly.

The Aalborg yard, one of three in the Lauritzen group, has won a cruise liner order for delivery in 1982 and has two refiners still to build for its parent company. It has some holes in its programme but is well bolstered by its boiler-manufacturing division and repair work.

Even though the improvement in some shipping trades last year could also mean that there is a little light on the horizon for the shipbuilders, capacity at the Danish yards is probably still too great. They will have to advance well into the next decade before they can really hope for better times.

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Plan to reduce oil imports

DENMARK HAS no natural energy resources of its own apart from some North Sea oil and gas finds which are modest when compared with the British and Norwegian offshore reserves. Since 1973, when the first major OPEC price increases shook the industrialised world, the Danish authorities have made a concerted effort to plan rationally for future energy supplies.

The new energy policy tabled in 1976 aimed at reducing the country's almost total dependence on imported oil. It resulted in a plan to spend about DKK 380m (£32.2m, \$70m) on energy programmes during 1978-85. This would have been the equivalent of about 23 per cent of all State investments during the period.

The main elements of the plan were to be an active energy-saving campaign and a four-fuel diversification programme, in which coal, natural gas from the North Sea and nuclear power would reduce the reliance on oil. During 1979 some elements of this plan have crystallised successfully but others are proving to be more difficult and costly than originally envisaged.

Denmark was complimented by the International Energy Agency (IEA) for its efforts to cut energy consumption but has nevertheless to recognise that its target of reducing total annual consumption to 18m tonnes oil equivalent (TOE) by 1985 will not be reached until 1987 or 1988. Even that will require increased expenditure.

The nuclear option is in abeyance. Public opposition to nuclear power surfaced after the accident to the Three Mile Island reactor in the U.S. and with doubts also being expressed within its own parliamentary groups. The Social Democrat/Liberal coalition then in power decided in August that the introduction of nuclear power stations would be put to a national referendum.

No date has been set. The referendum will be advisory not binding. It has been stated, and may well not be held until 1981. Meanwhile the Economic Advisory Council has been commissioned to report by May next on the economic consequences of either rejecting or adopting nuclear power.

On the positive side, the switch from oil to coal as the primary source of energy for power stations has gone faster than scheduled and has been the major factor in reducing the country's dependence on oil from 87 per cent of total requirements in 1973 to less than 80 per cent now.

To the original plan coal was to have accounted for 3.3m

tonnes or just over 17 per cent of total consumption by 1985. In 1978 coal was already supplying some 3.6m tonnes, or not far short of 19 per cent of consumption. Almost 60 per cent of electric power output was fuelled by coal and this proportion is now confidently expected to climb to 80 per cent in the opening years of this decade.

The speed at which coal has been introduced has eased the Government's dilemma over nuclear power, which in the 1976 plan was supposed to provide 1.2m tons by 1985 and 5.7m tons by 1995. Coal would seem to be well on the way to filling the nuclear gap at least until the middle of the 1980s.

Diversify

The Danes have also managed to diversify their sources of coal imports. About half comes from Poland, but sizeable quantities are supplied by West Germany, South Africa, the Soviet Union, Canada and Australia. This diversification could be a source of strength when the rush develops in other industrialised countries seeking to move away from oil.

The most significant development in the Danish energy picture last year was probably the finalisation of the plan to land, and build a distribution network for, North Sea gas. In March the State-owned Dansk Olie og Naturgas (DONG) company signed an agreement with the privately owned Danish Undergrund Consortium (DUC), the operator on the Danish North Sea shelf, for the purchase of 55bn cubic metres of gas over a 25-year period, with the first deliveries starting in 1984.

In June the Government signed contracts with DONG to cover the DKK 6.2bn project for laying the submarine pipeline to carry the gas ashore and for the construction of a network to distribute it to between 400,000 and 600,000 households in the main urban areas. DONG obtained DKK 355m in share capital and will raise the rest of its funds by borrowing on the open market.

In September the DUC applied to the Government for

authority to develop the Cora and Bent gas finds (now renamed Tyra and Roar) and to start production of associated gas from the Dan and Gorm fields. It costed this programme at DKK 3.85bn, which will be additional to the investments to which it is already committed for production of oil from Dan and Gorm.

The DUC warned that to start gas deliveries in 1984 it would need Government approval for the establishment of production facilities no later than April this year. There is now little doubt, however, that the biggest single industrial project ever undertaken in Denmark is out of the starting blocks.

It has been controversial project. At one time the DUC companies—A. P. Møller, which has the sole concession rights to the North Sea oil and gas, Shell Chevron and Texaco—argued in favour of exporting the oil and gas to other EEC countries with existing treatment and distribution installations.

Some Danish economists claimed that the gas distribution network would not give a positive return on investment unless the gas price was kept artificially low. Mr. Gerbard Jensen, DONG's managing director, rejected these estimates, claiming that they were based on misleading assumptions. But the argument that appears to have weighed heaviest with the politicians was that Denmark would be able to reduce its dependence on imported oil by going ahead with the gas scheme.

The DUC has also been more cautious than the consultants employed by the Government. De Golyer and MacNaughton, in evaluating North Sea petroleum reserves. Last March D and M reported that recoverable reserves of oil and gas on the Danish shelf were larger than had been thought. The oil alone could be sufficient to meet between 30 and 40 per cent of Denmark's energy requirements in the 1990s, it claimed.

It put proven reserves in the five oil finds so far explored at 861m tonnes, with possible additional reserves of almost 80m



tonnes. D and M estimated that output from these fields could reach 3.4m to 4.5m tonnes a year.

The DUC's published plans point to a peak output of around 3m tonnes a year. It has been producing Dan at 500,000 tonnes a year. The Gorm field is scheduled to come on stream in the beginning of 1981 and output could build up to around 2m tonnes a year. The smaller Skjold field is still under appraisal but DUC estimates that "reasonable production rates" could be obtained from it.

De Golyer and MacNaughton also reported "reasonable prospects" that further exploration would raise recoverable gas reserves from about 115bn cubic metres in the fields so far ex-

plored by an extra 60bn cubic metres. The DUC-DONG contract is based on the assumption that recoverable reserves are about 75bn cubic metres.

Under that contract DUC will build up gas supplies to 2.5bn cubic metres a year. D and M estimates that it will be able to deliver some 4bn cubic metres by the mid-1990s. DONG has made an agreement with Ruhrgas which will enable it to start using its distribution network to supply Danish consumers with gas from the West German network as early as 1982, two years before DUC is scheduled to deliver its gas.

Exactly how much the North Sea will contribute to Denmark's energy needs over the next quarter century is still rather a matter of conjecture. Some of

the oil and gas on the Danish Shelf is found in difficult chalk structures, as DUC's experience with the Dan field has demonstrated. On the other hand D and M report that new prospective structures remain to be explored.

It would seem fair to assume that natural gas can contribute some 15 per cent of Denmark's requirements in the second half of this decade. If oil production reaches 2.5m tonnes a year the country would be close to getting 30 per cent of its energy from domestic sources. That would be a real improvement from the vulnerable supply situation highlighted in the 1970s by the OPEC oil price increases.

W.D.

Banks chafe under credit curbs

THE DANISH banks are becoming increasingly restive under the direct controls to which they are subjected and which are causing them to lose their shares of the credit market. But as the new decade begins there seems no likelihood that the bonds will be loosened.

On the one hand the National Bank (central bank) under its present governor, Mr. Erik Hoffmeyer, practises the philosophy that monetary policy is not the responsibility alone of the central bank but one to be shared by the banks. As the banks themselves, taken collectively, cannot do much about deposit growth, they have been taught to regard lending business with caution, and indeed, even with suspicion. If the borrower is one of those creatures believed by Danish politicians to be responsible for the country's persistent current balance of payments deficits—the consumers.

On the other, the banks symbolise monetary wealth and are therefore subjected to other restrictions emanating from Government, which are anxious that the banks, as their contribution to income policy restraint should not earn too much.

This has never actually prevented the banks from earning enough to meet the consolidation requirements compatible with banking law, but all the major banks have in the past few years, for the first time, had to raise subordinate capital abroad in the form of loans.

This became necessary partly because investors have got the Government's message. The bank shares index, with 1972 as 100, is now around 55, or about 35 percentage points below the total index. The low share prices make it difficult for banks to raise new share capital. As the decade begins the net of restrictions on the banks has if anything been tightened and the prospects for earnings are not bright.

The restriction which the banks resent most is the "temporary" ceiling on bank advances introduced in 1969. The ceiling, which applies to loan commitments, has been adjusted 23 times over 10 years and is now 87 per cent higher than it was at the start. But in the same period Denmark's Gross Domestic Product has risen by almost 200 per cent, so it is clear that the banks' market share has fallen.

The mortgage bond market—since a budget deficit emerged in 1975, the market for Government paper—the market for private mortgage notes, loans by pensions funds and insurance companies (recently, however, severely curbed by the Government), and foreign lenders have all increased their market shares.

Some of these changes have suited the authorities. Money raised in the "grey" markets is more expensive than bank

credit, thus helping to curb the demand for money, while a main purpose of the credit ceiling is to force business borrowers to borrow abroad, thereby helping to finance the current account deficit.

The banks feel, however, that although the credit ceiling may at first have been effective, by now so many alternative channels have been developed that the effect is not so much to control credit expansion as to prevent the banks from obtaining a fair share of it, inhibiting competition between the banks and other credit institutions and between the banks themselves.

Failed

Although the question of replacing the ceiling on advances with some other system is under discussion, the banks have so far failed to convince Mr. Hoffmeyer that they have found a better alternative and they seem to be stuck with it.

The second restriction which has given the banks most trouble concerns margins between rates of interest on deposits and advances. Until the beginning of 1979 margins were frozen at the average level of 1972-74 for each bank, but as this system drove up interest rates on advances automatically when competition for deposits was intense, a catch of the politicians had not foreseen and did not like it was replaced with a "voluntary" agreement by the banks with the central bank by which interest rates on loans were in effect frozen (but adjustable for changes in the central bank's discount rate, which since September has been at 11 per cent).

With the end of the freeze on margins, the banks were placed under the price and profit margin controls applying to other businesses, but supervised by the bank supervisory authority. When last November's incomes policy package was introduced it included a clause which stated that if bank interest rates, charges, commissions and similar sources of revenue developed in a way which conflicted with the aims of the incomes policy, which of course includes a price freeze, the bank supervisory authority could order the banks to reduce the charges to former levels.

This appears to be almost a return to the straitjacket of the margins freeze but is in fact rather more flexible, not least because the primary job of the bank supervisory body is to ensure that banks meet the 8 per cent legal minimum ratio of equity capital to deposits and guarantees, that is, to ensure that the banks earn enough for consolidation.

Nevertheless the banks fear that 1980 will be a difficult year. Despite the restrictions on the growth of wages and

salaries, costs will rise quite rapidly, and the opportunities to offset these by increasing revenue will be limited, unless the incomes policy, combined with international developments, allows a drop in the present high interest rates.

This would not only effect the profitability of normal deposit and lending business but would also have a crucial bearing on net profits through the value of securities, which are entered into the profit and loss account at their value on the final trading day of each year.

Initially there has been no indication that bond prices will respond favourably to the incomes policy. Prices at the end of 1979 were roughly the same as at the end of 1978. Share prices (which play a small role as far as bank earnings are concerned) were slightly lower.

Despite the restrictions which the banks feel are so oppressive, they have not been so rigid as to prevent the banks from striking out in new directions. In fact the restrictions have in some cases incited the banks to explore new territory.

Computerised

Within the past year or so both the commercial and savings banks have developed one of the most complete and advanced computerised on-line time-sharing schemes in Europe. As virtually all wages and salaries are automatically paid into bank accounts, the use of cheques is universal. One consequence of this is that the banks have not found any point in introducing the expensive money machine service. As Privatbanken said in its 1978 annual report, money machines are really a reversion to the cash society. The Danish banks hope that they can skip this development and move smoothly into the cashless system through checks and credit cards and the retail system equipped with terminals for instant, paperless transfers from the customer's to the retailer's account.

The restrictions have not prevented considerable changes by which some banks have grown and others shrunk. Copenhagen Handelsbanken, which found itself in the early 1970s with what proved to be a disadvantageous customer structure, was overtaken by Danske Bank as the bank with the largest balance sheet total, although Privatbanken, the third largest bank, managed to increase its balance sheet total slightly faster than Danske Bank.

The subsidiaries of foreign banks were also allowed room under the credit ceiling to get started and the six with local banks (as opposed to representative offices) have carved

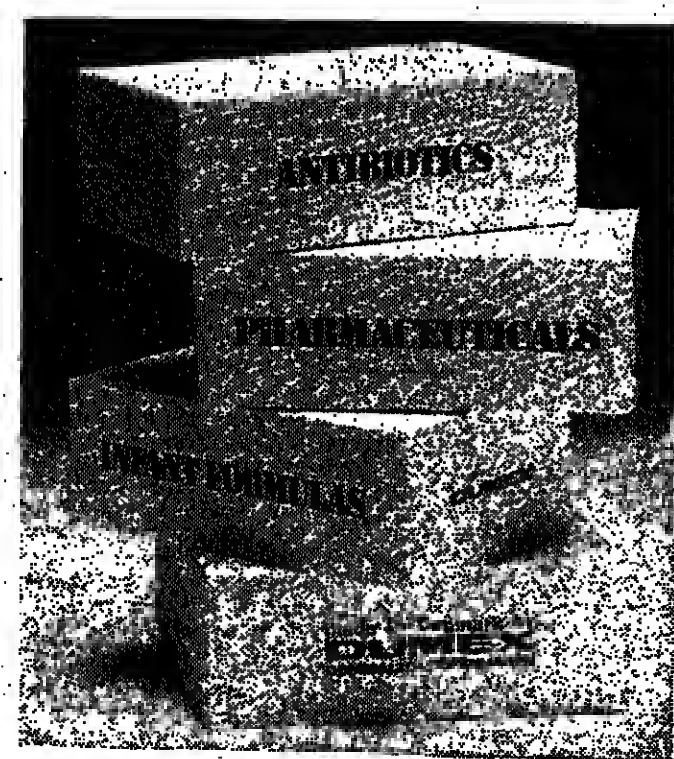
out a substantial slice of foreign business (they have all kept clear of retail banking). Their competition has undoubtedly given the larger Danish banks a thing or two to think about.

Another striking development is the internationalisation of the Danish banks, partly following an international trend but urged on by the opportunities for making money which they were not allowed to earn at home. The wholly-owned subsidiaries in Luxembourg—which all the major banks now have—were able to absorb a sub-

stantial amount of business which would otherwise have gone to foreign banks.

Last year Høvedelsbanken together with Svenska Handelsbanken, Finland's Kansallis-Osake-Pankki and Norway's Den norske Creditbank, set up the first wholly-owned Nordic commercial bank in the U.S. Nordic American Bank, and Privatbanken opened a bank in New York, while all the largest banks opened Cayman Islands branches.

H.B.



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Paolo and Fabrizio Foresio (2nd and 3rd from left) with their most important product, the MB-339

Breaking Italian barriers

Rupert Cornwell reports from Varese on the fortunes of an unusual aerospace company

"ON PAPER," said a Milan banker, "Macchi should not exist." But most emphatically it does. In an industry in which (in Europe at least) the hand of the State is becoming heavier and heavier, Aerospa Macchi is an example of the small, flourishing, privately owned aerospace company. The paradox is superficially all the more evident in Italy, where epic industrial disasters are the staple fodder of newspapers, and where government intervention is usually the kiss of death.

Macchi, one of the world's leaders in the manufacture of jet trainers, makes money. As the same Milan banker observed, the company has, assiduously, cultivated a niche in the market. Owned by the Foresio family which took control in the mid-1930s, Macchi boasts industrial relations which give the lie to the profound labour tensions in the country's engineering sector, and which are visible every day at groups like Fiat and Alfa Romeo. Nowhere more so than in Italy is small beautiful. Macchi is also the expression of the values of the city in which it was born and where its activities even today are overwhelmingly concentrated.

Antics

Like Rome, Varese is built on seven hills, but there the similarities end. The bureaucracy and intrigues of the capital are 400 miles away as the crow flies, but in psychological terms the distance might be 40,000 miles; tucked under the Alps, Varese could be on another planet. The antics of the Rome politicians are regarded with a mixture of scorn, irritation and bewilderment. "They are a disaster; what difference does it make to them if they cost the country a billion dollars when they can get rid of an opponent?" says one Varese industrialist, talking about the still-unsettled scandal over the ENI-Saudi Arabian oil contract.

The ethic of nearby Switzerland is almost tangible. Varese is full of plush restaurants and concealed wealth. It is probably the richest in Italy, measured by per capita income. Unemployment (whatever the national statistics may say) is unknown, and blood-sucking political slogans are conspicuous only by their absence from the walls of the Macchi head offices and plant in Via Silvestro Savito. Macchi, and companies like it, provides part of the explanation why, despite all the lurid headlines,

Italy managed a trade surplus last month and still has one of the strongest balance of payments in the industrial world. It is not so much a question of a submerged economy and black labour, as of an eminently visible one; and one which works very well.

The company's present prosperity has been built around one aircraft, the MB-339 jet trainer. About 880 of these have been sold over the past 20 years, especially in developing countries where its cheapness (\$1.5m per aeroplane), simplicity and the reliability of its back-up services are especially valued. Licensing agreements were made with three countries, Brazil, Australia and South Africa (though no one cares to talk very much about the last). The Australian deal gave perhaps the greatest pleasure. "Just like beating the British in their own backyard," said Ferruccio Tommasi, Macchi's marketing director.

Today the range is widening. Most important will be the MB-339, the trainer now starting delivery to the Italian air force, and deliberately designed to be the logical successor to the MB-326. It will be more expensive (\$2.2m) than its predecessor, but far cheaper (if slightly inferior in performance) than its two main competitors, the British Aerospace Corporation Hawk, and French Dassault-Breguet AlphaJet. Above all, it embodies the unprecedented new concept of the single trainer, on which a pilot can progress for the first time on the same aircraft from the "wash-out" period, which weeds out those who will never make it, to the point where they are capable of flying the most sophisticated combat jets in service. The result should be a sharp reduction in flight training time and hence, cost—possibly by up to 30 per cent.

Macchi at the moment is at the delicate stage of trying to bring in the overseas orders. Traditionally no one starts placing firm orders for an aircraft until the domestic air force has demonstrated its own faith by buying it. The Italian air force has just requested 100 MB-339s, and Macchi is now negotiating with some 50 potential export customers.

But the company has other iron in the fire. It provides the wings for the G-222 military transport, and parts for the Anglo-German-Italian multi-role Tornado aircraft. Then there is the AMX, the short-range battlefield support jet, for which Macchi and Aeritalia, the state-owned company con-

trolled by Finmeccanica of the IRI group, have completed a project definition. It is now up to the Defence Ministry to decide whether to go ahead and commission two AMX prototypes. Technically, a crying need exists for a replacement to the ageing Fiat G-91s still in service, but in Italy political factors must never be underestimated. Parliament has to approve funds, and at present the Italian Parliament is hardly capable of agreeing on the time of day.

Even so Macchi has assured work in hand at least until the end of 1981, and is currently expanding, albeit cautiously, its total workforce of around 2,000. All in all it is an enviable situation. According to Fabrizio Foresio, Macchi's vice-president, the company which his father bought and reshaped in the mid-1930s is likely to report a rise in turnover to around £70m (£40m), despite disruptions arising from arduous negotiations of a new national metalworkers' contract last summer. No less than 80 per cent of sales are abroad, though this proportion will necessarily drop in 1980, when work gets into full swing on the big Italian order for the MB-339. After the £1.2m (£850,000) declared profit for 1979, another year in the black will follow for 1979.

Momentum

More important, though, is the financial basis on which Macchi rests. "We are self-financed for around 80 per cent," says Mr. Foresio. "The rest comes from government aid to develop and launch new military aircraft." The bulk, in fact, comes from advance payments by customers, totalling almost £50m, according to the 1978 balance sheet. At the same time Macchi has kept up the momentum of a vigorous but prudent investment programme. At the new Venegono complex, for example, just south of Varese, where the company has three assembly lines as well as a highly sophisticated wind tunnel for testing, new investments are brought on stream gradually, in pace with requirements. Thus there have been none of the grandiose extravaganzas which have so often spelt disaster for larger, publicly owned groups in Italy. Other people's money is always much easier to spend.

At the heart of Macchi's evident success, however, one suspects, is its size. Mr. Foresio, 39, makes no secret of his aim to keep Macchi a basically medium sized group. "Here we've gone for steady progress, with no great leaps forward. We don't want the moneybags of the State, and allotments of public funds." Understandable since with the latter inevitably comes the cloying hand of the politicians.

So is it just good old-fashioned family paternalism? The answer, to a degree, is surely yes, although Mr. Foresio strongly refutes such a suggestion. In any case, he argues, the trend now is, if anything, back towards private enterprise in the aerospace industry.

"Look at the efforts by the Conservative Government in the UK to sell off bits of British Aerospace."

"What we have got," he says, "is a real esprit de corps. Our people know that they're making a first-class product, that Macchi always has made really good aeroplanes." Indeed, his own father, Paolo Foresio, now in his 70s, has always been passionately involved with them, and gives the impression of being something of an Italian Marcel Dassault. Before taking over Macchi, he was the technical director of Italy's first ever private flying school just after the First World War. The name of Macchi has often been synonymous with the successes of Italian aviation. It made the MC-202 and MC-305 fighters of World War Two. Before that it was a protagonist in the romantic era of the Schneider Trophy, and its MC-72 still holds the world record for a piston engine seaplane (around 443 mph).

The esprit de corps unquestionably has contributed to the long tradition of good labour relations. Absenteeism, by Italian standards, is very low, rarely exceeding 10 per cent, and national strikes usually command little support in Varese. One executive remembers how, during the 1975 labour contract negotiations—tougher even perhaps than this year's—the elder Foresio was asked by the unions to address the potentially hostile meeting. The audience apparently ended up applauding. The story may be apocryphal but it is believable.

Macchi's problems in fact are a reflection of the national difficulties of Italy: the lack of political support enjoyed by other manufacturers elsewhere, and the risk of a life locked into the European Monetary System, which could lead to damaging fluctuations against the dollar.

London's small business community tries to make its voice heard

BY LORNE BARLING

AN ORGANISATION which tries to represent the interests of such diverse businesses as ITT, Marks and Spencer and hundreds of shopkeepers, newsgroups and self-employed people, is bound to have identity problems.

The organisation concerned is the Consultative Group of the Greater London Chambers of Commerce and Trade, a small but serious pressure group which believes that all these concerns have one thing in common—they are getting unfair treatment and suffering as a result.

The group was formed 10 years ago as a link between the small and numerous chambers of commerce in London, with the main aim of giving them a direct voice to the Association of British Chambers of Commerce, the CBI and anyone else in authority who would listen.

Unlike the London Chamber of Commerce and Industry, which has a substantial income from its membership of large London companies and from export documentation services, the consultative group has very limited financial resources. Despite the enthusiasm of the members, they remain divided on how they should go about being representative and as a result have made little impression.

The members are concerned, like thousands of other people involved in small businesses, about their lack of representation in government at all levels, from their local councils upwards. Trade unions have their Congress, big business has the Confederation of British Industry, but they only have chambers of commerce, whose membership and influence has dwindled over the years.

Many local authorities are preoccupied with social problems, such as housing and schools, and pay little attention to the business environment which is so important to small enterprises. Since they pay a high proportion of total rates, owners of these businesses (and managers in the case of large companies) are angry.

Their problems are aired regularly at consultative group meetings, under the chair-

ship of Peter Style, a Marks and Spencer store manager in South London. "I'm afraid we're not a very impressive group of people, but we feel we ought to be represented through someone so that our views get to the people who make decisions," he says.

Part of the problem, he believes, is that chambers have allowed their function to be taken over by councils, groups such as the National Federation for the Self Employed, and even quangos. But the real failure of the movement appears to be that members are undecided and unresolved about who should represent them. Some believe it should be local councils, others the London or Westminster Chamber of Commerce, and a few look towards the CBI.

Responsibility

The guest speaker at their most recent meeting in London was David Mitchell, Under-Secretary of State for Industry, who made it plain that to get results they should exert pressure on people like himself—although in his case it did not appear to be necessary.

Mr. Mitchell, a former PPS to Sir Keith Joseph, has special responsibility for small business; he admits that the voice of the sector is not strong enough, but argues that the London group must strengthen its membership and speak out boldly. He rejects the need for public law status similar to the tax imposed in continental countries to provide chambers of commerce with a direct income.

He points out that such a measure would in effect turn the movement into a quango and at the same time make it a closed shop; instead, he suggests, it should draw on its grass roots to develop strength.

Mr. Mitchell is a fervent believer in the need for more small businesses, and is concerned that Britain has 40 per cent fewer than in West Germany. He points out that the Government intends to aid this sector however it can, and is considering ways of changing the rating system, which is obviously unfair.

Although many of the London chambers generally aim to be

politically neutral, some are strongly anti-Labour, particularly on the question of rates, since 70 per cent of rates in the Inner London area come from businesses and 86 per cent in Westminster.

Some chambers have good relations with their councils, but others have to fight every inch of the way to improve minor but essential business amenities such as parking facilities near shops. In general, most chambers believe that the environment in London for small business has deteriorated so seriously that further decline is inevitable. They therefore feel their rates are not being well spent.

Aside from the paperwork problems which mounted under the previous Government, there are chronic shortages of shops and offices in some areas, particularly Westminster, and profits have declined to the point where many of the businessmen are claiming they are tempted to look for salaried employment.

Westminster Chamber is now preparing a report on the shortage of offices and shop employees, which it believes is largely caused by commuting and housing costs young people face today. For instance, the majority of girls of 17 cannot afford to live in central London and yet the cost of commuting from the suburbs is prohibitive on comparatively low wages.

However, Westminster Chamber is a well-known organisation and the findings of its report will no doubt be listened to by the Greater London Council and British Rail, even if they don't do anything about it. At present, smaller chambers have no means of even having their views heard, nor do they have the funds for research projects.

At present there are about 30 larger chambers and perhaps 50 small ones, in the consultative group, in all representing perhaps 25,000 members. They vary greatly in effectiveness, and there is often rivalry between them for membership in an area. Some have less than 50 participants, and are quite unobtrusive, but there is no restraint on who can start a chamber.

About half the larger chambers are part of the consultative group, which represents 9,000 members and is

funded by the Westminster Chamber, and most have very limited incomes from membership. It is therefore far too expensive for them to join the CBI, or the Association of British Chambers of Commerce.

Peter Style is an energetic chairman of the group, still incorrigibly optimistic about the recommendations of the 1972 Devlin report on industrial and commercial representation. He points out that Devlin rightly saw the need for a so-called Confederation of British Business to represent the views of chambers.

This would have drawn on the regional strength of chambers and their strong international connections, and Mr. Style wonders why so little was done about forming such a body, since it was the main recommendation of Devlin. He feels his own organisation is too small to take any effective action in starting it.

In the absence of any progress in that direction, some members of the consultative group now feel that the only real alternative is to make an approach to the CBI, although this could be divisive since not all would be in favour and in any case the CBI may not be responsive.

Difference

Others believe that their interests will best be served by an all-out attack on local councils, which some clearly favour, while others are far from neutral. Group members now believe to be dominated by Marxists who are intent on hindering rather than helping local business.

This difference of opinion suggests that the chamber of commerce movement in the area has lost direction, and supports the Devlin view that there should be efforts to unify the whole network of chambers under a strong umbrella organisation which has the ability to make people listen to its views.

As Mr. Style points out, his consultative group is itself divided on what should be done, but with considerable encouragement from the present Government and the sympathy of Sir Keith Joseph, it appears that the sooner it decides what it wants the better.

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Gold's place at Venice summit

BY SAMUEL BRITTAN

THE MOST recent dizzy records in the gold price reflect world political uncertainties. After all you can hardly bribe a rebel tribesman with Special Drawing Rights; and he would be taking a gamble in accepting in the Hindu Kush paper money of any kind.

Yet there is more to the gold craze than that. For last week's events simply added to a gold boom which had already reached amazing heights. For most of recorded history gold has more or less retained its real value against goods and services. But in the last few years it has done far more. By last September the real value of the ounce of gold in terms of U.S. goods and services was five times as high as in the late 1960s. At the end of last week it was about seven-and-a-half times as high.

It would seem that the markets are taking a very sceptical view of the supposed conversion of the major world governments to monetarist policies. They are sceptical of either the ability or the will of governments to limit the supply of paper currency when the going gets rough. And who, in the face of the historical evidence, is to say that they are wrong? The fundamental connection between the hotting up of world politics and the gold boom is that when governments give priority to guns, they become less particular about running budget deficits or the way the deficits are financed.

Proposal

The French President, M. Valéry Giscard d'Estaing, has already promised proposals for world monetary reform at the Western summit in Venice in June. What they will be, hardly anyone, even in Paris, would know. It is quite usual for world statesmen to promise to do something and then ask their staff to work out some suggestions. But the President may well suggest that national monetary authorities should resume a commitment to buy and sell gold at pre-announced price levels or ranges.

What better place to discuss gold and allied topics than Venice? Once did she hold the gorgeous East in fee, and was the safeguard of the West? But the instinctive and

stuffy reactions of the U.S. and British Treasuries will be to look down their noses at such ideas and stick to the pious path of the proposed IMF substitution account, which is so patently inadequate to the real problems.

Surely an altogether more constructive response is required to the French President's gropings. A stable link between currencies, and commodities of intrinsic value, would do more to establish confidence in world money than any number of domestic monetary targets—indispensable though the latter are. But it is important that there should be genuine convertibility of currencies into something else; and not merely a backdoor system for reintroducing fixed exchange rates.

Difficulty

A more basic difficulty would be to decide at what level or range to peg the gold price. A price of anything like \$500 would be far more inflationary than has yet occurred; and to monetise central bank reserves at such levels would build into inflation the system. On the other hand a gold price of \$200 would not be credible and could leave the central banks cleaned out of gold.

Moreover, the intrinsic merit of gold as a monetary standard is debatable. People would not pay anything like present prices for gold for its value in teeth or as a decoration. A large part of gold's value for instance in jewellery, arises purely from the convention of regarding it as money. It would be more sensible to provide for the convertibility of currencies into a bundle of commodities in which gold would be included; but so would almost all other items. The U.K. is, of course, in a special position to make credible the nil part of standard. An interest in this type of reform, while it will not help with the EEC budget in a very direct way, would do more to gain French goodwill than the usual Foreign Office appeasement of the French.

It is a real revolution for such advice to be acted upon in London; and that we have not had.

A STRIKING feature of the rippling effect of industrial action by trade unionists in the steel industry to promote their cause in their pay dispute with British Steel Corporation is the absence of public comment suggesting that there is anything but complete immunity from legal action of customers or suppliers of steel, innocent and disinterested third parties, who are in no way connected with the trade dispute. Secondary blacking is proceeding without fear that it will provoke employers to seek labour injunctions from the courts.

Until the House of Lords pronounced its decision just before the Christmas recess in the case of *Express Newspapers v. MacShane* and another, no such certainty about labour injunctions prevailed. Over the past two years in a series of judgments emanating from the Court of Appeal and the House of Lords, injunctions have been granted against trade unionists over secondary blackings—granted on the assumption (now shown to be misconceived) that Parliament cannot have intended to give so blanket an immunity from the ordinary right of enforcement at law to prevent any wrongful interference with trade. Those decisions have all been swept away with a clarity and authority that makes the law tolerably certain.

In short, the immunity conferred on trade unionists ever since 1875 and now contained in the 1974 Act (as amended in 1976) is pervasive, unless and until Parliament decrees otherwise. The act of judging whether a trade unionist's call to industrial action by his members and other workers is not for the judicial forum but almost exclusively for the industrial arena.

It is well that those who have the task of reviewing the state of labour law should be clear what it is that the courts have declared in the meaning of the phrase, "in furtherance of a trade dispute." It was because the Court of Appeal so heartily disliked the idea that great, even irreparable damage, might be done to innocent and disinterested third parties simply in order that trade unionists might obtain tactical and highly speculative advantages in the industrial struggle, that the judges sought to re-interpret the language of Parliament.

The Court of Appeal had adopted three somewhat different tests in its search for a modification of the statutory immunity. The first was based upon "remoteness"; the second, given to the trade union in its trade dispute had to be direct to attract the immunity. Lord Denning expressed it picturesquely: "You cannot have consequence after consequence after consequence in a long chain, and say everything that follows a trade dispute is in 'furtherance' of it."

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THE WEEK IN THE COURTS

BY JUSTINIAN

THE second test found no favour with the Law Lords in the *MacShane* case. Moral is a vital factor in all confrontations "whether at El Alamein or in Fleet Street."

The third test favoured by some of the judges in the Court of Appeal was that the act done must, in the view of the court, be reasonably capable of achieving the object of the trade dispute. This view, in a modified form, was acceptable to Lord Wilberforce, but the majority of the Law Lords rejected any test that had the effect of enabling the court to substitute its own opinion for the bona fide opinion held by the trade union or its officials, whether the action proposed to be taken or continued for the purpose of helping one side or bringing pressure to bear upon

the other side to a trade dispute is likely to have the desired effect.

To adopt Lord Wilberforce's approach would be to convert the patently subjective test, prompted by the legislative wording, into a purely objective test.

It follows that once it is shown that a trade dispute exists, the person who acts, and not the

question in this delicate area of the law that did not call for a direct ruling; and indeed none of the other Law Lords alluded to it. Save Lord Wilberforce who expressly reserved his opinion on the point. The question is: If the industrial action poses a substantial threat to a defined public interest, for example, the freedom of the Press—is that threat a factor which the court should properly put into the balance together with the other relevant factors when deciding whether to grant an interlocutory injunction restraining the industrial action?

Section 17 of the 1974 Act obliges the court, before exercising its discretion whether to grant an interlocutory injunction or not, to "have regard to the likelihood" of the defence succeeding at the trial in establishing the right to the immunity for acts done in furtherance of a trade dispute.

That means that ordinarily the courts would refuse to grant an injunction when it was more likely than not that the trade unionists would succeed in their defence. But that does not mean there may not be cases where the consequence to the employer or the public may be so disastrous that an injunction ought to be granted.

If a union of print workers or the National Union of Journalists should seek to promote their dispute with one or more newspapers by calling upon their members to with-

draw their labour from all newspapers, including the national newspapers, so that the public was bereft of information, except on radio and television, the public interest would be severely damaged. Would a national newspaper threatened with indefinite closure (and perhaps even extinction if the closure lasted for a long time) be entitled to ask for an injunction, notwithstanding it was more likely than not that the trade unionists would be able to show convincingly that they had acted in furtherance of a trade dispute?

Lord Scarman clearly thought that if a trade dispute endangered the nation or put at serious risk fundamental rights, such as the freedom of the Press it could well be a proper exercise of the court's discretion to restrain the industrial action pending trial of the action.

Even the law of immunity for trade unions in the 1974 Act does not preclude the possibility of the court exercising the ultimate power to determine that industrial action, if pushed to the extreme of a general strike crippling the economy of the country irreparably, and granting the injunction.

When it comes to considering the breadth of the immunity of trade unions, the discretion of the courts to protect the fundamental interests of the country is not an unimportant factor.

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Safest bets first and last

ON PAPER, the safest bets on today's two programmes would appear to be in the first and last races at Leicester and Sedgfield respectively. For instance, Killer Shark, a useful performer on the flat, and one of a handful of jumpers that Gavin Pritchard-Gordon trains.

At Newmarket, has shown sufficient promise over the minor obstacles to suggest that he ought to win Division I of the Nomad Novices Hurdle (12.45) at Leicester.

If Killer Shark is a useful animal on the flat, he is nevertheless some way inferior to Schumann, a grey gelding by Hofmann, who goes for Division II of the Haswell Novices Hurdle (3.00) at Sedgfield.

Three weeks ago, at the last Leicester meeting, Jacko jumped well when conceding a stone to Viaton Express and Master Upham over the distance of today's Brecon Handicap Chase (2.15) and he will be fancied to supplement that success. However, he has incurred a 6 lb penalty, and I

RACING

BY DARE WIGAN

LEICESTER
12.45—Killer Shark**
1.15—Raided
1.30—The Spad Centre
2.45—King Vince
3.00—Schumann***

SEDGFIELD
1.00—Hallex Pop
1.30—Dixie Lady
2.00—Casia
3.00—Schumann***

question his ability to give 19 lbs to The Spad Centre, who has gambled on at Warwick the other day, but who unsated his rider.

Chebbentham, a seven-year-old mare trained by T. Rimell, if reproducing form shown when runner-up to previous winner Pamphilo at Wolverhampton at the end of November, will go close to winning the Wymond Novices Chase (1.45).

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12.45 pm News. 1.00 Pebble Mill At One. 1.45 How Do You Do? 3.15 Songs of Praise from Rugby. 3.53 Regional News for England (except London). 5.55 Play School (as BBC-2 11.00 am).

4.20 Touché Turtle. 4.25 Jackanory. 4.40 Playhouse. 5.00 John Craven's Newsround. 5.05 Blue Peter in the heart of the Scottish Highlands. 5.35 The Perishers. 5.40 News. 5.55 Nationwide (London and South East only). 6.20 Nationwide. 6.45 A Question of Sport. 7.15 Blake's Seven. 8.10 Paooarama. 9.25 The Monday Film: "Thunderbolt and Lightning" starring Clint Eastwood. 11.15 Film 30.

BBC 2

10.05 am It Figures. 10.30 Working With Young People. 11.00 Play School.

F.T. CROSSWORD PUZZLE No. 4,167

1. Home life is needed to rouse the party (8)
2. A car can lead you a dance (6)
3. Tennis champion about to finish in colour (8)
4. The sign of promotion is rubbish to old Bob (6)
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6. The gang take it to the robber (6)
7. "Madam, I'm Adam" was clearly the first (10)
8. Fruit associated with 23 (10)
9. The story about the abstainer was just gossip (8)
10. Perfect with order but a joke in bed (5, 3)
11. There is something smart about an ancient king (6)
12. They could be in the pen or on the moor (8)
13. Scope from canvas cover (6)
14. Unrivalled noblewoman about fifty (8)

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1 Don collapsed—ouch! (6)

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Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

TRANSPORT

Sticking the cars together again

SHARP reductions in the cost of repairing damage to the rear end of a car can result from a technique developed by Opel engineers in Germany.

Based on a two-component adhesive, to replace welding when a new rear body panel is fitted, the method was developed from experience in aircraft construction. Completely new to the motor trade, it offers a cut of up to 30 per cent in the time taken to replace a panel.

The starting point for this development was the frequency of comparatively expensive rear-end damage, which occurs in about 42 per cent of all car accidents in the Federal Republic of Germany.

When new sheet metal has to be welded on, a large number of other parts have to be removed—such as the fuel tank, which would represent a fire hazard, and a whole series of other interior components (seats, windows, various seals etc.) which would be damaged by the heat generated in welding.

DATA PROCESSING

Recruiting tapers off

SIGNIFICANT in the second of the Urwick quarterly analyses of UK computer industry attitudes and plans is the sharp fall in predicted recruitment, particularly of programmers and systems analysts.

In September, 46 per cent of respondents told Urwick Dynamics that they proposed to increase staff in these sectors. But by December the percentage had dropped to 40—and the data was culled before the extortionate increase in minimum leading rate to 17 per cent.

Some 57 per cent of companies now say they will retain the status quo in staff levels—an increase of 7 per cent.

The report says it seems that many more companies are at least coming to terms with the endemic staff shortage. But there are sharp variations according to type of respondent, with bureaux and utilities determined to expand project teams. Some groups are aiming

at staff cuts through the use of more on-line terminals. It seems also that training and retraining schemes are beginning to bite.

The majority of respondents expect to spend more on machinery over the next 12 months. Underlying this is a growing awareness among users of the number of powerful small machines they can buy for the cost of a large mainframe. This is paralleled by a swing towards smaller machines purchasing plans.

Software spending predictions remain unchanged. Undoubtedly the MLR increase will cause some marked changes in forward planning, as will the accompanying slide down in several areas of industrial activity, though the current quarter may not be quite long enough for all of this cost-cutting planning to be worked out.

Urwick Dynamics at 9 Monmouth Road, London W2 4UT. 01-229 7246. Attention Mr. Grindley.

ENERGY

Automatic coal-fired steam plant

WHEN the Energy Equipment Company won a £261,000 contract for the supply, installation and commissioning of a novel hot water system for the National Coal Board, it needed a high performance conveyor to serve its plant, which is based on an advanced fluid-bed combustor.

The Denesvayor, manufactured by Macawber Engineering of Doncaster, was chosen to be integrated with the boiler plant at the Wistow Mine, part of the Selby project in the North Yorkshire Area of the NCB.

This plant involves three standard boilers, each of 5m BTU/hr, coal-fired by means of Energy Equipment's patented fluid-bed combustor which has the special characteristic that half the heat release takes place above the fluidised bed itself.

Eventually, coal produced from within the Selby coalfield will be conveyed from storage bunker to combustors by the totally enclosed and automatic Denesvayor. The system thus becomes fully automatic since the combustion unit itself is microprocessor-controlled.

At Wistow, coal will be

supplied in bulk to three bunkers and will feed by gravity into three Denesvayors, each working to one of three service hoppers fitted to the fluid-bed combustors.

One particular advantage of the conveyor design over conventional pneumatic handling systems is its patented dome valve which can cut through bulk solids such as coal, effectively to seal the pressure chamber.

Another advantage is the method of controlling the pressure and volume of the air

supply, while the coal is being transported. The equipment operates on the "dense phase" principle in which compressed air at up to 6 bar is used to push a slug of material through standard mild steel pipework.

Boilers, fluid-bed combustors and the handling system are scheduled for delivery during the spring of next year.

Macawber Engineering, Ogden Road, Doncaster, South Yorkshire, DN2 4SQ. 0302 20521. Energy Equipment, Hooklife Street, Leighton Buzzard, Beds LU7 8HE. 0525 377600.

IN THE OFFICE

Clean copies made fast

GESTETNER'S 2010 plain paper copier now being marketed in Britain gives exceptionally high copy quality—often indistinguishable from the original—in any size between A5 and B4 and in quantities up to 1,000 from one master.

For the low volume user needing up to 4,500 copies per month, the British-made machine makes good economic sense.

Because of its convenient size—37cm high x 48cm wide x 94cm long—the 2010 is suitable for decentralised systems.

Among the advantages of this machine is speed of operation—within 8 seconds only required for production of the first copy and 6 seconds for subsequent copies.

Using standard 70 gm to 100 gm copier bond paper—the B4 size supplied by Gestetner is larger than the European standard to accommodate computer print-out. The 2010 will also copy on to letter headings, coloured paper, transparencies, labels and direct image plates. Two special features are the 1-20 countdown which resets at the end of each run to avoid waste, and automatic shut-off after 90 seconds if the machine is left unattended.

The two-component magnetic development system which incorporates a unique cleaning and filter device, helps ensure that high copy quality is maintained between service calls, while the best fusing system includes a patented fuser control which automatically adjusts the fusing conditions during a run. This overcomes many of the problems hitherto experienced with dry copying.

Gestetner International, Group Head Office, PO Box 466, London, N17. 01-808 1050.

PROCESSING

Cleans bottles of many sizes

SERIES 20 bottle cleaning equipment is to be built at Barry-Wehmiller's new factory and headquarters at Altrincham. Flexible specifications enable the machine to be adapted for many bottle sizes and throughput volume applications and modular construction keep on-site installation time to a minimum.

The totally enclosed drive mechanism has two-stage oil filled transmission gearboxes to ensure maximum efficiency and the simplicity of its mechanical systems ensures reliability with easy and speedy maintenance.

Series 20 runs on the jetting and soaking principle, with intermittent caustic jetting at each interstage jetting station.

The machine can be supplied with a stock range of different size bottle carriers to accommodate all bottle sizes up to 2 litres. Options are also available to manufacture the modules and final rinse sections in stainless steel to suit special applications.

Load and discharge mechanisms have fitted, as standard, a quick-release safety mechanism to avoid damage to both machine and bottles in the event of bottle jams.

Barry-Wehmiller, Atlantic Street, Broadheath, Altrincham, Cheshire.

difficult to amortise for short runs.

The solution makes use of Bertin's pressure water jet technology in conjunction with a robot arm which allows the jet head to be placed anywhere in a large but undisclosed volumetric space. The three-dimensional movement of the head is controlled by a microprocessor but no further details

concerning speed of action or programming are available.

Bertin states, however, that through "simple programming any shape of product can be manufactured economically however small is the series ordered." An amortisation time of 20 months is mentioned.

More from BP No. 3, Allee Gabriel Volsin, 78370 Plaisir, France.

GARDENING

Growing the plants at eye level

TABLE TOP planter is an invention of the Horticultural Department of the University of Bath. It was researched by P. R. Thoday and the work funded by the Rehabilitation and Medical Research Trust.

It is being marketed under the name Biopodeck and brings gardening up to the level of people whose disabilities have made other forms of gardening impossible.

Of particular appeal to the wheelchair-bound and the ambulant disabled, the planter is 53" square, moulded in glass-reinforced plastic and is available with adjustable stand.

Apart from its great interest for the disabled, however, this planter is designed to stop

fluctuations in soil moisture, has fast drainage to the mains via a small header tank and, in effect, contains a complete hydro system.

With sufficient natural light and some warmth the system is an excellent plant starter. Part of the secret lies in the

special compost used.

A variety of flowers and vegetables may be grown and a list of these, together with details of the planter, can be obtained from Longwell Green Reinforced Plastics, Kingsfield Lane, Longwell Green, Bristol BS15 6DN. 0272 673121.

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NETWORKS

Satellites cut the phone bill

ALREADY relatively cheap, telecommunications charges in the U.S. might well be forced down further by developments in private satellite communications which, in due course will probably have their counterpart in Europe.

Organisations such as RCA and Western Union already act as common carrier for satellite communications with their own satellites, providing widely used speech, television and data channels spanning the country.

Latest development, however, is for private companies with considerable long-distance traffic between manufacturing plants, offices and other locations to set up their own earth stations and carry on communications independently.

The first to make official applications to the Federal Communications Commission is Hughes, which is about to spend \$1m on three earth stations to be ready by June.

The company has two objectives—to cut its own long-distance communications costs and, by showing the system and its economies to other companies, encourage them to use similar systems.

Harris will be using its own design and manufacture of 36ft dish, radio units and control equipment for the stations, which are to be sited at its headquarters in Melbourne, Florida and at Rhode Island and Dallas, Texas.

When the network is fully operational it is expected to save about 20 per cent of the

Atlas Copco
compressed air
systems.
A force put to
work for you.

Atlas Copco
Air Systems Technology
for Compressed Air

company's \$5m per year costs for long-distance telephone and data communications services, in addition to "significantly improving" internal communications.

According to the company, U.S. corporations can be expected to invest more than \$300m in equipment for private satellite networks over the next five years.

What these developments will mean to communication over long distances by cable and microwave link, not to mention optical fibre, remains to be seen. AT and T, whose Bell System runs many of these services, has been precluded until recently from using satellites to compete with RCA, Western Union, Fairchild and others, but now is allowed to offer similar facilities. But it has, needless to say, a great deal of money invested in long cables and microwave links.

The first equivalent of these satellite systems in Europe will hinge upon the successful development and launching of such craft as the European Space Agency's L-Sat, for which British Aerospace has just been appointed prime contractor.

The extent to which purely private channels will be made available for European company networks remains to be decided.

Ensuring the messages are error-free

A DISPLAY terminal for store and forward message switching application has been introduced by Delta Data Systems, Swallowfield, Weylyn Garden City, Herts. AL7 LJD (Weylyn Garden 33833).

The terminal is based on the company's 7300 programmable text processing visual display unit which employs a 16 bit micro. Ability to hold 28,500 characters, with split screen ability and user programmable function keys fit it well for store and forward message system application.

All the repetitive keying sequences such as message headers or terminators, routing data and transmission mode changes can be assigned to specific function keys.

Screen splits typically might

be 22 lines by 69 characters for message entry and reception and five lines for receiving system messages from the switch editor. All the usual text editing facilities are available.

Messages are prepared to a clean text which might be some tens of thousands of characters. This is prepared without any interaction with the message switching system; not until the full routing instructions have been entered on the screen does the operator make a single keystroke, wait for acknowledgment and make another keystroke to transmit the message into the system.

Phillips Petroleum has recently ordered ten of the units, which can be customised to meet particular requirements.

Building and Civil Engineering

Big road project in east Malaysia

IN ASSOCIATION with Goopers and Lybrand Associates and two Malaysian firms, Peter Frankel and Partners have been appointed by the Government of Malaysia to undertake a feasibility study and preliminary engineering design for the upgrading and reconstruction of 214 miles of road in the State of Sabah, East Malaysia.

Subsequently the consultants will undertake the detailed engineering design of all or

part of the improvements, depending on the results of the first phase economic appraisal. It is stated that World Bank funding is anticipated for the detailed design and construction of approved schemes.

The overall project covers four separate road schemes, each a major section of the State's main road network. It is expected that the improvements recommended for the four schemes will include upgrading of sections of existing roads and sections of entirely new road. Recommendations will also cover the investigation

of an associated feeder road network. The terrain varies from rolling coastal plains to mountainous tropical rain forest.

The first phase work includes investigation of the condition of the existing roads, traffic surveys, analysing development potential, prediction of future traffic, establishing standards for sections of new improved road, comparison of alternative routes and improvements, establishing and surveying preferred route corridor for each scheme, and undertaking a full cost-benefit analysis.

Several large bridges are involved and at two sites the alternative of ferry provision will be investigated. One scheme involves a 1,000 metres long rock tunnel. Soil conditions throughout the State are variable and a considerable amount of soil and materials investigation and testing is anticipated. Soil boring contracts will be undertaken at the sites of major structures during the course of both phases of the project.

Construction of all four schemes is estimated to cost over £50m at 1979 prices.

Seven tasks for Mears group

SEVEN CONTRACTS together valued at £5m have been won by Mears Contractors, a wholly owned subsidiary of Edmund Nuttall.

The largest, for the Anglian Water Authority, is worth £3.5m and is for work on the Thames tidal defence barrier at Benfleet, Essex.

The Benfleet barrier is designed to prevent the passage of surge tides when the steel gates are lowered, and to allow normal tidal flow and navigation by small boats when the gates are raised. The barrier will have a reinforced concrete gate supporting structure

carried on bearing piles from the London Clay. Embankments and sheet pile cut-offs will connect the barrier to the north shore and across the salttings to the existing Canvey defences on the south shore.

Mears will construct the gate structure with access from the south shore while permitting unobstructed tidal flow and navigation in the northern part of the creek.

The northern part of the creek will be closed for construction of the embankment after at least two of the gated openings in the gate structure

have been completed to give an unobstructed water passage and to permit tidal flow and navigation.

A sea defence scheme is also to be undertaken by Mears at Seaton, in Devon. Valued at £475,000 the work is for the South West Water Authority and involves the construction of 8,000 metres of sea wall and wave return wall.

Under a £390,000 contract, Mears is to construct roads and sewers at Farnham for the Hampshire County Council for the first section of the Segensworth Industrial Estate.

For the British Airways Authority Mears is to reconstruct taxiway 6 at London's Gatwick Airport. Valued at £330,000, the contract calls for the breaking up of aircraft pavements and the removal of 6,500 square metres of concrete which will be replaced with a 400 mm pavement quality concrete on a 300 mm lean concrete base.

Valued at £203,000 is the refacing of about 78 metres of the seaward face of the Western Pier at Watchet, Somerset. The work, which is for the West Somerset District Council, also includes the buttressing of about 47 metres of the pier's inner face.

Another contract, worth £50,000, is for new facilities for Waterfield Garages in Plymouth. The new premises will include offices, showroom area, workshop bays, a garage and car parking space.

The final contract is a short term job valued at £24,000 for the CEGB at Dungeness power station. It involves civil engineering work associated with the laying of a series of telephone ducts and cable pits.

Monk tops £6m worth

BIGGEST in a series of jobs at A. Monk and Company, with, in total, over £6m, is a project in Wilhelmshafen, German Federal Republic.

With it go four projects in Yorkshire, two in Gwent, one each in Lancashire, Durham and Cambridgeshire and several pipeline contracts.

The Wilhelmshafen project represents a joint venture byARGE PVC Anlage, of which Monk is a member, the others being EM, Zablin AG and C. Barcel AG. Arge will be undertaking civil engineering construction on the PVG plant for ICI Wilhelmshafen GmbH. The DM 8.8m (£2.2m) work comprises foundations, paving, roads and site finishes.

At Runcorn a contract close on £1.8m has been let by the development corporation for continuing with the second phase of the southern loop elevated busway in the town centre.

The contracts in the North-East of Britain are worth £1.2m. They are in Gateshead, Catterick, Peterlee and Leeds.

In Leyland, Monk has begun building a two-storey component appraisal facility for British Leyland. Worth £233,100 it includes demolition of an existing building. Work has also begun on a transport depot for the Automobile Association at Woodston, Peterborough. The £273,900 contract calls for amenity accommodation, workshop and external works.

INSURANCE

When a claim is delayed

BY OUR INSURANCE CORRESPONDENT

IN DEFEND of the Court of Appeal has been a long running dispute which arose out of the construction of a car park in Canterbury in 1968. The claimants were the landlords and tenants of a building, a garage, adjoining the site of a multi-storey car park; the defendants were the local authority and their contractors.

During the course of the work one of the contractors engaged in pile driving, which caused damage to the claimants' building—and to the lawyer, at least the liability issue might have seemed not to be in doubt, though in the event the claimants did not admit the liability until just before the trial in the Queen's Bench Division in July, 1978.

In consequence, Mr. Justice Canby, and again the Court of Appeal, was concerned solely with the question—how much compensation should be paid, bearing in mind that even at the date of trial in 1978 the repair work had not been done.

The nub of the problem in *Dodd Properties (Kent) Ltd. v Canterbury City Council*, as stated by Lord Justice Megaw, was this: Should the cost of repairs to the garage be assessed as at the date of the claimants' judgment, or on the basis of 1970's costs (as the

defendants held).

Inflation had virtually trebled the amount required between the two dates, and the principal head of claim had risen from £11,375 to £30,527 in the period, so it was not surprising that the claimants appealed from the trial judge's decision that they could only recover damages on the 1970 basis.

The trial judge had decided the issue on the ground that where property is damaged by tortious act or omission, the measure of compensation is normally to be assessed at the time of the occurrence of the damage, unless the damage only be discovered later or unless the circumstances are such that time must elapse before the repairs are started. Reviewing the facts, he decided that the claimants could have begun the repairs in 1970, so that 1970's costs, provided the proper measure of damages.

Two questions

Reviewing the legal precedents and the facts of the case, the three judges in the Court of Appeal reached the conclusion that the claimants had not unreasonably delayed the repair—the condition of their building had not worsened, they had been in financial difficulty which precluded expenditure, they had waited until July, 1978, before

getting an admission of liability: this being so, the fact that the repairs were still to be carried out in 1978 entitled the claimants to judgment on the basis of 1978 costs.

In both courts there was much argument on two questions: whether the wrongdoer must take his property victim as he finds him and what is the extent of the claimant's duty to mitigate his damages. Lord Justice Megaw seems, from the Times report, to have ruled that while a claimant is clearly under a duty to mitigate his damages, he is not obliged to do anything which he cannot afford to do.

Provided the Court of Appeal's decision stands—and there is no information on a further appeal to the House of Lords—the decision appears to have brought more into line principles for deciding awards of compensation whether for injury or damage.

In personal injury claims it has long been the rule that if the wrongdoer picks a victim with an eggshell skull he must pay accordingly: in property damage claims, seemingly the prudent wrongdoer should now seek out a fully solvent victim—otherwise he and his liability insurers may have to pay damages inflated because of reasonable delay.

APPOINTMENTS

Stone-Platt new chief

Mr. R. F. Taverne has been appointed chief executive of STONE-PLATT INDUSTRIES. He has been chairman of the electrical division since January, 1974, and managing director



Mr. R. F. Taverne

of the group since July 1, 1979. Mr. E. G. Smalley, deputy chairman, will succeed Sir Geoffrey Hawkins as non-executive chairman on his retirement at the annual meeting in April.

Mr. Malcolm Samuels has been appointed a director and secretary of UDS GROUP.

TYZACK AND PARTNERS (PAC) has an associate company of TYZACK and PARTNERS has commenced business in Hong Kong. The chairman is Mr. J. L. Rogers, Mr. G. U. Lim is an executive director and Mr. P. T. Frentice and Mr. L. R. A. MacCallum are non-executive directors.

FIRST DALLAS, the wholly-owned merchant banking subsidiary of First National Bank in Dallas, has appointed Mr. John E. War and Mr. Barnes as directors. Mr. War and Mr. Barnes are respectively president and executive vice-president of Mannof Geers Gross Inc., the wholly-owned U.S. subsidiary of Geers Gross.

Mr. Edward L. War and Mr. Peter Barnes have been elected to the Board of GEERS GROSS. Mr. War and Mr. Barnes are respectively president and executive vice-president of Mannof Geers Gross Inc., the wholly-owned U.S. subsidiary of Geers Gross.

SPINNEY'S (1948) has made the following appointments: Mr. P. E. Cooper becomes deputy chairman and chief executive. He continues as deputy chief executive of Steel Brothers Holdings. Mr. Roger Barber, managing director, moves to Singapore to take charge of the group's South East Asia operations in early February. Mr. P. J. Taylor is appointed a managing director with responsibility for the group's interests in Oman, United Arab Emirates, Bahrain and Saudi Arabia. Mr. T. J. Evans has retired and Mr. R. M. Murren has resigned.

Changes in the management of the SWEDISH CLUB—the mutual marine insurance company—have been made. Mr. Per Erik Hedberg, general manager, has retired and has been succeeded by Mr. Lars Lindfelt, the Club's former deputy general manager. Mr. Lindfelt's successor as deputy general manager is Mr. Bertil Ivarsson.

Dr. Walter Huber has succeeded Dr. Willi Baemmerli as head of the ALUSUISSE GROUP legal department at the Zurich headquarters of parent company Swiss Aluminium. Mr. Friedrich C. Seifarth has become responsible for group controlling within the Alusuisse finance staff.

The committee of the INSTITUTE OF LONDON UNDERWRITERS for 1980 is: Mr. R. J. Bromley, Mr. D. Clark, Mr. G. A. Dolby, Mr. D. D. Lowen, Mr. D. H. McMahon, Mr. A. E. Mann, Mr. H. G. Merriman, Mr. A. S. Nunn, Mr. E. D. Rainbow, Mr. A. J. Richardson, Mr. J. D. Russell-Taylor, Mr. D. T. W. H. C. J. Vines, Mr. E. K. Williams and Mr. P. J. Wingett.

CONTRACTS

Land-Rover test cells

A contract worth \$4.35m covering the supply, installation and commissioning of 24 engine test cells for Land-Rover has been awarded to FROUDE ENGINEERING. The test cells will form part of an expansion programme aimed at increasing the production of 2.5 litre petrol and diesel engines at the Land-Rover plant, Solihull. The order was placed with Froude, part of the Redman Heenan International Group by Ingersoll Engineering Projects, managing agents for the project.

JEAVONS ENGINEERING COMPANY, a member of Pentos Engineering Group, has been awarded a contract for the supply of meter (service) governors worth around £1.5m to British Gas during 1980.

Spain SE prices

| 1979 | Low | High | Jan. 4 |
|------|-----|------|--------|
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| 337 | 22 | 22 | 22 |
| 338 | 22 | 22 | 22 |
| 339 | 22 | 22 | 22 |
| 340 | 22 | 22 | 22 |

These Bonds were offered and sold outside the United States. This announcement appears as a matter of record only.

European Coal and Steel Community ("ECSC")

U.S.\$50,000,000

11% Bonds due January 2, 1990

Interest is payable annually on January 2, beginning January 2, 1981

Issue Price 99% and Accrued Interest from January 2, 1980

Goldman Sachs International Corp.

Algemene Bank Nederland N.V.

Bayerische Landesbank Girozentrale

Continental Illinois Limited

Crédit Lyonnais

Morgan Grenfell & Co. Limited

Orion Bank Limited

January 7, 1980

COURSES

A Break-Through for the Busy Manager

THE CONTINUING EXECUTIVE PROGRAMME is a general management course in modular form to meet the needs of managers who cannot be absent from their desks for more than two weeks at any one time. There are four sessions amounting to six weeks at the School spread over the year. A Project, agreed between the Company, the Course Participant and Faculty, is the link between modules and between School and Company.

The Course Content includes:

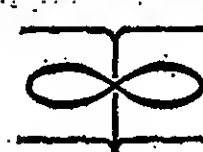
- 1) Functional Subjects—Financial and Management Accounting, Marketing, Operations Management, Finance and Industrial Relations.
- 2) Inter-functional—Subjects—Economics, Organisational Behaviour, Business Policy, Quantitative methods.
- 3) The Project, which is under the continuing and individual guidance of a Faculty member.

The C.E.P. will appeal to organisations both large and small who find the adaptive nature of the Programme and the interplay between individual and organisational needs important aspects of the management development process.

Course Details:
C.E.P. 1980 Sessions 1) 25-29 February; 2) 27 May-6 June; 3) 29 September-10 October; 4) 8-12 December.

Fee, residential, £3,600

For further information on this and other programmes, please contact Elizabeth Scott, Marketing Services Officer, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Telephone: 01-252 5050.



London Business School

CONTRACTS AND TENDERS

Irish Gas Board

In connection with a proposed Natural Gas Pipeline System from Mahon to the Ringaskiddy area which is scheduled for construction in the Spring and Summer of 1980, the Irish Gas Board invites tenders from Contractors or Consortia experienced in the construction of Gas Pipelines and above-ground installations for one or both of the following contracts:

Contract Number BGE/80/1

Contract Number BGE/80/2

- (a) Approximately 14 km of pipeline of 450 mm and 300 mm diameter pipe to a minimum depth of cover of 1.2 m.
- (b) Approximately 0.5 km river crossing of 450 mm diameter pipe.
- (c) Two above-ground installations of the block valve design.

Contract Number BGE/80/1
Comprising—
(a) An above-ground installation including gas metering, filtering, heating and pressure control facilities.

(b) An above-ground installation of a Skid Type design.

(c) 0.5 km of 300 mm diameter pipeline suspended from two bridge sections.

Application for tender documents in respect of either contract must be lodged with the undersigned not later than 12.00 noon on 15th January 1980.

The application must be accompanied by a deposit of £100 in respect of each contract, returnable on receipt of a bona fide tender not subsequently withdrawn.

Tenders will be advised on dispatch of the tender documents of the closing date of tender submissions. Tenderers will be required to furnish evidence of competence.

The Irish Gas Board does not bind itself to accept the lowest or any tender.

Signed Secretary
BGE—Irish Gas Board
P.O. Box 51, Inchera, Little Island, Co. Cork, Ireland.

LEGAL NOTICES

THE COMPANIES ACTS 1948 to 1967

BARTONSTONE LIMITED

NOTICE IS HEREBY GIVEN that the Creditors of the above-named Company are required on or before the 1st day of February 1980, to send their names and addresses to the Liquidator, at the offices of the Liquidator, at 11, 12 and 13, 3/4 GERRARD STREET, LONDON W1A 3BA.

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AUTHORISED UNIT TRUSTS

[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

INSURANCE PROPERTY BONDS

[illegible]

OFFSHORE & OVERSEAS FUNDS

| | | |
|---|-------------|-------|
| Albany Fund Management Corporation Limited | | |
| P.O. Box 73-58, Heller, Jersey | | 0234 |
| Telephone | US 133-6641 | |
| Next closing day Jan. 27 | | |
| Alexander Fund | | |
| 37, rue Notre-Dame, Luxembourg | | |
| Telephone | US 581-26 | 1400 |
| Next closing day Jan. 31 | | |
| Allen Harvey and Ross Inc. Mgt. Co. | | |
| 1 Charming Green, St. Helier, Jersey | | 0234 |
| AHR Reg. Eds. Pk. | US 111-56 | 1158 |
| Next closing day Jan. 27 | | |
| Arthursmith Securities (C.I.) Limited | | |
| 100, rue de la République, Jersey | | 0234 |
| Cap. Tacs. Jersey | US 240 | 120 |
| Next closing day Jan. 27 | | |
| Gov't Secs. Trust | | |
| 100, rue de la République, Jersey | | 120 |
| Next closing day Jan. 27 | | |
| East & Alst. Ltd. (C.I.) | | |
| 100, rue de la République, Jersey | | 100 |
| Next closing day Jan. 27 | | |
| Arthursmith Sigs. | | |
| 100, rue de la République, Jersey | | 100 |
| Next closing day Jan. 27 | | |
| Bank of America International S.A. | | |
| 35 Boulevard Royal, Luxembourg 610 | | |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| Barings Bruxelles Lambert | | |
| 2, Rue de la République 1000 Brussels | | |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| Barlions Management (Jersey) Ltd. | | |
| P.O. Box 53, St. Helier, Jersey | | 0234 |
| Barb. Int. Trust | US 72 | 77 |
| Next closing day Jan. 27 | | |
| Barclays Unicorn Management Ltd. | | |
| 100, rue de la République, Jersey | | 0234 |
| Overseas Trust | US 72 | 77 |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| B. Thomas St. Dunstons, Isle Man | | |
| 100, rue de la République, Jersey | | 0234 |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| Cambridge Trust | | |
| 100, rue de la République, Jersey | | 0234 |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| CANADIAN | | |
| 100, rue de la République, Jersey | | 0234 |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| Chapman & Douglas, Isle Man | | |
| 100, rue de la République, Jersey | | 0234 |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| ARMAC - Dec. 31 | | |
| 100, rue de la République, Jersey | | 0234 |
| Telephone | US 261-26 | 65-15 |
| Prices at Dec. 27, Next sat. day, Jan. 1 | | |
| CANADIAN | | |
| 100, rue de la République, Jersey | | 0234 |
| Telephone | US 261-26 | 65-15 |
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Continued on previous page

ABM Group of Companies

- Machine Tools Marine
Education and Science
Projects

Head Office: 20 Park Street, London W1.

Telephone: 01-492-1161/6.

Serving the World of Industry and Commerce.

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

| Stock | Price | 1st | 2nd | 3rd | 4th | 5th |
|--------------------------|-------|------|------|------|-----|-----|
| 33 34 Treasury 1980-81 | 98.5 | 30.7 | 21.8 | 16.2 | | |
| 34 35 Treasury 1981-82 | 97.5 | 31.0 | 22.1 | 16.5 | | |
| 35 36 Treasury 1982-83 | 96.5 | 31.3 | 22.4 | 16.8 | | |
| 36 37 Treasury 1983-84 | 95.5 | 31.6 | 22.7 | 17.1 | | |
| 37 38 Treasury 1984-85 | 94.5 | 31.9 | 23.0 | 17.4 | | |
| 38 39 Treasury 1985-86 | 93.5 | 32.2 | 23.3 | 17.7 | | |
| 39 40 Treasury 1986-87 | 92.5 | 32.5 | 23.6 | 18.0 | | |
| 40 41 Treasury 1987-88 | 91.5 | 32.8 | 23.9 | 18.3 | | |
| 41 42 Treasury 1988-89 | 90.5 | 33.1 | 24.2 | 18.6 | | |
| 42 43 Treasury 1989-90 | 89.5 | 33.4 | 24.5 | 18.9 | | |
| 43 44 Treasury 1990-91 | 88.5 | 33.7 | 24.8 | 19.2 | | |
| 44 45 Treasury 1991-92 | 87.5 | 34.0 | 25.1 | 19.5 | | |
| 45 46 Treasury 1992-93 | 86.5 | 34.3 | 25.4 | 19.8 | | |
| 46 47 Treasury 1993-94 | 85.5 | 34.6 | 25.7 | 20.1 | | |
| 47 48 Treasury 1994-95 | 84.5 | 34.9 | 26.0 | 20.4 | | |
| 48 49 Treasury 1995-96 | 83.5 | 35.2 | 26.3 | 20.7 | | |
| 49 50 Treasury 1996-97 | 82.5 | 35.5 | 26.6 | 21.0 | | |
| 50 51 Treasury 1997-98 | 81.5 | 35.8 | 26.9 | 21.3 | | |
| 51 52 Treasury 1998-99 | 80.5 | 36.1 | 27.2 | 21.6 | | |
| 52 53 Treasury 1999-00 | 79.5 | 36.4 | 27.5 | 21.9 | | |
| 53 54 Treasury 2000-01 | 78.5 | 36.7 | 27.8 | 22.2 | | |
| 54 55 Treasury 2001-02 | 77.5 | 37.0 | 28.1 | 22.5 | | |
| 55 56 Treasury 2002-03 | 76.5 | 37.3 | 28.4 | 22.8 | | |
| 56 57 Treasury 2003-04 | 75.5 | 37.6 | 28.7 | 23.1 | | |
| 57 58 Treasury 2004-05 | 74.5 | 37.9 | 29.0 | 23.4 | | |
| 58 59 Treasury 2005-06 | 73.5 | 38.2 | 29.3 | 23.7 | | |
| 59 60 Treasury 2006-07 | 72.5 | 38.5 | 29.6 | 24.0 | | |
| 60 61 Treasury 2007-08 | 71.5 | 38.8 | 29.9 | 24.3 | | |
| 61 62 Treasury 2008-09 | 70.5 | 39.1 | 30.2 | 24.6 | | |
| 62 63 Treasury 2009-10 | 69.5 | 39.4 | 30.5 | 24.9 | | |
| 63 64 Treasury 2010-11 | 68.5 | 39.7 | 30.8 | 25.2 | | |
| 64 65 Treasury 2011-12 | 67.5 | 40.0 | 31.1 | 25.5 | | |
| 65 66 Treasury 2012-13 | 66.5 | 40.3 | 31.4 | 25.8 | | |
| 66 67 Treasury 2013-14 | 65.5 | 40.6 | 31.7 | 26.1 | | |
| 67 68 Treasury 2014-15 | 64.5 | 40.9 | 32.0 | 26.4 | | |
| 68 69 Treasury 2015-16 | 63.5 | 41.2 | 32.3 | 26.7 | | |
| 69 70 Treasury 2016-17 | 62.5 | 41.5 | 32.6 | 27.0 | | |
| 70 71 Treasury 2017-18 | 61.5 | 41.8 | 32.9 | 27.3 | | |
| 71 72 Treasury 2018-19 | 60.5 | 42.1 | 33.2 | 27.6 | | |
| 72 73 Treasury 2019-20 | 59.5 | 42.4 | 33.5 | 27.9 | | |
| 73 74 Treasury 2020-21 | 58.5 | 42.7 | 33.8 | 28.2 | | |
| 74 75 Treasury 2021-22 | 57.5 | 43.0 | 34.1 | 28.5 | | |
| 75 76 Treasury 2022-23 | 56.5 | 43.3 | 34.4 | 28.8 | | |
| 76 77 Treasury 2023-24 | 55.5 | 43.6 | 34.7 | 29.1 | | |
| 77 78 Treasury 2024-25 | 54.5 | 43.9 | 35.0 | 29.4 | | |
| 78 79 Treasury 2025-26 | 53.5 | 44.2 | 35.3 | 29.7 | | |
| 79 80 Treasury 2026-27 | 52.5 | 44.5 | 35.6 | 30.0 | | |
| 80 81 Treasury 2027-28 | 51.5 | 44.8 | 35.9 | 30.3 | | |
| 81 82 Treasury 2028-29 | 50.5 | 45.1 | 36.2 | 30.6 | | |
| 82 83 Treasury 2029-30 | 49.5 | 45.4 | 36.5 | 30.9 | | |
| 83 84 Treasury 2030-31 | 48.5 | 45.7 | 36.8 | 31.2 | | |
| 84 85 Treasury 2031-32 | 47.5 | 46.0 | 37.1 | 31.5 | | |
| 85 86 Treasury 2032-33 | 46.5 | 46.3 | 37.4 | 31.8 | | |
| 86 87 Treasury 2033-34 | 45.5 | 46.6 | 37.7 | 32.1 | | |
| 87 88 Treasury 2034-35 | 44.5 | 46.9 | 38.0 | 32.4 | | |
| 88 89 Treasury 2035-36 | 43.5 | 47.2 | 38.3 | 32.7 | | |
| 89 90 Treasury 2036-37 | 42.5 | 47.5 | 38.6 | 33.0 | | |
| 90 91 Treasury 2037-38 | 41.5 | 47.8 | 38.9 | 33.3 | | |
| 91 92 Treasury 2038-39 | 40.5 | 48.1 | 39.2 | 33.6 | | |
| 92 93 Treasury 2039-40 | 39.5 | 48.4 | 39.5 | 33.9 | | |
| 93 94 Treasury 2040-41 | 38.5 | 48.7 | 39.8 | 34.2 | | |
| 94 95 Treasury 2041-42 | 37.5 | 49.0 | 40.1 | 34.5 | | |
| 95 96 Treasury 2042-43 | 36.5 | 49.3 | 40.4 | 34.8 | | |
| 96 97 Treasury 2043-44 | 35.5 | 49.6 | 40.7 | 35.1 | | |
| 97 98 Treasury 2044-45 | 34.5 | 49.9 | 41.0 | 35.4 | | |
| 98 99 Treasury 2045-46 | 33.5 | 50.2 | 41.3 | 35.7 | | |
| 99 100 Treasury 2046-47 | 32.5 | 50.5 | 41.6 | 36.0 | | |
| 100 101 Treasury 2047-48 | 31.5 | 50.8 | 41.9 | 36.3 | | |
| 101 102 Treasury 2048-49 | 30.5 | 51.1 | 42.2 | 36.6 | | |
| 102 103 Treasury 2049-50 | 29.5 | 51.4 | 42.5 | 36.9 | | |
| 103 104 Treasury 2050-51 | 28.5 | 51.7 | 42.8 | 37.2 | | |
| 104 105 Treasury 2051-52 | 27.5 | 52.0 | 43.1 | 37.5 | | |
| 105 106 Treasury 2052-53 | 26.5 | 52.3 | 43.4 | 37.8 | | |
| 106 107 Treasury 2053-54 | 25.5 | 52.6 | 43.7 | 38.1 | | |
| 107 108 Treasury 2054-55 | 24.5 | 52.9 | 44.0 | 38.4 | | |
| 108 109 Treasury 2055-56 | 23.5 | 53.2 | 44.3 | 38.7 | | |
| 109 110 Treasury 2056-57 | 22.5 | 53.5 | 44.6 | 39.0 | | |
| 110 111 Treasury 2057-58 | 21.5 | 53.8 | 44.9 | 39.3 | | |
| 111 112 Treasury 2058-59 | 20.5 | 54.1 | 45.2 | 39.6 | | |
| 112 113 Treasury 2059-60 | 19.5 | 54.4 | 45.5 | 39.9 | | |
| 113 114 Treasury 2060-61 | 18.5 | 54.7 | 45.8 | 40.2 | | |
| 114 115 Treasury 2061-62 | 17.5 | 55.0 | 46.1 | 40.5 | | |
| 115 116 Treasury 2062-63 | 16.5 | 55.3 | 46.4 | 40.8 | | |
| 116 117 Treasury 2063-64 | 15.5 | 55.6 | 46.7 | 41.1 | | |
| 117 118 Treasury 2064-65 | 14.5 | 55.9 | 47.0 | 41.4 | | |
| 118 119 Treasury 2065-66 | 13.5 | 56.2 | 47.3 | 41.7 | | |
| 119 120 Treasury 2066-67 | 12.5 | 56.5 | 47.6 | 42.0 | | |
| 120 121 Treasury 2067-68 | 11.5 | 56.8 | 47.9 | 42.3 | | |
| 121 122 Treasury 2068-69 | 10.5 | 57.1 | 48.2 | 42.6 | | |
| 122 123 Treasury 2069-70 | 9.5 | 57.4 | 48.5 | 42.9 | | |
| 123 124 Treasury 2070-71 | 8.5 | 57.7 | 48.8 | 43.2 | | |
| 124 125 Treasury 2071-72 | 7.5 | 58.0 | 49.1 | 43.5 | | |
| 125 126 Treasury 2072-73 | 6.5 | 58.3 | 49.4 | 43.8 | | |
| 126 127 Treasury 2073-74 | 5.5 | 58.6 | 49.7 | 44.1 | | |
| 127 128 Treasury 2074-75 | 4.5 | 58.9 | 50.0 | 44.4 | | |
| 128 129 Treasury 2075-76 | 3.5 | 59.2 | 50.3 | 44.7 | | |
| 129 130 Treasury 2076-77 | 2.5 | 59.5 | 50.6 | 45.0 | | |
| 130 131 Treasury 2077-78 | 1.5 | 59.8 | 50.9 | 45.3 | | |
| 131 132 Treasury 2078-79 | 0.5 | 60.1 | 51.2 | 45.6 | | |
| 132 133 Treasury 2079-80 | 0.5 | 60.4 | 51.5 | 45.9 | | |
| 133 134 Treasury 2080-81 | 0.5 | 60.7 | 51.8 | 46.2 | | |
| 134 135 Treasury 2081-82 | 0.5 | 61.0 | 52.1 | 46.5 | | |
| 135 136 Treasury 2082-83 | 0.5 | 61.3 | 52.4 | 46.8 | | |
| 136 137 Treasury 2083-84 | 0.5 | 61.6 | 52.7 | 47.1 | | |
| 137 138 Treasury 2084-85 | 0.5 | 61.9 | 53.0 | 47.4 | | |
| 138 139 Treasury 2085-86 | 0.5 | 62.2 | 53.3 | 47.7 | | |
| 139 140 Treasury 2086-87 | 0.5 | 62.5 | 53.6 | 48.0 | | |
| 140 141 Treasury 2087-88 | 0.5 | 62.8 | 53.9 | 48.3 | | |
| 141 142 Treasury 2088-89 | 0.5 | 63.1 | 54.2 | 48.6 | | |
| 142 143 Treasury 2089-90 | 0.5 | 63.4 | 54.5 | 48.9 | | |
| 143 144 Treasury 2090-91 | 0.5 | 63.7 | 54.8 | 49.2 | | |
| 144 145 Treasury 2091-92 | 0.5 | 64.0 | 55.1 | 49.5 | | |
| 145 146 Treasury 2092-93 | 0.5 | 64.3 | 55.4 | 49.8 | | |
| 146 147 Treasury 2093-94 | 0.5 | 64.6 | 55.7 | 50.1 | | |
| 147 148 Treasury 2094-95 | 0.5 | 64.9 | 56.0 | 50.4 | | |
| 148 149 Treasury 2095-96 | 0.5 | 65.2 | 56.3 | 50.7 | | |
| 149 150 Treasury 2096-97 | 0.5 | 65.5 | 56.6 | 51.0 | | |
| 150 151 Treasury 2097-98 | 0.5 | 65.8 | 56.9 | 51.3 | | |
| 151 152 Treasury 2098-99 | 0.5 | 66.1 | 57.2 | 51.6 | | |
| 152 153 Treasury 2099-00 | 0.5 | 66.4 | 57.5 | 51.9 | | |
| 153 154 Treasury 2100-01 | 0.5 | 66.7 | 57.8 | 52.2 | | |
| 154 155 Treasury 2101-02 | 0.5 | 67.0 | 58.1 | 52.5 | | |
| 155 156 Treasury 2102-03 | 0.5 | 67.3 | 58.4 | 52.8 | | |
| 156 157 Treasury 2103-04 | 0.5 | 67.6 | 58.7 | 53.1 | | |
| 157 158 Treasury 2104-05 | 0.5 | 67.9 | 59.0 | 53.4 | | |
| 158 159 Treasury 2105-06 | 0.5 | 68.2 | 59.3 | 53.7 | | |
| 159 160 Treasury 2106-07 | 0.5 | 68.5 | 59.6 | 54.0 | | |
| 160 161 Treasury 2107-08 | 0.5 | 68.8 | 59.9 | 54.3 | | |
| 161 162 Treasury 2108-09 | 0.5 | 69.1 | 60.2 | 54.6 | | |
| 162 163 Treasury 2109-10 | 0.5 | 69.4 | 60.5 | 54.9 | | |
| 163 164 Treasury 2110-11 | 0.5 | 69.7 | 60.8 | 55.2 | | |
| 164 165 Treasury 2111-12 | 0.5 | 70.0 | 61.1 | 55.5 | | |
| 165 166 Treasury 2112-13 | 0.5 | 70.3 | 61.4 | 55.8 | | |
| 166 167 Treasury 2113-14 | 0.5 | 70.6 | 61.7 | 56.1 | | |
| 167 168 Treasury 2114-15 | 0.5 | 70.9 | 62.0 | 56.4 | | |
| 168 169 Treasury 2115-16 | 0.5 | 71.2 | 62.3 | 56.7 | | |
| 169 170 Treasury 2116-17 | 0.5 | 71.5 | 62.6 | 57.0 | | |
| 170 171 Treasury 2117-18 | 0.5 | 71.8 | 62.9 | 57.3 | | |
| 171 172 Treasury 2118-19 | 0.5 | 72.1 | 63.2 | 57.6 | | |
| 172 173 Treasury 2119-20 | 0.5 | 72.4 | 63.5 | 57.9 | | |
| 173 174 Treasury 2120-21 | 0.5 | 72.7 | 63.8 | 58.2 | | |
| 174 175 Treasury 2121-22 | 0.5 | 73.0 | 64.1 | 58.5 | | |
| 175 176 Treasury 2122-23 | 0.5 | 73.3 | 64.4 | 58.8 | | |
| 176 177 Treasury 2123-24 | 0.5 | 73.6 | 64.7 | 59.1 | | |
| 177 178 Treasury 2124-25 | 0.5 | 73.9 | 65.0 | 59.4 | | |
| 178 179 Treasury 2125-26 | 0.5 | 74.2 | 65.3 | 59.7 | | |
| 179 180 Treasury 2126-27 | 0.5 | 74.5 | 65.6 | 60.0 | | |
| 180 181 Treasury 2127-28 | 0.5 | 74.8 | 65.9 | 60.3 | | |
| 181 182 Treasury 2128-29 | 0.5 | 75.1 | 66.2 | 60.6 | | |
| 182 183 Treasury 2129-30 | 0.5 | 75.4 | 66.5 | 60.9 | | |
| 183 184 Treasury 2130-31 | 0.5 | 75.7 | 66.8 | 61.2 | | |
| 184 185 Treasury 2131-32 | 0.5 | 76.0 | 67.1 | 61.5 | | |
| 185 186 Treasury 2132-33 | 0.5 | 76.3 | 67.4 | 61.8 | | |
| 186 187 Treasury 2133-34 | 0.5 | 76.6 | 67.7 | 62.1 | | |
| 187 188 Treasury 2134-35 | 0.5 | 76.9 | 68.0 | 62.4 | | |
| 188 189 Treasury 2135-36 | 0.5 | 77.2 | 68.3 | 62.7 | | |
| 189 190 Treasury 2136-37 | 0.5 | 77.5 | 68.6 | 63.0 | | |
| 190 191 Treasury 2137-38 | 0.5 | 77.8 | 68.9 | 63.3 | | |
| 191 192 Treasury 2138-39 | 0.5 | 78.1 | 69.2 | 63.6 | | |
| 192 193 Treasury 2139-40 | 0.5 | 78.4 | 69.5 | 63.9 | | |
| 193 194 Treasury 2140-41 | 0.5 | 78.7 | 69.8 | 64.2 | | |
| 194 195 Treasury 2141-42 | 0.5 | 79.0 | 70.1 | 64.5 | | |
| 195 196 Treasury 2142-43 | 0.5 | 79.3 | 70.4 | 64.8 | | |
| 196 197 Treasury 2143-44 | 0.5 | 79.6 | 70.7 | 65.1 | | |
| 197 198 Treasury 2144-45 | 0.5 | 79.9 | 71.0 | 65.4 | | |
| 198 199 Treasury 2145-46 | 0.5 | 80.2 | 71.3 | 65.7 | | |
| 199 200 Treasury 2146-47 | 0.5 | 80.5 | 71.6 | 66.0 | | |
| 200 201 Treasury 2147-48 | 0.5 | 80.8 | 71.9 | 66.3 | | |
| 201 202 Treasury 2148-49 | 0.5 | 81.1 | 72.2 | 66.6 | | |
| 202 203 Treasury 2149-50 | 0.5 | 81.4 | 72.5 | 66.9 | | |
| 203 204 Treasury 2150-51 | 0.5 | 81.7 | 72.8 | 67.2 | | |
| 204 205 Treasury 2151-52 | 0.5 | 82.0 | 73.1 | 67.5 | | |

INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

FINANCE, LAND—Continued

WAKO SECURITIES CO., LTD.
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Wako International (Europe) Ltd.
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Tel: 0603 7382-5 Telex: 384020
General Manager: Mr. T. Wako
118 Rue Du Rhine, 1204 Geneva, Switzerland
Tel: 022 261 221, 261 228 Telex: 27903

MINES—Continued

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, De Beers, etc.

AUSTRALIAN

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for BHP, Broken Hill, etc.

TINS

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

COPPER

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

MISCELLANEOUS

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominated in pence. Estimated price/earnings ratios and cover are based on latest annual reports. Dividends are based on the latest dividend payment. Dividends are based on the latest dividend payment.

TEAS

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

INDIA AND BANGLADESH

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

SRI LANKA

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

AFRICA

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MINES

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

CENTRAL RAND

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

EASTERN RAND

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

FAR WEST RAND

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

O.F.S.

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

FINANCE

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

DIAMOND AND PLATINUM

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

OPTIONS

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, De Beers, etc.

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Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, De Beers, etc.

LEISURE

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

MOTORS, AIRCRAFT TRADES

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

Commercial Vehicles

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

Components

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

Garages and Distributors

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

NEWSPAPERS, PUBLISHERS

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

PAPER, PRINTING

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

ADVERTISING

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

SHIPPING

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

SHOES AND LEATHER

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

SOUTH AFRICANS

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

TEXTILES

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PROPERTY

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TRUSTS, FINANCE, LAND

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FINANCE, LAND, etc.

Table with 5 columns: Stock, Price, Last, Bid, Offer. Includes entries for Anglo American, etc.

Monday January 7 1980

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Top level bid to end major EEC crises

BY JOHN WYLES IN BRUSSELS

A SERIES of top level meetings in Rome and other EEC capitals this week will mark the start of an attempt to defuse the two major crises which threaten serious disruption of the Community's affairs.

The immediate focus of diplomatic activity will be Rome, because Italy will be occupying the EEC presidency for the next six months. Sir Ian Gilmour, Britain's Lord Privy Seal, will meet today Sir Francesco Cossiga, Italy's Prime Minister and the ex-officio President of the Community, at the start of an important British initiative aimed at clearing the way for a settlement of the UK's battle to slash its expected £1.2bn net contribution to the EEC budget this year.

This issue, and the Community's second crucial problem, the inability of the European parliament and

member Governments to agree at the end of last year on the EEC's 1980 budget, will be further explored in talks on Friday between Sir Cossiga and Mr. Roy Jenkins, president of the European Commission.

Sir Ian in particular wants the presidency to aim for an EEC Heads of Government (European Council) meeting at the end of February, instead of to late March, as is formally scheduled. He will indicate a greater willingness to compromise than was evident at the European Council in Dublin, providing Britain's partners are ready to boost Community spending in Britain.

Paul Betts adds from Rome: Sir Cossiga, as the president of the Community, has been given a broad mandate by other EEC member states to negotiate a compromise to settle the British

dispute and the Community institutional crisis.

Italian officials are relatively optimistic about a settlement. But they stress that any solution must be based both on serious efforts to rationalise the Common Agricultural Policy, and on the European Parliament being allowed to make more funds available for the EEC's social and regional policies.

Sig. Cossiga's Government is expected to make a broad policy statement before the European Parliament on January 16. It has already started consultations with Community partners and officials.

The Italian Premier will be discussing EEC-U.S. business during his official visit in Washington at the end of this month. He is also due to have talks with Mrs. Margaret Thatcher in London at about the same time.

Intensive Treasury work may lead to March Budget

BY PETER RIDDLE, ECONOMICS CORRESPONDENT

INTENSIVE work is under way within the Treasury and Whitehall on a series of major economic announcements in two months' time, probably leading to a Budget speech in late-March.

No decision has been taken but Sir Geoffrey Howe, the Chancellor, is believed to favour an early Budget. The most likely date is Tuesday, March 25. The main alternatives are March 18 or April 15.

The Budget will be preceded by the publication earlier in March of a public spending White Paper incorporating the revised plans for 1980-81, and those for the years to 1983-84, and of the cash limits and estimates for central Government.

At about the same time the Government will decide whether to introduce a medium-term financial plan setting out monetary targets for several years. This proposal has been pushed aside for the moment because of immediate financial pressures.

The likely timetable allows time for the re-examination of 1980-81 spending plans, and in particular for the attempt to reduce the UK's net contribution to the European Economic Community Budget. Ministers also hope to have a clearer picture by March of the pay round and hence of inflation prospects.

In her television interview yesterday, Mrs. Margaret

Thatcher confirmed that the spending review would be larger than generally assumed before Christmas. She said she would be pleased to achieve a £2bn cut for 1980-81.

This is a target and includes the savings which the Government hopes to obtain on the EEC Budget. The objective for other programmes is likely to be something over £1bn, in addition to the already announced £3.5bn reduction below the levels for 1980-81 proposed by Labour a year ago.

The Prime Minister confirmed that items under close scrutiny include housing subsidies and investment, and the annual indexation of unemployment benefit.

Employers 'must use technology'

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE PRIME Minister will join leaders of both sides of industry on Wednesday to urge companies to take the lead in applying technological developments, so that productivity can be increased and new jobs created.

At a meeting of the National Economic Development Council, the CBI will stress that employers must take the initiative in boosting productivity and coping with the employment and social effects of technological change.

The meeting will be the first attended by Mrs. Thatcher since she became Prime Minister and takes place at a time the Government is trying to start wide-ranging dialogue

in the council on the country's economic and industrial problems.

The TUC will call for a national framework to be struck by the Government and both sides of industry on labour agreements for technological change, and will also ask for increased financial aid to micro-electronics developments — including the controversial INMOS microchip venture.

Both the CBI and the TUC, as well as Mr. Jim Prior, Employment Secretary, will stress the need for the Government and individual companies to adopt policies that will enable rapid change to take place.

The paper submitted to the

council by the CBI is a summary of a report entitled "Jobs facing the future," to be published later this month. It deals with how companies should deal with employment and social problems created by technological change.

It says productivity can be improved if companies motivate employees through communication and consultation as well as through wage packets. Realistic training levels should be achieved and training improved.

Manpower strategies should be prepared on recruitment, training, job security, employment and redundancies.

Bankers consider gold sale plan

BY DAVID MARSH

CENTRAL BANKERS from the major industrialised countries meeting in Basel today are expected to discuss the possibility of concerted gold sales to cool speculative fever on the bullion market.

But although Switzerland and the Netherlands are thought to favour limited sales, an idea suggested by the U.S. at last October's International Monetary Fund meeting—a clear majority in the central banks group opposes the idea. The group of ten and Switzerland together own over 80 per cent of the world's monetary gold.

Opposition to concerted sales stems mainly from the belief among central bankers that too much is known about the

strength of present demand, or whether the increased demand for gold reflects a need by oil exporting countries to diversify reserves.

The West German Bundesbank—the second largest gold holder in the West after the U.S.—feels that the gold market should be allowed to ride out the present speculative excesses alone. If the price continued to rise in spite of concerted official sales, central banks would be left with substantial losses.

France, the European country which has traditionally attached the most monetary importance to gold, is also thought to be opposed to gold sales.

Some central banks, however, argue that unless action is

taken to curb gold's price volatility, its significance as a stable element in the monetary system will diminish.

Last Thursday the \$80 jump in the gold price was the main factor behind the dollar's first ever fall below DM 1.70.

Generally, however, the dollar is thought to have stood up to pressure fairly well recently — partly because of the improvement in the U.S. balance of payments and the move into deficit by West Germany and Japan.

Intervention by the major central banks to support the dollar last Wednesday and Thursday is understood to have totalled not more than \$500m.

Lombard Page 12

Bowring in bitter row over Marsh bid

BY JOHN MOORE

A BITTER ROW has broken out between top executives of C. T. Bowring and Company, the British insurance broker with large Lloyd's of London interests, and Marsh and McLennan Companies Incorporated of the U.S., the world's largest insurance broker, which is considering making a bid for Bowring.

The seriousness of the row is revealed in a letter from Mr. Peter Bowring, chairman of C. T. Bowring, to Mr. John Regan, chairman of Marsh. The letter, marked "personal, private and confidential," was sent to the American group immediately after Marsh announced it was considering a bid in the middle of last month.

The letter has been used as an exhibit by Marsh and McLennan as part of its attempt to resist court proceedings instituted by C. T. Bowring in the U.S. to stop Marsh from using confidential information supplied during earlier talks

about a pooling of their respective insurance interests in furtherance of a bid.

Mr. Bowring says in the letter: "Any offer made to the shareholders of C. T. Bowring and Co. Limited, by whatever means and on whatever terms, with a view to acquiring all the issued share capital of the company would be considered by me and my board as an unfriendly act."

"We are unanimous in our determination to resist any such offer by every means available to us, and this cannot exclude obtaining support in the City of London and elsewhere from whatever institutional bodies are sympathetic to our very strongly held views."

"I must remind you that on more than one occasion in the past you have assured me that action such as you are now suggesting would never be considered by you. In these circumstances, that you should now

suggest approaching shareholders with a view to acquiring all the shares in C. T. Bowring is interpreted by us as a breach of faith which is positively detrimental to the relationship that has existed between our two companies for the past 70 years, a relationship that, as you stated as often as we have, should be preserved in the interests of both companies on terms that are mutually acceptable."

"To say that your undertaking no longer holds in view of changed circumstances is frankly nonsense," says Mr. Bowring.

"I cannot forbear to mention again the extremely damaging effect that prolonged and fruitless negotiations—a reference to the 18-month-old talks for a pooling arrangement—have had on morale and business generally throughout our company, and it is not in your interests or ours, as I am

sure you will agree, that this intolerable situation should be allowed to continue. Your unilateral announcement about the possible bid—has served only to exacerbate this situation and to crystallise ill-feeling."

Although Bowring's initial court action in the U.S. suffered a setback last Friday when the judge refused to grant Bowring's application for an order directing Marsh to give 30 days notice before filing any document with the Securities and Exchange Commission or taking any steps in furtherance of its proposed takeover of Bowring, the UK group is persisting with legal action to stave off the Marsh advances.

Mr. Gilbert Cooke, managing director of Bowring, which also owns the Bowmaker credit group and Singer and Friedlander, the merchant bank, said yesterday that the group may make a statement this week.

FT SURVEY OF BUSINESS OPINION

Steel outlook hits confidence

BY DAVID MARSH

A GLOOMY picture for the British economy of weakening business confidence, depressed order levels and accelerating inflation is presented by the latest FT Survey of Business Opinion, published today.

Confidence about general economic prospects fell again last month after the slight recovery in November, taking the overall index of business optimism to its lowest level for over three years. All three of the industries surveyed—engineering, paper and related sectors and brewing and distilling—were concerned about the high level of interest rates.

The engineering industry was particularly gloomy about the poor steel outlook, especially in view of the steel strike which was already casting its shadow last month.

There was a sharp increase in the level of expected price rises over the next 12 months—up to just over 15 per cent from just under 14 per cent in November. Wage rises over the

next year were generally expected to be about 17 per cent.

The indices measuring expectations for new orders and order books both fell to the lowest for more than three years. The engineering industry was reported to be particularly affected by weaker industrial confidence and falling investment.

Among the few bright spots, companies were slightly more optimistic about the prospects for taking on more labour. The export outlook was also judged to be slightly better, although there was continuing concern about the effect of the rising pound on competitiveness.

The industries questioned said they would on the whole stand up to demands for wage increases above planned levels. But there was slightly more willingness to consider demands for a shorter working week—especially if linked to productivity deals.

Editorial Comment, Page 14
Details, Page 19:

Rig shortage may delay exploration

BY RAY DAFTER, ENERGY EDITOR

HIGHER energy prices are expected to stimulate a significant increase in North Sea oil and gas exploration work this year. However, the industry might be held back because of a shortage of drilling rigs.

Over the past few weeks between 35 and 40 rigs have been operated on the North West Europe Continental Shelf, mostly in the UK and Norwegian sectors. This compares with about 30 which were being used a year ago.

Drilling activity is expected to increase still further as the weather improves, for there is general agreement in the industry that there is now more incentive for companies to search for new oil and gas reserves and to reappraise existing discoveries.

But these incentives—higher prices and greater governmental encouragement arising from the uncertainty of worldwide oil supplies—also apply in other parts of the world. Consequently, North Sea companies will have to compete for rigs against industries in the U.S., Canada, Brazil, the China Sea, Indonesia, Egypt, and the Mediterranean, all of which are stepping up their own exploration programmes.

North Sea oil producers remain among the few who have yet to set new price levels for January. But it now seems almost certain that the average price will be about \$30 a barrel. This follows Nigeria's apparent decision to raise its oil price from about \$27 a barrel to \$30. Mr. Festus Moinho, the managing director of the Nigerian National Petroleum Corporation, has denied earlier Lagos Radio reports that the country's oil would cost over \$34 a barrel.

The leading UK producers and sellers of crude oil—British National Oil Corporation, British Petroleum and Shell—have already met with Mr. David Howell, Energy Secretary, to discuss pricing tactics.

It is understood they agreed that if Nigeria fixed and confirmed a price of \$30 a barrel, North Sea producers would likewise. Traditionally, UK and Norwegian producers have used African crudes—particularly Nigerian oil—as a pricing reference. On the other hand, Nigeria did charge about \$34 a

barrel. UK producers would probably seek a price of nearly \$33 a barrel. One option considered by the leading oil companies was a reference price of about \$30 a barrel with a temporary surcharge which could be reviewed and adjusted each month, in response to worldwide oil market conditions.

Mr. Howell—who is now touring oil producers in the Gulf—has put forward these pricing suggestions to the Prime Minister and some of her senior Cabinet colleagues. It is expected that BNOC will receive Government approval for a \$30 a barrel price within the next few days, back-dated to January 1.

These higher prices are making North Sea oil exploration much more commercially attractive, as confirmed by a survey of oil analysts conducted by the Financial Times North Sea Letter.

It was pointed out that before the Iranian crisis the industry would have considered a field with less than 100m barrels of recoverable reserves too small to develop commercially. Now the threshold is thought to be nearer 50m barrels.

Western groups may get refining stake, Page 2

Weather

UK TODAY
BRIGHT, cloudy, mostly dry. Near-normal temperatures.
London, S.E. England, Midlands, N. Wales
Patchy fog, then bright becoming cloudy. Max. 7C (45F).

E. Anglia, E. N.E. England, Borders, E. Scotland
Cloudy, scattered showers. Max. 6C (43F).

C. S., S.W. England, Channel Is., S. Wales
Rain at times. Wind easterly. Max. 8C (46F).

N.W., C. N. England, W. Scotland, Lakes Is. of Man, N. Ireland
Fog then dry. Sunny intervals. Light wind. Max. 7C (45F).

Rest of Scotland
Mostly dry, sunny intervals. Rather cold. Max. 4C (39F).
Outlook: Dry, sunny intervals, overnight frost.

WORLDWIDE

| | Y'day | midday | Y'day | midday | Y'day | midday |
|---------------|-------|--------|-----------|--------|-------|--------|
| Algeria | 12 | 35 | Lisbon | 10 | 18 | 18 |
| Amst. | 12 | 35 | London | 10 | 18 | 18 |
| Antwerp | 12 | 35 | Madrid | 10 | 18 | 18 |
| Batavia | 12 | 35 | Moscow | 10 | 18 | 18 |
| Bombay | 12 | 35 | Munich | 10 | 18 | 18 |
| Buenos Aires | 12 | 35 | Nairobi | 10 | 18 | 18 |
| Calcutta | 12 | 35 | Paris | 10 | 18 | 18 |
| Canton | 12 | 35 | Rangoon | 10 | 18 | 18 |
| Cebu | 12 | 35 | Shanghai | 10 | 18 | 18 |
| Colon | 12 | 35 | Singapore | 10 | 18 | 18 |
| Hankow | 12 | 35 | Taipei | 10 | 18 | 18 |
| Hong Kong | 12 | 35 | Tokyo | 10 | 18 | 18 |
| Kobe | 12 | 35 | Yokohama | 10 | 18 | 18 |
| Manila | 12 | 35 | | | | |
| Medan | 12 | 35 | | | | |
| Perth | 12 | 35 | | | | |
| Port of Spain | 12 | 35 | | | | |
| Rangoon | 12 | 35 | | | | |
| San Francisco | 12 | 35 | | | | |
| Singapore | 12 | 35 | | | | |
| Sourabaya | 12 | 35 | | | | |
| Taipei | 12 | 35 | | | | |
| Tokyo | 12 | 35 | | | | |
| Yokohama | 12 | 35 | | | | |

THE LEX COLUMN

The bankers and the brokers

The boundary line between stockbroking and merchant banking has always been a hazy one and shifting one in the City of London. Now the securities markets are faced with a period of quite rapid structural change as various participants seek to adapt to the abolition of exchange controls.

Two foreign currency bond issues before Christmas highlighted the jostling for position that is now going on. Morgan Grenfell's £100m issue for the European Investment Bank was aimed at the UK institutions, and it was agreed that the brokers would have the sole right to contact unconnected buyers—the banks involved would only place bonds with funds under their management. When it came to the Kleinwort Benson issue of EIB dollar bonds, however, it was apparent that the banks were becoming frustrated with customs and practices established in different conditions. The brokers were only given a four-hour start before the banks joined in the hunt for institutional takers.

New issues

In any case, the merchant banks have been steadily increasing their influence even in the sterling new issue market. Some years ago it was not at all uncommon for stockbrokers to bring companies to the market, or to handle rights issues—the last major case being the sponsoring by Hoare Govett of the Lloyd's Bank rights issue. But that issue raised a few eyebrows, and it has become clear that merchant banks believe they should have the lead management role in all significant issues—even though they may still need to rely heavily on stockbrokers' advice.

One important reason why the banks are in a position to enforce this claim to leadership is that they have become very important investment clients of

brokers through the growth of discretionary funds under management. Pension funds have recently been a source of especially rapid growth. Precisely how much money is under the control of the merchant banks is not clear, but the Wilson Committee was told that the accepting houses alone managed portfolios running to £7.5bn in 1976, a figure which must now be substantially larger.

Discretionary

Merchant banks will tend to direct this discretionary business towards the brokers which they want—essentially in research and dealing. They will tend to cold shoulder brokers which seek to operate in partnership with them in areas like corporate finance.

They also take a dim view of stockbrokers which have expanded in the area of fund management.

So Phillips and Drew, for example, a firm which currently has around £550m under continuous discretionary or advisory management, and which has partial control over another £700m of local authority pension fund investments, does very little business with merchant banks. Increasingly, too, insurance companies—which are also in business as pension fund investment managers—are becoming choosy. Stockbrokers face a penalty when they try to compete with their clients.

The City is characterised by a number of conflicts of interest of this kind. The merchant banks themselves are riding two horses at once when they float new issues and at the same time manage client funds with which part of the issues are placed. There is nothing very new about such conflicts, although they are bound to acquire a certain topicality with the approach of the examination of the Stock

Exchange in the Restrictive Practices Court.

Attention has tended to be focused on the question of whether the jubbers as well as the brokers should have access to institutional clients, and the associated question of the donor this would spell for the Stock Exchange's fixed commission structure. Now some of the banks appear to be posing a new challenge: that in new issues they should be able to shut the brokers out of what, because of the growth of pension funds, has become a very large proportion of the primary market.

When there were very large numbers of individual investors the banks needed the marketing capacity of the brokers. Now, with buying power much more concentrated, and a good deal of it under the control of the merchant banks themselves, the bankers evidently feel they do not need the assistance of the brokers in tapping the institutional demand for new issues.

A number of other banks are now busy hatching plans for foreign currency loans within the idea of persuading UK institutions to diversify their bond portfolios which at present are excessively dominated by holdings of gilt-edged. It will be fascinating to see how quickly the system evolves.

Independent force

There is nothing sacred about the role of the brokers, or any other participants, in a changing capital market. Yet the brokers have represented a layer of independence within the system. It would be a pity if the attempt by the merchant banks to restrict the scope for the brokers in new issues were to mean the development of an increasingly closed system in which the business would not be done by those operators which offered the best service but by those which controlled the biggest client funds.

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